

FISCAL 2010

Summary of the Adopted Budget



Sheila Dixon, Mayor
City of Baltimore, Maryland



BOARD OF ESTIMATES

Stephanie Rawlings-Blake, President
Sheila Dixon, Mayor
Joan M. Pratt, Comptroller
George A. Nilson, City Solicitor
David E. Scott, Director of Public Works

CITY COUNCIL

President, Stephanie Rawlings-Blake
Vice President, Edward L. Reisinger



FIRST DISTRICT

James B. Kraft

SECOND DISTRICT

Nicholas D'Adamo, Jr.

THIRD DISTRICT

Robert W. Curran

FOURTH DISTRICT

Bill Henry

FIFTH DISTRICT

Rochelle Spector

SIXTH DISTRICT

Sharon G. Middleton

SEVENTH DISTRICT

Belinda K. Conaway

EIGHTH DISTRICT

Helen L. Holton

NINTH DISTRICT

Agnes Welch

TENTH DISTRICT

Edward L. Reisinger

ELEVENTH DISTRICT

William H. Cole, IV

TWELFTH DISTRICT

Bernard C. Young

THIRTEENTH DISTRICT

Warren Branch

FOURTEENTH DISTRICT

Mary Pat Clarke

DEPARTMENT OF FINANCE

Edward J. Gallagher
Director of Finance

Cover: The City of Baltimore provides an array of essential services, including public health, trash/single stream recycling collection, road resurfacing and public safety.

Photo Credit: Mark L. Dennis, Office of the Mayor and Steve Cuffie, Department of Public Works

-FISCAL 2010
SUMMARY OF THE ADOPTED BUDGET
Table of Contents

Budgetary Environment

Municipal Organization Chart	2
Mayor's Tax Message	3
Mayor's Budget Message to City Council.....	5
Financial and Programmatic Policies.....	11

Fiscal 2010 Budget Plan

Funding Sources and Expenditures by Function	28
Selected Summary Views - Total Operating and Capital Budget	29
Summary of General Fund Budgetary Trends	31
Trends in Total Operating and Capital Budget - Summary	32
Trends in Operating and Capital Budget - Summary by Fund.....	33
Budgeted Funds - Description of Operating and Capital Funds.....	34
Budgeted Funds - Total and Net Appropriations	35
Major Types of Expenses - Total Operating and Capital Funds	37
Trends in Full-Time Budgeted Positions - All Funds	38
Trends in Full-Time Budgeted Positions - General Fund	39
Past and Projected Budgetary Fund Balances	40

Operating Budget

Where the Money Comes From and How the Money Is Used.....	42
Operating Budget Plan	43
Fiscal 2010 Operating Appropriations by Fund.....	64
Fiscal 2010 Operating Appropriations by Governmental Function and Fund.....	65
Fiscal 2010 Operating Appropriations by Governmental Function and Agency	66
Fiscal 2010 Operating Budget Compared with Fiscal 2009 Budget and Fiscal 2007 and 2008 Actual Expenditures by Agency, Program and Fund.....	69
Fiscal 2010 Operating Budget Compared with Fiscal 2009 Budget and Fiscal 2007 and 2008 Actual Expenditures - Summary by Fund	80
Fiscal 2010 Operating Budget Fund Distribution	82
Fiscal 2010 Operating Budget Changes to Permanent Full-Time Positions	92
Permanent Full-Time Positions by Agency and Fund (Fiscal 2006 - 2010)	100

Capital Budget

Where the Money Comes From and How the Money Is Used (Fiscal 2010)	106
Capital Budget Plan Highlights.....	107
Capital Plan Budgetary Policy	109
Where the Money Comes From and How the Money Is Used (Fiscal 2010 - 2015)	110
Capital Projects Impact on Operating Budget.....	111
Fiscal 2010 Total Capital Appropriations.....	112
Fiscal 2010 Capital Budget Fund Distribution by Agency Detail	113
Fiscal 2010 American Recovery and Reinvestment Act.....	114

Revenue Outlook

Economic Outlook.....	117
Revenue Forecast – Major Revenues	123
Real Property Tax Expenditures	129
Summary of City Real Property Tax Credit Programs	133
Property Tax Base and Estimated Property Tax Yield.....	134

Revenue Detail

Budgetary Funds - Descriptions and Policies.....	137
Revenue Estimates:	
General Fund (Operating and Capital Budgets).....	151
Motor Vehicle Fund (Operating and Capital Budgets).....	157
Parking Management Fund (Operating and Capital Budgets)	158
Convention Center Bond Fund (Operating and Capital Budgets).....	159
Waste Water Utility Fund (Operating and Capital Budgets)	160
Water Utility Fund (Operating and Capital Budgets).....	161
Parking Enterprise Fund (Operating and Capital Budgets).....	162
Conduit Enterprise Fund (Operating and Capital Budgets)	163
Loan and Guarantee Enterprise Fund (Operating and Capital Budgets).....	164
Federal Grants (Operating Budget)	165
State Grants (Operating Budget)	168
Special Grants (Operating Budget).....	170

Debt Service

Debt Service Overview	175
Schedule of Long Term Debt Service	178
Types of Debt Service Payments	179
Debt Service Expenses and Appropriations by Type and by Fund.....	183

Budget Process and Related Policies

Budget Process - Calendar	186
Budget-Making Process	187
Fiscal 2009 Supplementary Appropriations and Transfer of Appropriations between Agencies	188
Budgetary and Accounting Basis	190
Operating and Capital Plan Budgetary Control	192
Budgetary Authority and Process - City Charter Provisions	195

Appendix

Baltimore Profile.....	205
Major City Agencies Selected Statistics.....	206
Demographic and Economic Profile and Trends	207
Glossary	209
Ordinance of Estimates for the Fiscal Year Ending June 30, 2010.....	214
Ordinance - Annual Property Tax - Fiscal Year 2010	248
Resolution Concerning Operating Budget for Baltimore City Board of School Commissioners for the Fiscal Year Ending June 30, 2010	250



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Baltimore
Maryland**

For the Fiscal Year Beginning

July 1, 2008

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Baltimore, Maryland for its annual budget for the fiscal year beginning July 1, 2008.

In order to receive this award, as governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

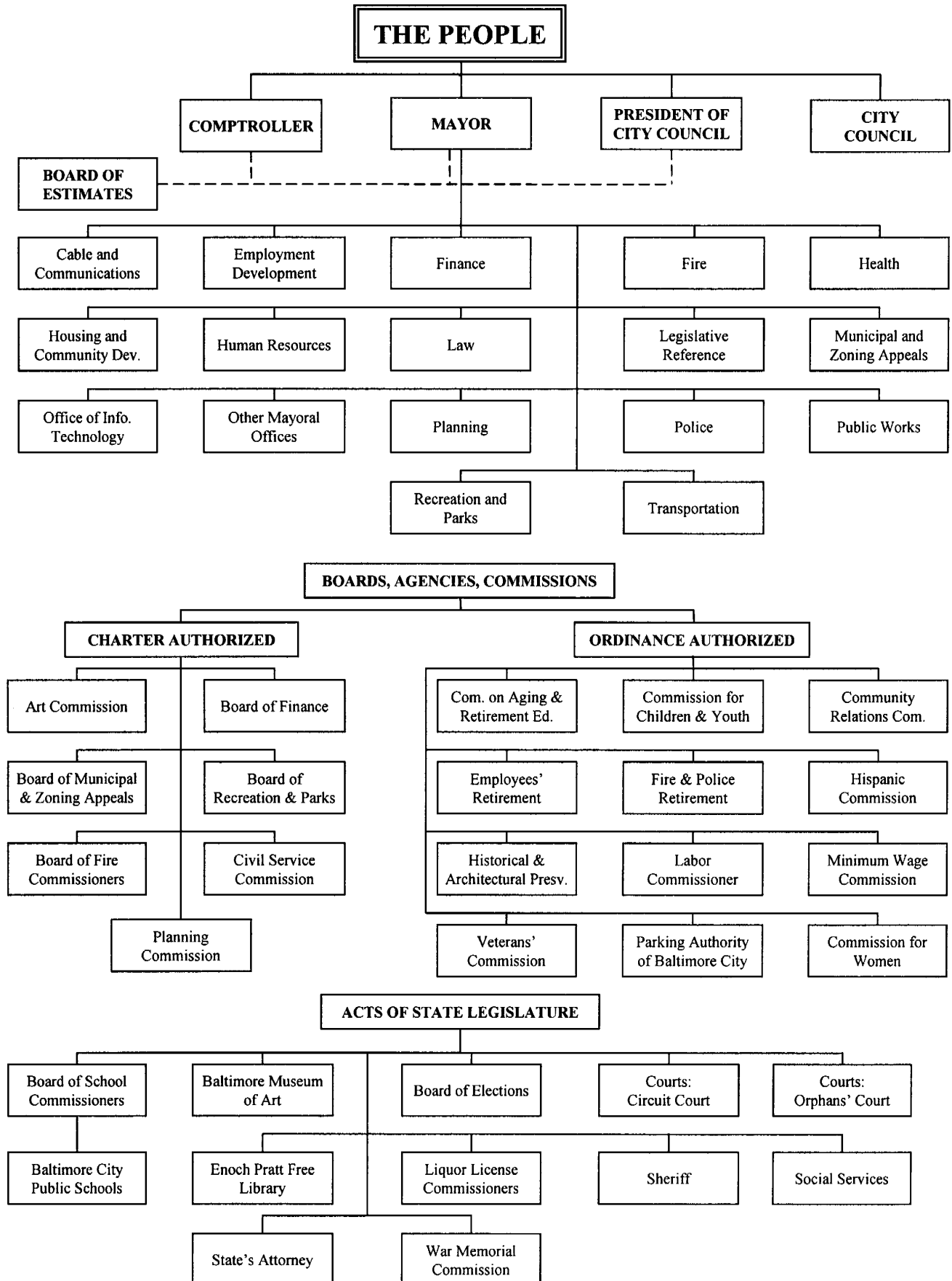
This Page Intentionally Left Blank

Fiscal 2009
Summary of the Adopted Budget

Budgetary Environment



MUNICIPAL ORGANIZATION CHART



Dear Taxpayer,

As your Mayor, I am committed to ensuring city government is innovative, efficient and effective in providing services to residents, businesses and visitors. It is my responsibility to make decisions that foster long-term financial security for the city.

Like every city in America, Baltimore confronts a global recession. Revenues are flat — the worst revenue situation in 12 years — and the depth and duration of the economic downturn remain uncertain.



Unlike many other cities, Baltimore has not resorted to raising taxes, tapping reserves, or using stimulus funds to balance its operating budget. The real property tax rate will remain at \$2.268 per \$100 of assessed valuation, the lowest level in nearly 40 years. Also, the Homestead Tax Credit remains at 4%, which will save homeowners \$156 million in Fiscal 2010.

The Fiscal 2010 budget contains some difficult cuts, but it maintains funding for services vital to the vision of Baltimore as a cleaner, greener, healthier and safer city. Most notably, in FY 2010, the Department of Public Works has introduced the "One Plus One" trash and recycling initiative. Residents now have one household trash and one recycling pick-up per week. The city expects to save over \$7 million a year, and will be able to increase alley and street cleaning efforts in many communities.

Because the budget plan is realistic and responsible, the City has retained the AA bond rating first granted in 2007. This higher bond rating will save taxpayers millions in interest payments for decades as well as continue to allow us to borrow and build during this time of tight credit markets.

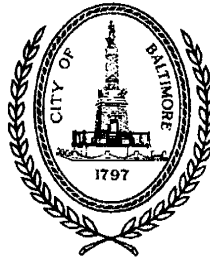
Looking ahead, the City continues to face significant fiscal pressure from the economic downturn, rising costs for pensions and other benefits, and the risk of cuts in State aid. The demand for City services will continue to outpace the revenue base the City has to draw upon. I will continue to work with my department heads to get maximum results for every dollar spent, preserve the City's fiscal integrity, and lead the way to a promising and prosperous future.

Sincerely,

A handwritten signature in cursive script that reads "Sheila Dixon". The ink is dark and the signature is fluid.

Mayor Sheila Dixon

This Page Intentionally Left Blank



SHEILA DIXON

MAYOR

*100 Holliday Street, Room 250
Baltimore, Maryland 21202*

April 22, 2009

**The Honorable Stephanie Rawlings Blake, President
and Members of the City Council
City Hall, Room 400
Baltimore, Maryland 21202**

Re: Fiscal Year 2010 Proposed Ordinance of Estimates

Dear Madame President and Council Members:

As you are well aware, the global economic crisis has hit home in Baltimore, just as it has in other metropolitan areas. The City's overall financial condition is shaped by a flattening of General Fund revenues, significant reductions by the State in aid to local jurisdictions, and citizens' increased need for City services as jobs and wealth disappear.

The proposed Fiscal 2010 budget is a realistic, responsible plan to meet our unprecedented challenges and to continue the City's momentum toward a cleaner, greener, healthier and safer future.

City government will tighten its belt in Fiscal 2010 and not pass considerable burdens on to citizens in the form of higher taxes. The budget represents many hard choices, including service and workforce reductions. It also represents leaner, more efficient operations and new strategies to continue the momentum we have built over the last two years.

Global Economic Crisis

The Fiscal 2010 budget is shaped by the worst recession in at least a generation. In Baltimore, housing sales have dropped 60% since 2005, foreclosure filings are on the rise, and unemployment has grown from 5.5% to 10.4% since the beginning of 2008. The bursting of the housing bubble, massive stock market losses and tightened credit have shrunk household wealth and shaken consumer confidence. The depth and duration of the recession are uncertain, and recovery is expected to be slow.

Like all cities, Baltimore's revenues are impacted by the economy. Following five years of 6% average annual growth, the Fiscal 2010 General Fund budget projects zero growth, the bleakest

phone: 410.396.3835 fax: 410.576.9425 email: mayor@baltimorecity.gov

picture in 12 years. Increased property tax revenue is fully offset by declining income, hotel, and transfer and recordation taxes, along with reduced investment earnings, net parking revenue, and building permit fees.

The State's fiscal challenges have surfaced on the City's economic landscape. Maryland's Fiscal 2010 budget takes \$23 million from the City's share of highway user revenues to plug a hole in the State general fund. This reduction follows a \$30 million loss of highway user revenue during Fiscal 2009 due to declining gas tax and vehicle sales tax receipts. As a result, the proposed appropriation for the City's Motor Vehicle Revenue Fund, which supports transportation-related activities, is down 26% from the Fiscal 2009 budget. The State budget also imposes new costs on the City for Fiscal 2010 and future years, and caps funding for the Income Tax Disparity Grant – an important source of General Fund revenue.

Building on Success

As agency heads were provided with Fiscal 2010 budget targets, which in most cases were below their current funding levels, I challenged them to find innovative ways to get the most out of every dollar. Thanks to their resourcefulness, the proposed budget reinforces commitments to public safety and education and targets scarce resources to my priorities of a cleaner, greener, safer, and healthier Baltimore.

Public Safety

In 2008, Baltimore became a much safer city. Through the hard work of committed men and women within the Baltimore City Police Department, we saw the homicide rate drop to a historic 20 year low. This landmark accomplishment occurred while police overtime spending was reduced by \$6 million at the same time. Today, the BPD is fully staffed, with only 14 vacancies that will be filled when the next police academy recruit class commences. This figure, compared to over 100 vacancies only two years ago, is a testament to improved officer recruitment and retention.

The budget directs more police officers on patrol by redeploying 24 sworn positions from Police Athletic League (PAL) Centers, which are being transitioned to the Department of Recreation and Parks.

Education

- The number of high schools making Adequate Yearly Progress nearly doubled, from 11 to 21.
- Maryland State Assessment Reading scores improved 11%, and Math scores improved 7.5%.
- Our graduation rate is at the highest and our dropout rate is at the lowest since state records were first kept in 1996.

The proposed budget includes a basic operating grant to BCPS of \$206.4 million, an increase of \$1.7 million over the Fiscal 2009 level. The City's additional operating support for BCPS is increasing from \$52.2 million to \$60.8 million, and the capital plan invests \$23 million in school construction and renovation projects, up from \$18 million in Fiscal 2009.

My vision of educational excellence in Baltimore also includes after-school programs and youth employment. The investment to expand programs for children and youth in the City's base budget is paying off. For example, last year, with help from private and non-profit partners, the City employed a record 6,800 young people in meaningful summer jobs.

The proposed Fiscal 2010 budget continues the YouthWorks summer jobs program and maintains funding for core after school programs, such as BOOST, Youth Places, and After School Matters.

Cleaner and Greener Baltimore

A cornerstone of my administration since day one has been a cleaner and greener Baltimore. Last year, the City implemented single stream recycling, which has increased recycling by 30%. We also launched Tree Baltimore with the goal to double the city's tree canopy in 30 years.

On February 5, the Baltimore City Planning Commission adopted the Baltimore City Sustainability Plan. The plan represents a critical first step toward meeting the environmental, social and economic needs of our city without compromising the ability of future generations to meet their needs.

My proposed budget reflects a shift to "1+1" trash and recycling collection, in line with most other big cities. In addition to "1+1," the City has redrawn collection routes to maximize efficiency. A portion of the related savings will be used to tackle a problem that has plagued Baltimore for years – dirty streets and alleys. This change is contingent upon Council approval of Bill number 09-0284.

Healthier Baltimore

Although I have prioritized the City's financial health this year, my administration is equally committed to the physical and emotional health of Baltimore's residents.

A year ago, this administration passed and implemented the Clean Indoor Air Act, paving the way for a statewide indoor smoking ban. This year we will continue to curb smoking and its astronomical health costs by outlawing the sale of single cigars and cigarettes.

Another step toward making Baltimore a healthier city in 2009 is through our *Fit Baltimore* campaign. This initiative is reaching into communities to help prevent diseases caused by poor nutrition and inactivity. *Fit Baltimore* starts with engaging young people in physical activity. My proposed budget reorganizes the City's management of recreational facilities. While some defunct and underutilized facilities will close, we will increase structured recreational programming for youth across the City.

A healthier Baltimore also means keeping our children safe. Last year, through the Health Department, my Administration launched Safe Streets. This program has been successful in mediating disputes that might otherwise have resulted in violence.

Finally, this budget contains funding for operation of a permanent year-round homeless shelter with case management and support services, a critical part of my *Ten Year Plan to End Homelessness*.

Hard Choices

With no new revenue and the challenge of \$65 million of built-in cost increases to maintain current services, service reductions were unavoidable. They include shorter library hours, a reduced swimming pool program, closing two childcare centers, converting fire suppression units to EMS units, and eliminating the 311 overnight shift. The budget also abolishes 523 City positions, including 132 that are currently filled. These are point-in-time estimates; the actual number of layoffs required will depend on retirements, attrition, and other personnel actions between now and the end of the current fiscal year.

I know that these and other service reductions will cause hardships for some residents and neighborhoods. I am committed to doing everything possible to minimize those impacts and will listen to any new ideas about how the City can save money and protect important programs.

American Recovery and Reinvestment Act (ARRA)

The Federal dollars from the Recovery Act will be spent quickly and wisely. An economic recovery team was created to coordinate the acquisition, deployment and tracking of recovery funding. The funding we already expect Baltimore will receive is included in this budget

proposal – \$69.3 million in the operating plan and \$61.3 million in the capital plan. Additional funds will be presented to the City Council as supplemental appropriations.

Examples of ARRA funding include:

- \$15 million for home weatherization
- \$9.5 million for homelessness prevention
- \$3 million to hire additional police officers
- \$3.6 million for youth employment
- \$33.5 million for highway construction and maintenance
- \$20.7 million for clean water infrastructure

ARRA dollars will fund important projects and create new jobs, helping Baltimore through the recession. It also is important to understand that Federal recovery money is targeted and temporary. Unfortunately, it does not solve the City's long-term budget problems and will not prevent the service reductions and position abolishments proposed in this budget plan.

Conclusion

This proposed budget reflects the difficult times we are going through. It also reflects the innovation of City agency heads, rising to the challenge of maximizing results per dollar spent; the focusing of priorities to continue momentum toward a cleaner, greener, safer and healthier Baltimore; and fiscal stewardship that rejects temporary fixes in favor of long-term soundness.

The economic forecast cautions us to expect even tougher budgets in the years to come, which is the reason for reforms that will moderate the alarming growth of the City's pension costs – costs that threaten to crowd critical programs and services out of future budgets. It is also why I am conducting the first-ever Baltimore Citizen Survey and implementing Outcome Budgeting. These innovations will help us maximize results from our limited resources and make the budget process more transparent and accountable to taxpayers.

This year's budget realities will require courage and sacrifice, and I look forward to working closely with the City Council to produce the best possible plan for the citizens of Baltimore.

Sincerely,



Sheila Dixon

Mayor

Baltimore City

After the Proposed Ordinance of Estimates was submitted, State funds were identified to continue operation of the two childcare centers scheduled for closure.

This Page Intentionally Left Blank

Fiscal 2010
SUMMARY OF THE ADOPTED BUDGET
Financial and Programmatic Policies

Programmatic Highlights

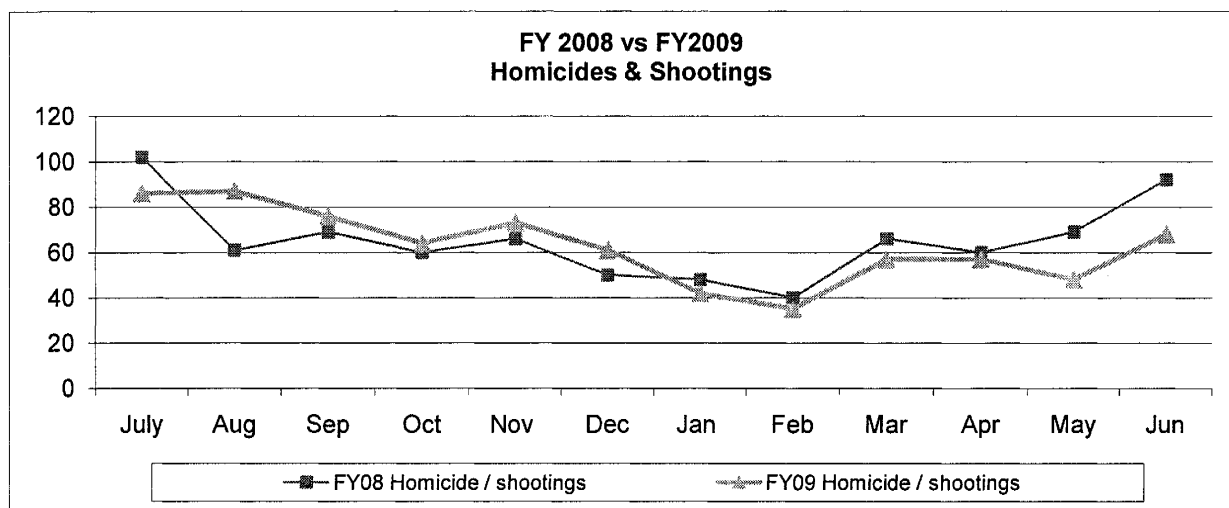
This section presents long-term challenges facing the City, enumerates the Mayor's primary objectives to address these challenges, and outlines the Fiscal 2010 budgetary actions to achieve these objectives. The Mayor's Fiscal 2010 Objectives are:

- *Make Baltimore a safer City*
- *Make Baltimore a cleaner, greener & more sustainable City*
- *Build strong, healthy & educated children and families*
- *Strengthen Baltimore's economy & promote economic and cultural opportunities for all its residents*
- *Cultivate stable, vibrant, livable neighborhoods*
- *Make Baltimore's Government more innovative, efficient, and customer friendly*

Objective 1: Make Baltimore a safer city

Crime Reduction

Making Baltimore safer is one key component to increasing Baltimore's population, promoting economic growth, and creating and retaining jobs. In Fiscal 2008, Baltimore achieved a 25.0% reduction in homicides and shootings. In Fiscal 2009, Baltimore continued to reduce violent crime. As shown in the following chart, strategies developed by Mayor Dixon and implemented by the Baltimore Police Department have led to an additional 4.0% reduction of homicides and shootings in Fiscal 2009.



The Fiscal 2010 budget puts more police officers on patrol by redeploying 24 sworn positions from the Police Athletic League (PAL) Centers, obtaining federal stimulus funds to fill another 25 positions, and increasing funding for sworn overtime by \$7.5 million.

Gun Task Force

Established on June 1, 2007, the Gun Tracing Task Force (GTTF), made up of members of the Baltimore Police Department, Baltimore County Police Department, Maryland State Police, and Bureau of Alcohol, Tobacco and Firearms (ATF), suppresses gun trafficking and unlawful firearms possession by targeting straw purchasers and gun dealers who fail to comply with State and federal laws. During Fiscal 2009, the GTTF executed 72 search and seizure warrants, seized or recovered 449 guns and made 42 arrests, 30 of which included handgun violation charges.

Violent Crime Impact Division (VCID)

In 2007, the Police Department's Organized Crime Division was reorganized, renamed and restructured into the Violent Crime Impact Division (VCID). VCID detectives target the most violent offenders in specific violent zones within the city. This focus has resulted in significant violent crime reductions within the targeted zones. Although the VCID accounts for about only 10% of the total sworn strength of the Police Department, the division had a significant impact in Fiscal 2009 including:

- More than 14,000 total arrests
- 6,527 felony narcotic arrests
- 4,749 misdemeanor narcotic arrests
- 1,019 guns seized

In addition, the division has obtained and executed more than 1,700 search and seizure warrants and seized more than \$7 million.

Citizens on Patrol (COP)

Experience has proven that a small group of concerned, dedicated citizens with the proper training, and the support of their community and law enforcement, can make a difference. In communities with an active COP program, there has been a significant decrease in criminal activity. Additionally, members of COP groups have helped improve the relationships between the Police Department and communities. Not only is a COP group a crime deterrent, it is also an opportunity for community members to identify infrastructure issues in their neighborhoods. The Fiscal 2010 budget provides \$45,000 to fund COP's community grants program.

Safe Streets

The Fiscal 2010 budget provides \$1.0 million for Safe Streets. Safe Streets is a community based violence prevention initiative modeled on CeaseFire Chicago. This program relies on credible outreach workers, community members, faith leaders and other community organizations to intervene in conflicts, or potential conflicts, and promote alternatives to violence. Along with cooperation from the Health and Police Departments, Safe Streets includes a strong public education campaign to provide the message that shootings and violence are unacceptable in our communities.

In August 2008, the Mayor announced the City's plan to expand this program. Since that time, the program has successfully:

- Increased the work of the Living Classrooms Foundation to include approximately 24 city blocks in East Baltimore and three teams of outreach workers.
- Developed a hospital response component with Johns Hopkins Hospital. Training for Hopkins staff and Safe Streets hospital responders was held July 30-Aug 1, 2009.

- Added a new site in the Cherry Hill area to be overseen by Family Health Centers of Baltimore and will involve an extensive coalition of community organizations.
- Conducted additional trainings in the Safe Streets model for the Park Heights community and the Southwest Baltimore sites.

Objective 2: Make Baltimore a cleaner, greener and more sustainable city

One Plus One Collections

Beginning July 13, 2009, the Department of Public Works (DPW), Bureau of Solid Waste, instituted once a week mixed refuse and single stream recyclables collection (a shift from twice weekly trash and bi-weekly recycling pickup). In addition, collection routes have been balanced for greater efficiency and cleaning crews are no longer required to collect recyclables. Each district within the city now has dedicated alley cleaning crews, which allows the City to be more proactive in providing this service. This new collection methodology is estimated to boost recycling and save the City approximately \$7 million a year in operating costs.

Energy Office

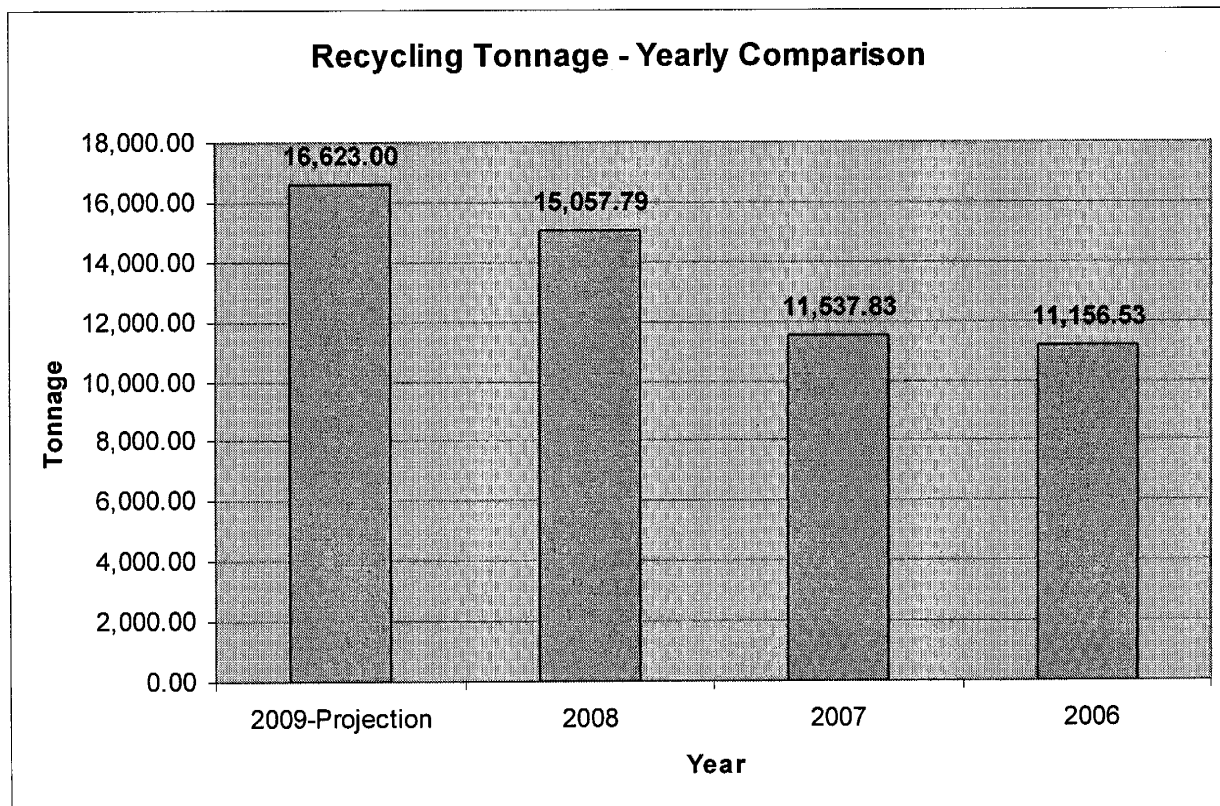
The Energy Office of the Department of General Services will begin Fiscal 2010 as a self-sufficient organization, no longer dependent on the General Fund. This is possible due to increased energy savings and revenue due to the growth in new energy conservation efforts. In the prior fiscal year, combined energy savings and revenue generation exceeded \$6.0 million. In Fiscal 2010, new energy projects will upgrade facilities used by the Library, the Fire Department, the Transportation Department, the Department of Recreation & Parks, and the Parking Authority. Major new initiatives will reduce energy use and generate energy in the City's water and wastewater facilities.

Single Stream Recycling

On January 8, 2008, the Department of Public Works (DPW), Bureau of Solid Waste, instituted a city-wide single stream recycling program whereby paper, plastic, glass, bottles and jars are now placed in one container and collected on the former paper recycling day. The results have been immediate:

- A 30% increase in residential recycling tonnage, 2007 to 2008
- Reduced route time and operating costs, including a 90% reduction in overtime.
- Increased recycling participation in areas of the City that previously had very low participation.

Single Stream Recycling is the latest in a series of solid waste initiatives that include increasing mechanical street sweeping operations to clean an additional 320 miles per week, establishing a proactive seven-day graffiti removal operation along major gateways and reducing response time for cleaning dirty alleys, backyards and lots from 21 to 14 days.



Baltimore City's Sustainability Plan

The Baltimore Sustainability Plan (BSP) was developed over a nine-month period and engaged over 1,000 citizens. The BSP was adopted by City Council in March 2009. The Sustainability Plan lays out 29 priority goals within seven theme chapters: Cleanliness, Pollution Prevention, Resource Conservation, Greening, Transportation, Education & Awareness, and Green Economy. Each of the 29 goals is accompanied by a set of recommended strategies, with timelines, lead partners, and funding sources identified. The Plan can be viewed and downloaded from the City's website at www.baltimorecity.gov/sustainability.

Environmentally Friendly Fleet

The City is committed to deploying a more environmentally friendly fleet of vehicles. Initiatives for Fiscal 2010 include:

- Reducing exhaust emissions for much of the fleet of heavy-duty diesel powered vehicles. In a joint effort with the Maryland Department of the Environment, the City has obtained Environmental Protection Agency (EPA) grant funding for exhaust reduction equipment. This equipment is retrofitted to a vehicle's exhaust system to achieve a significant reduction in overall air pollutants generated by diesel engines.
- A total of 26 Pieces of Fire Apparatus will be retro-fitted with diesel particulate filters. These filters will reduce diesel exhaust emissions content by 90%.
- The City has purchased two hybrid bucket trucks to be used by the Department of Transportation. These vehicles will achieve between 30 to 40 percent better fuel efficiency than a standard diesel engine vehicle. They also produce 33 to 35 percent less noxious emissions.

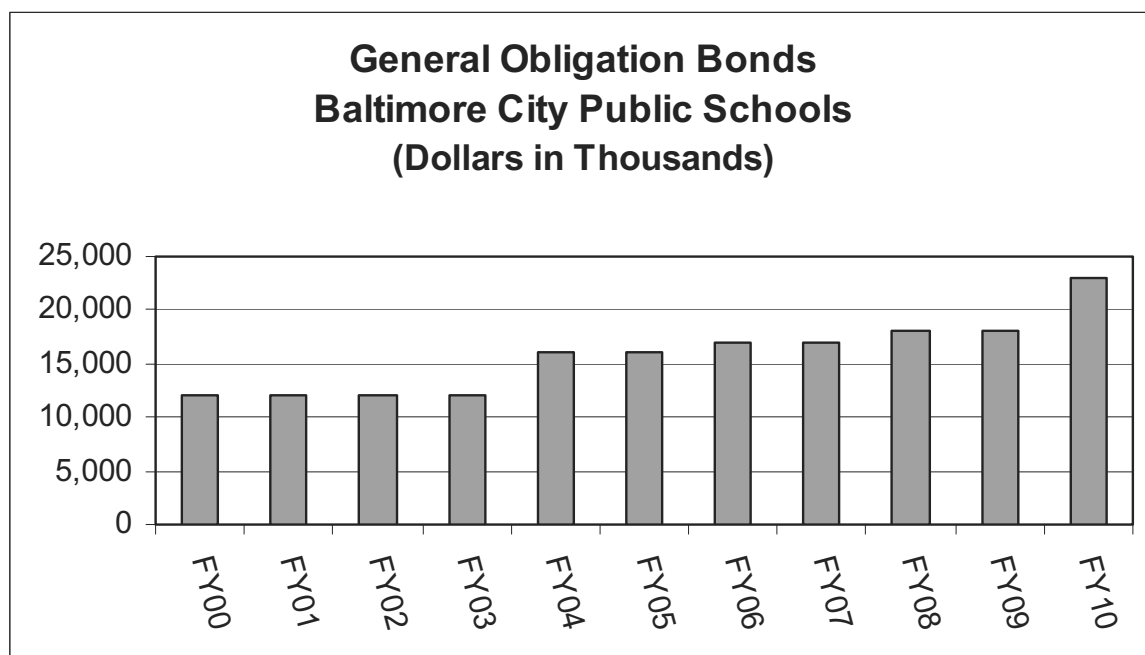
TreeBaltimore

Tree Baltimore is part of the Mayor's Greener Baltimore initiative, which seeks to double Baltimore's tree canopy from 20% to 40% within 30 years. With this initiative, Baltimore joins the ranks of cities across the country that are aggressively working toward building a sustainable urban forest. The Fiscal 2010 capital budget includes \$300,000 for street tree planning, the same level as Fiscal 2009.

Objective 3: Build strong healthy and educated children and families

Local Contribution to the Baltimore City Public Schools (BCPS)

In Fiscal 2010, the City's operating budget includes \$210.0 million in direct support to the Baltimore City Public Schools. This represents an increase of \$1.7 million above the Fiscal 2009 level of appropriation. Over and above this annually budgeted contribution, the City directly pays the cost of health benefits for retired BCPS employees, supports the school health program, funds the City's crossing guards and has contributed to BCPS facility improvements. The capital budget includes \$23.0 million for school renovation and construction, an increase of \$5.0 million above Fiscal 2009 and an increase of 92% from Fiscal 2000.



Healthy Babies

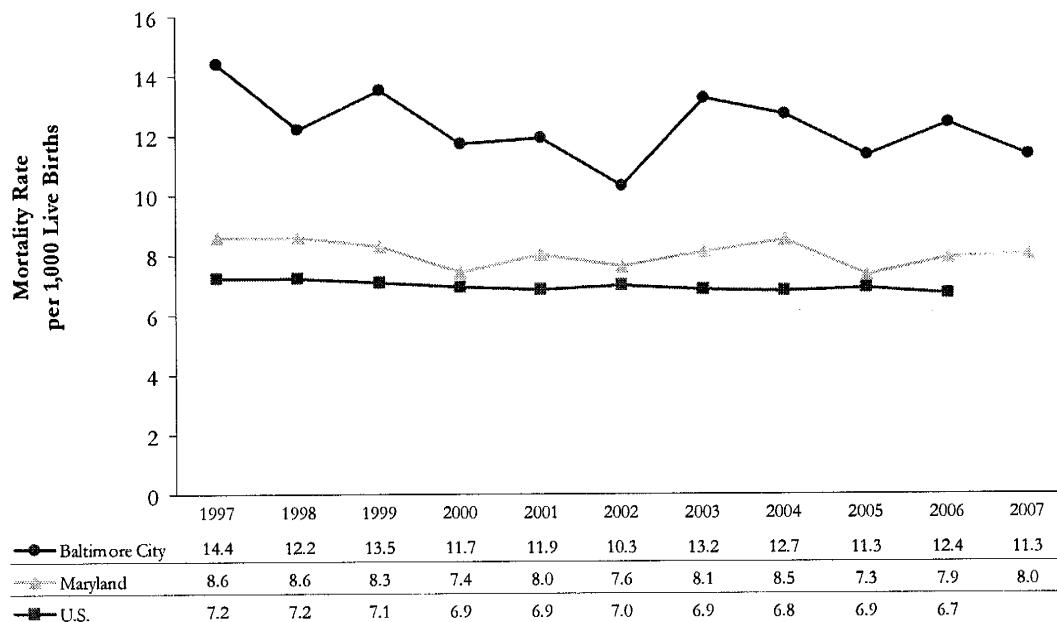
With a Fiscal 2010 budget of \$17.9 million, an increase of 6.7% from Fiscal 2009, the Health Department's Division of Maternal and Child Health provides primary care, preventive services and health education for children, youth and women of child-bearing age. The services provided include nutrition, education, and supplemental food for 13,855 low-income pregnant women and young children. Healthy Start is a community-based quasi governmental program of the Health Department which provides home visits to ensure babies are born healthy and remain healthy in the Sandtown-Winchester/Harlem Park and East Baltimore.

Through the Family League of Baltimore City, \$871,000 in Fiscal 2010 funding is provided for home visits to families with pregnant women and young children to improve birth outcomes at Bon Secours Family Support Center for West Baltimore, Family Tree for Southwest Baltimore, People's Community Health Center for South Baltimore and Healthy Families for DRU-Mondawmin. The City provides funding to Sinai Hospital for a home visitor dedicated to the Park Heights Human Development Zone.

Between 2000 and 2006, Baltimore's all-cause age-adjusted mortality rate decreased by 15.0% (compared to 13.0% in Maryland as a whole). However, the rate of infant death in Baltimore was 11.3 per 1,000 live births in 2007, the second highest among Maryland jurisdictions.

In partnership with the Family League of Baltimore City, the Health Department developed *The Strategy to Improve Birth Outcomes in Baltimore City*. This three-year strategy, scheduled to start in October 2009, is a Mayoral initiative that aims to align all of the City's agencies and other community stakeholders around actions that tackle the three main preventable causes of infant mortality: low birth weight, premature births, and unsafe sleeping conditions.

Infant Mortality Rate, Baltimore City, Maryland, and U.S., 1997-2007



Source: Baltimore City and Maryland Data: Maryland Department of Health and Mental Hygiene, *Maryland Annual Vital Statistics Report*. U.S. Data: Heron MP, et al. *Deaths: Final data for 2006. National vital statistics reports; vol 57 no 14*. Hyattsville, Maryland: National Center for Health Statistics. 2009.

Buprenorphine Initiative

The City is supporting expansion of effective substance abuse treatment using buprenorphine as an alternative for drug treatment. To date, more than 1,000 patients have been treated and more than 200 have transferred from substance abuse treatment to long-term support in the medical system. The Health Department has a leadership role in coordinating this effort, which is supported by \$282,357 in the Fiscal 2010 budget.

Consolidation of Recreation Facilities under the Department of Recreation and Parks

The Fiscal 2010 budget reflects significant changes in the management and operation of City recreation facilities. The result will be a network of 57 recreation centers, an increase from the current 46 and an overall increase in structured recreational programming for children, youth, and the community. The City will convert 14 of 18 Police Athletic League (PAL) centers into recreation centers with increased programming (two will be closed and two returned to the school system). One underutilized recreation center will also be closed, two will be returned to the school system, and eight recreation centers will reduce hours to focus on after school programming.

After School Programs

The Fiscal 2010 budget maintains a \$4.7 million commitment to children's programs (After School Matters II, Baltimore Out of School Time – BOOST and Youth Places) that the City began with the use of supplemental appropriations derived from General Fund surpluses in Fiscal 2005 and 2006. To ensure appropriate program implementation, the City will continue to work closely with representatives of the Baltimore City Public Schools, the Family League of Baltimore City and numerous children and youth centered non-profits.

YouthWorks

The Fiscal 2010 budget provides record level funding for the continuation of the YouthWorks summer jobs program, including \$3.6 million in State Stimulus funds. This program enables youths, ages 14-21, to be employed in a variety of public and private sector settings, including City agencies and local non-profit organizations or special community-based projects. In the summer of 2009, the program employed approximately 7,100 young people, a record high.

Youth Opportunity Program – YO! Baltimore

The Fiscal 2010 budget includes \$2.5 million to support the Youth Opportunity (YO!) Program. These funds support two comprehensive Youth Opportunity Centers where teens can access a broad range of academic, career readiness and personal growth support services. The YO! Centers offer Pre-GED and GED classes, job preparation, work experience, internship, computer classes, health services and much more. More than 1,000 out of school and unemployed youth will participate in the program this year.

Mentoring and Re-Entry – Baltimore Rising

The Fiscal 2010 budget includes \$605,000 to support Baltimore Rising, a quasi-city governmental organization which is part of the Mayor's Office of Community and Human Development. These funds support mentoring and a family strengthening jail re-entry program in the city detention center.

10 -Year Plan to End Homelessness

In January 2008, the Administration released its 10-Year Plan to End Homelessness. Since the plan's release, more than 150 individuals and families have been placed into permanent housing with ongoing supportive services. In addition, Baltimore's first 24-hour shelter opened in temporary quarters and construction is to begin in August 2009 for a permanent location at 620 Fallsway, with a projected opening date of May 2010. The Fiscal 2010 operating budget includes \$3.7 million to support shelter services for families and single individuals, as well as \$9.5 million in federal Stimulus funds.

Objective 4: Strengthen Baltimore's economy and promote economic and cultural opportunities for all its residents

East Baltimore Development Initiative (EBDI)

The City, through the nonprofit East Baltimore Development Inc, is working to transform an 88 acre site into a market-oriented, mixed-income community with housing opportunities for all income ranges and a continuum of social and economic programs that enable residents to benefit from the area's rebirth. Currently the single largest redevelopment effort in the City, this revitalization initiative is expected to generate over 8,000 new jobs, produce over 2,000 units of mixed-income housing and represent \$1.8 billion of investment.

Westside Initiative

The Westside Initiative is a public/private partnership to renew the west side of downtown Baltimore into a vibrant mixed-use neighborhood. Nearly \$800 million in capital funds have been invested in the Westside creating more than 1,000,000 square feet (sq.ft.) of additional institutional and cultural space, 250,000 sq. ft of retail space, 137,000 sq. ft of office space and 900 hotel rooms. More than 2,700 new market rate apartments and condominiums have been developed with approximately 1,900 units in the planning phase and an additional 300 units in the conceptual phase.

Job Development

The Baltimore Development Corporation's (BDC) mission is to stabilize and expand the City's job base by retaining existing City-based employers, helping them grow and recruiting new employers to the City. In 2008, BDC directly assisted 61 small, medium and large companies, accounting for 3,313 jobs retained and created. BDC has also assisted a substantial number of other companies with other economic development assistance, and made in excess of 250 out reach visits to Baltimore City businesses. Since 2000, BDC has provided financial assistance to 973 businesses and development projects, resulting in the retention and creation of 41,144 jobs.

One Stop Career Center and Workforce Service

The Fiscal 2010 budget provides \$812,000, in the Office of Employment Development's One Stop Career Center and Workforce Services. Additionally there are \$2.6 million in state stimulus funds for dislocated worker & adult job seeker programs. These funds support employment and training opportunities to approximately 20,000 City residents to promote their marketability. Activities include employment preparation, job search, and placement assistance, skills training opportunities, educational support and access to computers and computer training. Additionally, the budget provides state stimulus funds in the amount of \$6.1 million for youth summer employment, assessment and employment readiness services and training for adult and dislocated workers.

In Fiscal 2009, visits to the One Stop Centers increased 20% over the prior year, reflecting the challenging economy. This upward trend in requests for employment assistance is expected to continue in Fiscal 2010.

Ex-Offender Employment Initiative

The Fiscal 2010 budget provides \$249,800 to support the City's re-entry efforts to connect over 4,000 ex-offenders to employment and decrease the likelihood of recidivism. Activities include providing job placement, training and support services to ex-offenders at the Northwest Re-entry

Center and One-Stop Career Centers, with an aggressive effort to create more job opportunities in the private sectors for ex-offenders.

Objective 5: Cultivate stable, vibrant, livable, neighborhoods

Affordable Housing Program (AHP)

Initiated in 2006, the Baltimore City Affordable Housing Program's mission is to improve and expand housing opportunities for working families and other persons of low and moderate income and to promote economic diversity in City neighborhoods. The AHP is intended to facilitate large-scale site assembly and blight elimination, thereby creating new development opportunities in neighborhoods throughout the City. Examples of projects funded through the Affordable Housing Program include:

- Construction of Preston Place, the first new housing built in the Oliver community in more than 50 years
- Demolition of the former Freedom Village Apartments and Claremont Homes, now Orchard Ridge, the former Uplands Apartments and former Byrd properties

The funding for the program is \$59.8 million over a six-year period.

Operation Orange Cone

In 2007, the Department of Transportation was challenged to find new ways of coordinating its resources to make road construction more efficient. The result, known as Operation Orange Cone, has led to a record amount of road resurfacing throughout the City. In 2008, the City paved 220 lane miles. Through July 2009, 87.2 miles have been completed, which is on track toward the goal of 200 lane miles repaved. In Fiscal 2010, the City will use County Transportation Revenue Bond funds and Federal stimulus to continue the repaving initiative.

Transit Oriented Development (TOD)

Consistent with the City Master Plan and City Sustainability plan, the City continues to support and invest in TODs. A TOD is a mixed-use residential or commercial development district designed to maximize access to public transport and often incorporates features to encourage transit ridership.

- Westport Waterfront – A \$1.4 billion mixed use “green” development located along the Middle Branch of the Patapsco River adjacent to the Westport community, Westport will include a total of 4.8 million square feet over 10 years with approximately 2,000 housing units, 2.0 million square feet of offices space, 300,000 square feet retail space and a hotel.
- State Center – The State Center complex is the largest concentration of State government offices in Maryland and is comprised of approximately 25 acres of land around a metro station and accessible to a light rail station. The redevelopment of State Center is the focus of a cooperative effort between the State, the City and a development team to transform the center into a dynamic mixed use neighborhood consisting of office space for the public and private sectors, apartments and ground floor retail.
- Charm City Circulator – The Charm City Circulator is an initiative led by the Department of Transportation in partnership with the Parking Authority of Baltimore City, Maryland Transit Administration, Downtown Partnership, Waterfront Partnership and other

community and business partners. Plans call for 18 clean energy buses operating on three routes in and around downtown and an additional three buses to be used as spares, which will connect existing hubs such as Pennsylvania Station with light rail, MARC, subway and water taxi.

- **Red Line** – The proposed Red Line is a 14 mile East-West transit line that will provide connections between the Woodlawn area of Baltimore county, West Baltimore communities, downtown Baltimore, Inner Harbor East, Fells Point, Canton, the Johns Hopkins Bayview Medical Center – making travel in these heavily congested corridors simpler, faster and cheaper. More than 40,000 people per day are expected to use the Red Line

Objective 6: Make Baltimore's Government more innovative, efficient and customer friendly

CitiStat

The Mayor's Office of CitiStat is a performance based management group tasked with improving service delivery in Baltimore City through the effective use of data-driven decision making. In addition to assessing individual agency performance, the Mayor has encouraged inter-agency cooperation to tackle some of the City's largest problems. An example of agencies working together towards a common goal is CleanStat, an inter-agency meeting focused on cleaning Baltimore through coordination among the Mayor's Office, the Bureau of Solid Waste, Housing's Code Enforcement section and Department of Transportation Maintenance.

Outcome Budgeting

In Fiscal 2010, the City will continue its transition to Outcome Budgeting. Outcome Budgeting is a new way of budgeting for Baltimore. Traditional budgeting starts with last year's spending and adjusts agency allocations based on projected revenue. Outcome Budgeting starts with the results that matter to citizens and funds programs based on their value in achieving those results. Through Outcome Budgeting, agencies will explicitly show in their budget proposals the relationship between the dollars they plan to spend and achieving measurable results, such as cleaner waterways, smoother roads, and healthier babies. This new budget process gives City leaders more information to make strategic funding decisions. To find out what results matter most to citizens, the City conducted the first-ever Baltimore Citizen Survey in 2009.

Bond Rating

The City issues bonds to finance its capital infrastructure needs, such as a new water treatment plant and school renovations. When accessing the capital markets, the City must obtain a credit rating on its bonds. This rating alerts investors to the relative risk associated with the bonds that the City is selling and impacts the interest rate the City pays on its borrowing. A governmental entity can obtain ratings from one or more of the three rating agencies that are most common in the industry: Moody's Investors Service, Standard & Poor's, and Fitch Ratings.

The City maintains a General Obligation (G.O.) bond rating of 'AA3' from Moody's Investors Service and 'AA-' from Standard & Poor's. These ratings are one category below the highest rating category of 'Aaa' and 'AAA,' respectively. In May 2007, both of these ratings were upgraded from 'A1' and 'A+', respectively, after 40 years of being at the same rating, saving the City a total of approximately \$150,000 on its 2007 and 2008 bond issuances over the 20-year term of the bond.

As Moody's noted in its 2009 report when discussing the City's stable rating outlook given the current economic climate, "City officials have demonstrated strong financial discipline and the General Fund has retained satisfactory financial flexibility and steady operating performance through several economic cycles."

New Financial System

The Fiscal 2008 capital budget provided \$5.0 million to implement a new general ledger financial system to replace the City's 38-year old legacy system. The new system, City Dynamics, began operating in March 2009. The new system provides timely financial reporting and streamlines the City's accounts payable and billing systems. This is the latest in a series of upgrades that include new human resources, payroll, and procurement systems.

Baltimore Economic Recovery Team (BERT)

In early 2009, the federal government enacted the American Recovery and Reinvestment Act (ARRA), also known as the federal economic stimulus program, with the goal of creating and saving jobs nationwide and investing in transit projects, infrastructure improvements, affordable housing, and school modernization as well as workforce training and public safety. In response, the Administration has established the Baltimore Economic Recovery Team (BERT), a multi-agency team tasked with maximizing the use of funds available to the City under the ARRA. The group is charged with:

- Ensuring that ARRA funds are used on projects and programs that will serve Baltimore well now and for the future;
- Serving as the City's clearinghouse for information related to the federal stimulus program;
- Maximizing job opportunities for City residents;
- Seeking advice and ideas from citizens and partners about the best use of ARRA funds;
- Aggressively pursuing all opportunities for competitive funding under the ARRA;
- Managing ARRA funds in an open and transparent manner; and
- Tracking the outcomes of the ARRA funds awarded to the City and its partners.

The Fiscal 2010 operating budget includes \$69.3 million in anticipated State and federal grant fund appropriation for stimulus programs, which include Head Start, Homelessness, Criminal Justice, Weatherization, Community Development & Community Services Block Grants and Youthworks. Of the \$69.3 million, approximately \$50.7 million represents grants to the City based on formula allocations, and the additional \$18.6 million represents competitive grant funds for which the City has already or will soon submit applications.

In addition to the operating budget, another \$61.3 million in ARRA funds are allocated to fund capital projects for the Department of Public Works Bureau of Water and Waste Water, Department of Transportation and Department of General Services. Further, while not included in the City's operating or capital budgets, the Baltimore City Public Schools and the Housing Authority of Baltimore City both expect to receive significant allocations of federal stimulus funding.

KEY BUDGETARY AND FINANCIAL POLICIES

The establishment of clear objectives to align budget planning and ongoing agency operations to address the long-term issues and concerns confronting the City fails unless supported by sound fiscal management policies. This section presents major budgetary and financial policies that frame annual budget plan development and implementation. Many supporting policies (payroll, purchasing, retirement, etc.) are not summarized here.

Operating and Capital Budget Policies

Fundamental budget policies are set forth in the City Charter. See Budgetary Authority and Process - City Charter Provisions in Budget Process and Related Policies section.

Balanced Budget: The Charter requires a balanced budget. A difference between revenues and total expenditures is to be resolved by adjusting the property tax rate or other revenues.

Public Hearings: The Charter mandates that the Board of Estimates and the City Council conduct public hearings on the proposed budget.

Timely Adoption: The Charter schedule requires budget adoption before the fiscal year begins.

Budget Amendment: The Charter provides means for adopting supplemental appropriations funded from unanticipated revenues and/or new grants and sources that materialize during the year. The City's policy is to minimize the use of supplemental appropriations. In addition, the Charter allows for and spells out the procedures for amending the budget to transfer appropriations between programs within an agency and between agencies. See Fiscal 2009 Supplementary Appropriations in the Budget Process and Related Policies section for more information on budget amendments.

Budget Monitoring and Execution: Budget analysts maintain ongoing contact with agency fiscal officers in the process of implementation and execution of the budget. Expenditure and revenue projections are developed and reviewed on a monthly basis. The Mayor, through the Finance Department, exercises appropriate fiscal management to adjust budget policy as necessary to live within the limits of the current adopted plan. The City Council reviews budget performance at mid-year, during the budget development period in the fourth quarter and during the normal course of hearings on supplemental appropriations.

Six-Year Capital Plan: The Charter requires a six-year capital improvement plan, which is updated every year. The plan is prepared in conformance with basic capital budgeting policies, which include appropriating funds in the year in which projects are likely to begin, financing a portion of capital improvements from current revenues and estimating the impact of capital projects on the operating budget. See Capital Plan Budgetary Policy in Capital Budget section for more information on Capital Budget policies.

Financial Forecasting Policies

The City maintains three-year revenue and expenditure forecasts for governmental funds. The forecasts are reviewed and updated at least twice a year. The multi-year forecast provides the basis for establishing budget targets and resource allocation to meet the Mayor's budget priorities.

Competitive Reengineering, Organization Redesign Policies

The ongoing effort to achieve cost reductions to fund operations within the limits of available revenue requires elimination of non-value added expenditures and other reductions in spending. Reductions have been achieved through a variety of means including the CitiStat program, consolidation and reorganization of agencies, staffing reductions through attrition and from time to time layoffs, privatization as appropriate, transfer of certain functions to the State, and other methods.

Reserve Policies

Budget Stabilization Reserve: In 1993, the Budget Stabilization Reserve, or Rainy Day Fund was established. The fund is designed to provide some General Fund budgetary flexibility should material funding shortfalls occur. The Budget Stabilization Fund had a \$95.8 million balance at June 30, 2009, representing about 7.0% of the General Fund. The City continues to make annual contributions to the Budget Stabilization Reserve Fund. The Fiscal 2010 budget includes another \$800,000 for the fund.

Undesignated Unreserved Fund Balance: The Charter places a limit on the size of the undesignated unreserved portion of the General Fund balance, requiring that any amount in excess of 1.0% of revenues be applied to reduce capital borrowing. This restriction has placed the City in a relatively poor position compared to other large cities and works against the City's interest in achieving sound financial practices. The Charter permits only a small \$1.0 million annual contingency appropriation. With narrow reserve margins, it is essential for the City to have conservative budgeting estimates and plans. The Fiscal 2009 year-end undesignated unreserved General Fund balance is \$10.5 million.

Financial Reporting Policies

Budget, Accounting and Borrowing: The City has received the Government Finance Officers Association (GFOA) annual award for Excellence in Financial Reporting for over 21 years and the Distinguished Budget Presentation award each year applied for since Fiscal 1988. The Consolidated Annual Financial Report is prepared in conformance with the Governmental Accounting Standards Board requirements. The City annually prepares the required full disclosure statements to comply with Securities and Exchange Commission requirements, provides fully descriptive notes in its annual financial report and disclosure statements and secures an unqualified independent audit report.

Debt Policies and Credit Rating

In 1990, the City adopted a formal debt policy which sets forth annual borrowing limits, consolidation of all financing arrangements within the Department of Finance, refunding and refinancing policies and limits on key debt management ratios. See Debt Service Overview section for detailed discussion. In the development of the annual borrowing plan, the effects of debt on key ratios outlined in the policy are updated and analyzed. The objective is to maintain the City's reputation in the credit rating community as having a conservative approach to all aspects of debt management including debt service expenses, debt retirement schedules and debt capacity ratios. The policy recognizes the fundamental role that debt has in the effort to maintain or improve the

City's credit rating. In the Spring of 2007, both Moody's and Standard & Poor's upgraded the City's bond ratings. Moody's raised its rating from A1 to Aa3, and Standard & Poor's raised its rating of the City from A+ to AA-. These ratings have been maintained in their most recent review in Spring 2009 based on the City's fiscal position, favorable economic trends and the long term growth prospect for the area, where the City plays an important role. The City prepares an annual debt report, semi-annual multi-year debt service projections and periodic debt affordability analysis.

Cash Management and Investment Policies

The City's cash management and investment policy adopted in July 1995 covers investment objectives, types of investments, delegation of authority to invest, internal controls and reporting requirements. The City operates on a pooled cash basis and maintains a tiered portfolio containing a pyramid of investments with a long-term base and short-term top, in order to maximize and stabilize returns. The City has maintained a ratio of current assets to current liabilities greater than 1.0 since 1989 (a ratio of less than 1.0 being considered a fiscal stress warning sign).

Self-Insurance Policies

The City, through its Office of Risk Management, has a comprehensive program of risk exposure identification, evaluation, control and financing. The City is self-insured in the area of casualty and property losses, including the uninsured portion of City buildings and contents, worker's compensation and employers' liability, employees' and retirees' health insurance, third party general liability and automobile liability losses. To the extent possible, the City plans to address concerns about risk management reserves by making additional appropriations and by adjusting agency premiums to help provide adequate funding. The Fiscal 2010 General Fund budget for worker's compensation costs is \$28.9 million.

Fiscal Policies for Economic Development

The Comprehensive Economic Development Strategy plan submitted to the State in 1999 sets forth economic development goals, objectives and priorities. "LIVE, EARN, PLAY, and LEARN," the comprehensive master plan for the City's development was adopted two years ago. A primary goal of the economic development plan is to attract more job generating businesses to the City. To that end, the City has developed a variety of development incentives including loans and grants. In the last 10 years the City has expanded the incentives to include tax incentive programs. The budget plan estimates and reports on one type of tax expenditure, property tax credits. The budget document also contains legislatively mandated cost and benefit analysis on tax credit programs (see Summary of Tax Expenditure discussion and City Real Property Tax Credit Programs in the Revenue Outlook Section for property tax credit expenditure program descriptions). The City is committed to perform consistent and thorough analysis of the cost and benefit of its growing package of incentive programs.

Fiscal Stability Policies

One-Time Revenues/One-Time Expenditure Savings: The City policy is to use one-time windfall revenues and expenditure savings for one-time expenses.

Short Term Borrowing: The City Charter prohibits the creation of any short term debt to finance current budgetary operations except for the issuance of tax/revenue anticipation notes to be redeemed in the same fiscal period.

Employee and Retiree Benefits Program Costs: Because total employee compensation costs are the largest share of the City's expenses, it is absolutely essential that options to control costs of employee benefits be examined. The City has an ongoing joint labor-management Health Insurance Committee. Certain recommendations made by the committee are subject to bargaining processes with employee groups. In addition, the Fiscal 2010 budget includes \$6.1 million in the General Fund and \$345,400 in the Motor Vehicle Fund to further fund the GASB 45 rule change for Other Post Employee Benefits (OPEB).

Lobby for Increased State Aid: Special needs as an historic urban center require an ongoing lobbying program for increased State Aid targeted particularly for the school system, courts, crime reduction efforts, substance abuse treatment and economic development programs.

Budget Emergencies: The City Charter provides a mechanism for the Finance Department, under guidelines approved by the Board of Estimates, to establish expenditure schedules or strict budgetary allotments when warranted by financial conditions. In addition, the City Charter permits the budget to include up to \$1.0 million in General Fund appropriations as a contingent fund for emergencies.

Assumption of Grant Program Costs: The City's general policy is to terminate grant programs when federal and State funding is terminated. In recent years, limited exceptions to this policy have been made. In the areas of public safety, prosecution of crime, health, job training and housing and building code enforcement the City General Fund has absorbed certain grant expenses in the State's Attorney's Office, Health, Office of Employment Development and Housing and Community Development agencies.

FISCAL 2010
SUMMARY OF THE ADOPTED BUDGET
Short-term Budget Policy and Preparation Guidelines

Development and review of the Fiscal 2010 budget requests were conducted in the context of a deteriorating economy and zero growth in General Fund revenue. Continued growth in the real property assessable base was offset by reductions in most other revenues, including income taxes, transfer and recordation taxes and investment income. Agencies received the following policy guidelines for use in the construction of their Fiscal 2010 budgets:

Targets – Agencies were given target levels to build budgets reflecting resource limitations.

Cost Reductions/Expenses to Meet Targets – Agencies were instructed to abolish all positions required to meet the budget targets. Since salary savings were not to be increased to meet the required budget target level, positions had to be abolished.

Competitive Reengineering/Privatization – Agencies were encouraged to develop additional plans for use of private sources to achieve budgetary cost savings.

Elimination of Grant Programs – The City's general policy is to terminate grant programs when federal and State funding is terminated. In recent years, limited exceptions to this policy have been made. In the areas of public safety, prosecution of crime, health, job training and housing and building code enforcement the City General Fund has absorbed certain grant expenses in the State's Attorney's Office, Health, Office of Employment Development and Housing and Community Development agencies.

General Fund Personnel Freeze – Agencies were directed to abolish General and Motor Vehicle Funds positions equal in number to any requests for new positions. Additionally, agencies were directed to maintain the hiring freeze in the General and Motor Vehicle funds.

OTHER FINANCIAL POLICIES AND PRACTICES

Development of the annual budget plan is guided as well by other policies and practices set forth in the City Charter, federal, State and local law, action of the Board of Estimates, procedures established for budget planning, implementation and control and related accounting practices. Policies and practices are discussed in the following sections of this document:

<u>Items</u>	<u>Page</u>
Budgetary Policy - Capital Budget.....	109
Capital Project Impact on Operating Budget	111
Budgetary Funds - Descriptions and Policies	137
Debt Service - Debt Service Overview	175
Budget-Making Process	187
Budget Amendments - Supplementals and Transfers.....	188
Budgetary and Accounting Basis.....	190
Operating and Capital Plan Budgetary Control.....	192
Budgetary Authority and Process - City Charter Provisions	195

Fiscal 2009
Summary of the Adopted Budget
Budget Plan

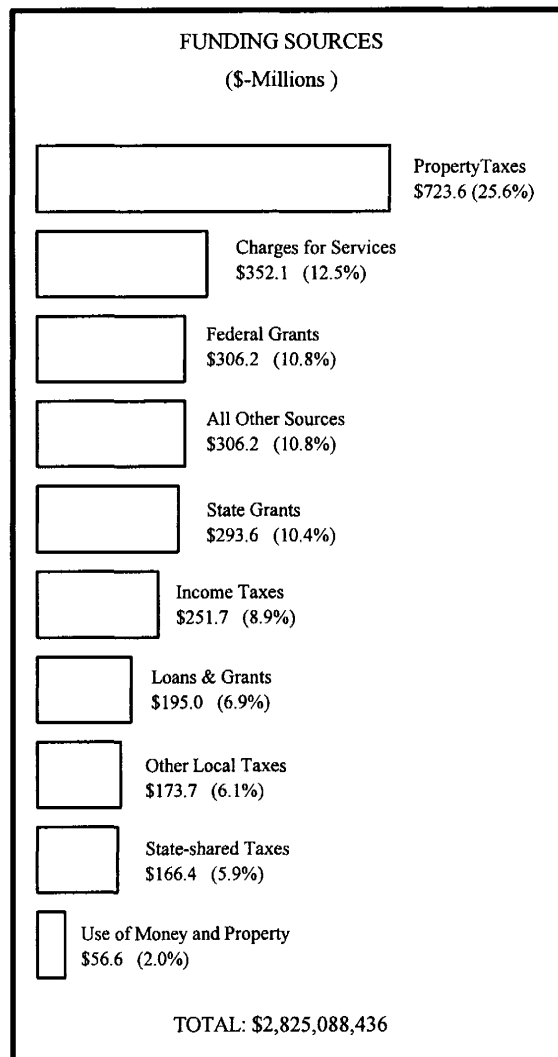


Fiscal 2010

FUNDING SOURCES AND EXPENDITURES BY FUNCTION

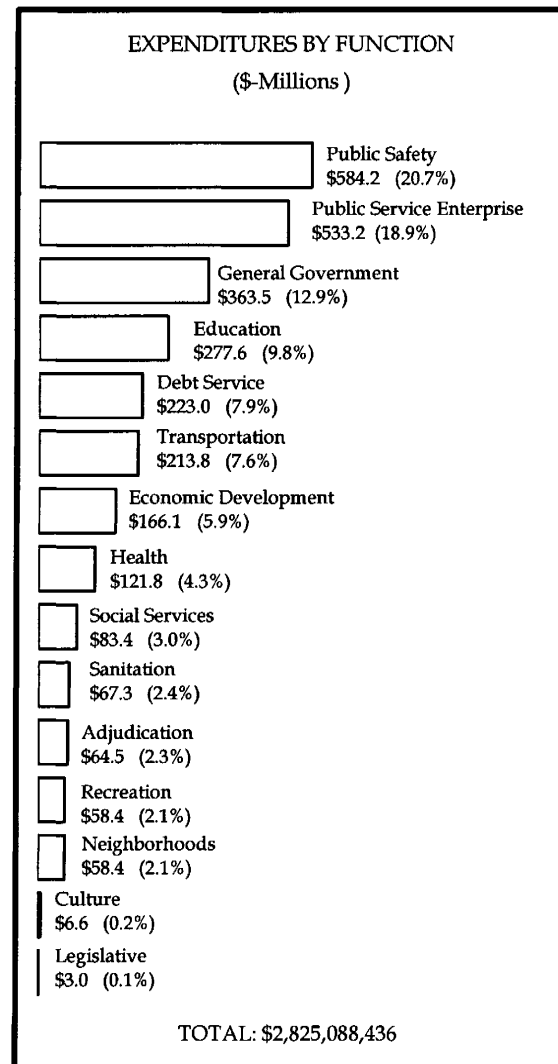
Total Operating and Capital Budget

The graph below shows property taxes as the single most important revenue source, accounting for nearly one-quarter of all City revenue and funding sources.



Cross Reference: For additional information on the major revenue sources, see the "General Fund Revenue Forecast" and "Budgetary Funds - Description and Policies" sections.

The graph below reflects the City's priority concern for public safety and education which together account for about one-third of all expenditures.



Cross Reference: For additional information on the functional expenditures by agency, see the "Operating Appropriations by Governmental Function and Agency" and "Capital Budget Fund Distribution by Agency" sections.

Note: May not add to total due to rounding.

FISCAL 2010
SUMMARY OF THE ADOPTED BUDGET
Selected Summary Views – Total Operating and Capital Budget

Introduction - Summarizing the Budget Numbers

The total Fiscal 2010 appropriation plan adopted by the City Council and approved by the Mayor is \$2.8 billion. Throughout this document there are numerous tables and graphics providing different views and levels of detail regarding the budget. There are various ways to look at a budget – function, agency, program, activity, funding source, expenditure category, etc. This section gives the reader a quick overview of what the operating and capital appropriation numbers mean. It summarizes the expenditures by function that elected local policymakers have approved. In addition, it summarizes the estimated resources available to pay for the plan.

Quick View - Major City Functions and Funding Sources

The bar chart on the opposite page gives a concise view of Baltimore City's budget. The \$2.8 billion budget is supported by several major funding sources. The property tax, federal and State Aid, and charges for services, such as water and waste water, comprise about 59.3% of the funding sources. The largest expenditure is for public safety (police and fire), followed by public service enterprises (principally water and waste water services), general government and the public schools. Combined, these four functions represent about 62.3% of the total budget. Functional detail by agency and fund is found in the Operating Budget section Appropriations by Governmental Function and Fund tables.

Trends in the General Fund - The City's Primary and Largest Fund

The graph, Fiscal 2010 Summary of General Fund Budgetary Trends (p.31), is designed to answer some of the most commonly asked questions about the City's largest fund. *For instance, what are the trends in staffing levels and how does the City staffing level compare to the City's population?* General Fund positions have increased 1.8% since Fiscal 2001; however, there are a total of 271 full-time positions abolished for Fiscal 2010, due to revenue shortfalls. Staffing levels for all City funds are 4.1% lower than in Fiscal 2001.

Trends in the Budget

The tables, Trends in Total Operating and Capital Budget – Summary, Trends in Combined Operating Budget and Capital Budget – Summary by Fund and the two tables showing Operating and Capital separately (pp. 32-33) compare Fiscal 2008 actual expenditures to the 2009 and 2010 budgets.

How the Budget is Structured - The Budget Funds

The narrative and table, and Budgeted Funds: Total and Net Appropriations (pp.34-35), provides the reader a quick understanding of the budgetary funds that comprise the total City budget. Funds are distinct groups of revenues and expenses that must be separately identified, planned and accounted for by law or for management purposes. The most important fund is the City's General Fund. It contains all local taxes paid by City residents, businesses and visitors (property, income, hotel, and other taxes). The General Fund is the fund over which policymakers have the most management discretion in order to implement service changes, improvements, cost savings and increase or lower tax burdens.

Major Types of Expenses

The narrative and graph, Expenditures by Object (p. 37), are designed to answer one of the most commonly asked questions regarding how the budgeted money is spent. It describes the objects of expenditure in the budget. Salary expenses for personnel and related benefits comprise the largest portion of expenses. Many City services are labor intensive operations (fire, police, sanitation and libraries, for instance). Other objects include consumable supplies and equipment.

Trends in Full-Time Budgeted Positions - All Funds

The graph and table on page 38 show a net reduction of 327 full-time positions across all funds. In Fiscal 2010, full-time positions are 4.1% below the 2001 level. A net of 140 full-time positions were added through Board of Estimates' action during Fiscal 2009, 523 full-time positions were abolished and a net 55 positions were created among all funds.

Trends in Full-Time Budgeted Positions - General Fund

The General Fund is the primary fund that elected policymakers can manage to affect change in local tax and spending policy. The table and graph on page 39 present long-term trend information on General Fund staff levels. General Fund positions have increased by 1.8% since 2001, but are down by 201 from Fiscal 2009 to 2010.

Past and Projected Budgetary Fund Balances

It is essential to estimate the effect of current operations on the City's balance sheet. The table on page 40 starts with the June 30, 2008 audited budgetary fund balance for principal operating funds and projects the effect of current and coming year operations on these balances. The graph depicts General and Motor Vehicle Fund balances. An upward trend in fund balance is generally a positive measure of performance, as long as the balance is not excessive. A downward trend may signal a need for management analysis and subsequent action by elected policy makers to alter policies. This positive trend allows for continued progress towards meeting the Budget Stabilization Reserve Fund target.

FISCAL 2010
SUMMARY OF GENERAL FUND BUDGETARY TRENDS

Total Authorized General Fund Positions		07 Budget	9,383
		08 Budget	9,560
		09 Budget	9,655
		10 Budget	9,454
General Fund Positions (per 1,000 pop.)		07 Budget	14.7
		08 Budget	14.0
		09 Budget	15.2
		10 Budget	14.8
General Fund Revenues (\$-Millions)		07 Actual	1,278.7
		08 Actual	1,325.6
		09 Budget	1,345.5
		10 Budget	1,347.5
Property Tax Revenues as a % of General Fund Revenues		07 Actual	45.7
		08 Actual	47.0
		09 Budget	50.6
		10 Budget	53.7
State Aid as a % of General Fund Revenues		07 Actual	7.6
		08 Actual	7.5
		09 Budget	7.3
		10 Budget	7.3
Public Safety as a % of General Fund Expenditures		07 Actual	33.8
		08 Actual	34.5
		09 Budget	33.7
		10 Budget	33.5

TRENDS IN TOTAL OPERATING AND CAPITAL BUDGET - SUMMARY
(\$-THOUSANDS)

	Fiscal 2008 Actual	Fiscal 2009 Budget	Fiscal 2010 Budget	Dollar Change	Percent Change
Operating Plan	\$2,095,821	\$2,194,493	\$2,291,108	\$96,615	4.4%
Capital Plan	554,050	742,819	533,980	(208,839)	(28.1)%
Total Budget	\$2,649,871	\$2,937,312	\$2,825,088	(\$112,224)	(3.8)%

TRENDS IN COMBINED OPERATING AND CAPITAL BUDGET - SUMMARY BY FUND
(\$-THOUSANDS)

	Fiscal 2008 Actual	Fiscal 2009 Budget	Fiscal 2010 Budget	Dollar Change	Percent Change
Total Budget					
Local and State-shared Funds					
General	\$1,308,790	\$1,345,525	\$1,347,474	\$1,949	0.1%
Motor Vehicle	244,715	241,827	190,864	(50,963)	(21.1)%
Parking Management	13,460	15,267	17,518	2,251	14.7%
Convention Center Bond	4,516	4,616	4,596	(20)	(0.4)%
Total	1,571,481	1,607,235	1,560,452	(46,783)	(2.9)%
Enterprise Funds					
Waste Water Utility	150,263	187,811	176,820	(10,991)	(5.9)%
Water Utility	115,850	137,921	139,099	1,178	0.9%
Parking Enterprise	32,760	31,123	30,462	(661)	(2.1)%
Loan and Guarantee	6,028	3,810	3,807	(3)	(0.1)%
Conduit Enterprise	10,037	8,207	9,675	1,468	17.9%
Total	314,938	368,872	359,863	(9,009)	(2.4)%
Grant Funds					
Federal	212,740	289,417	306,036	16,619	5.7%
State	281,243	258,506	194,890	(63,616)	(24.6)%
Special	33,506	47,920	54,655	6,735	14.1%
Total	527,489	595,843	555,581	(40,262)	(6.8)%
Loans and Bonds					
Revenue Bonds	96,764	112,862	129,997	17,135	15.2%
General Obligation Bonds	60,000	60,000	65,000	5,000	8.3%
Total	156,764	172,862	194,997	22,135	12.8%
Mayor & City Council Real Property	4,635	6,345	2,000	(4,345)	(68.5)%
All Other	74,564	186,155	152,195	(33,960)	(18.2)%
Total - All Funds	\$2,649,871	\$2,937,312	\$2,825,088	(\$112,224)	(3.8)%

TRENDS IN OPERATING BUDGET - SUMMARY BY FUND
(\$-THOUSANDS)

	Fiscal 2008 Actual	Fiscal 2009 Budget	Fiscal 2010 Budget	Dollar Change	Percent Change
Local and State-shared Funds					
General	\$1,300,780	\$1,336,914	\$1,343,287	\$6,373	0.5%
Motor Vehicle	184,215	194,427	190,864	(3,563)	(1.8)%
Parking Management	13,460	15,267	17,518	2,251	14.7%
Convention Center Bond	4,516	4,616	4,596	(20)	(0.4)%
Total	1,502,971	1,551,224	1,556,265	5,041	0.3%
Enterprise Funds					
Waste Water Utility	146,263	171,124	171,070	(54)	(0.0)%
Water Utility	108,200	129,421	130,099	678	0.5%
Parking Enterprise	29,260	31,123	30,462	(661)	(2.1)%
Loan and Guarantee Enterprise	3,528	3,810	3,807	(3)	(0.1)%
Conduit Enterprise	10,037	4,788	5,162	374	7.8%
Total	297,288	340,266	340,600	334	0.1%
Grant Funds					
Federal	158,313	183,976	228,213	44,237	24.0%
State	103,743	73,657	114,137	40,480	55.0%
Special	33,506	45,370	51,893	6,523	14.4%
Total	295,562	303,003	394,243	91,240	30.1%
Total Operating - All Funds	\$2,095,821	\$2,194,493	\$2,291,108	\$96,615	4.4%

TRENDS IN CAPITAL BUDGET - SUMMARY OF FUND
(\$-THOUSANDS)

	Fiscal 2008 Actual	Fiscal 2009 Budget	Fiscal 2010 Budget	Dollar Change	Percent Change
Pay-As-You-Go					
General Fund	\$8,010	\$8,611	\$4,187	(\$4,424)	(51.4)%
Motor Vehicle	60,500	47,400	0	(47,400)	(100.0)%
Parking Enterprise	3,500	0	0	0	NA
Conduit Enterprise	0	3,419	4,513	1,094	32.0%
Loan and Guarantee Enterprise	2,500	0	0	0	NA
Waste Water Utility	4,000	16,687	5,750	(10,937)	(65.5)%
Water Utility	7,650	8,500	9,000	500	5.9%
Total	86,160	84,617	23,450	(61,167)	(72.3)%
Grants					
Federal	54,427	105,441	77,823	(27,618)	(26.2)%
State	177,500	184,849	80,753	(104,096)	(56.3)%
Special	0	2,550	2,762	212	8.3%
Total	231,927	292,840	161,338	(131,502)	(44.9)%
Loans and Bonds					
Revenue and TIF Bonds	96,764	112,862	129,997	17,135	15.2%
General Obligation Bonds	60,000	60,000	65,000	5,000	8.3%
Total	156,764	172,862	194,997	22,135	12.8%
Mayor & City Council Real Property	4,635	6,345	2,000	(4,345)	(68.5)%
All Other	74,564	186,155	152,195	(33,960)	(18.2)%
Total Capital - All Funds	\$554,050	\$742,819	\$533,980	(\$208,839)	(28.1)%

Note: Fiscal 2008 Actual capital budget represents net appropriations made and reserved, including any supplemental appropriations and de-appropriations.

Fiscal 2010
BUDGETED FUNDS
Description of Operating and Capital Funds

The Fiscal 2010 total capital and operating appropriations of \$2.8 billion are budgeted in the following funds:

General Fund - This is the City's largest and principal fund, supported by locally generated revenues and some State Aid. It is used to budget and account for all activities not required by law, accounting practice or management objective to be separately budgeted.

Special Purpose Budget Funds - The City's budget contains two special purpose budgetary funds, the Parking Management and Convention Center Bond funds. These funds are merged with the General Fund in the City's Consolidated Annual Financial Report. The Parking Management Fund budgets for the operations of on-street parking activities and operations of parking facilities supported by the General Fund. The Convention Center Bond Fund budgets for debt service supported by the City's hotel tax, a General Fund revenue.

Motor Vehicle Fund - This fund primarily comprises State shared highway user revenues legally restricted to prescribed transportation programs set forth in State law.

Grant Funds - These funds, part of the General Government fund group, are used to budget and account for all activities that have legally restricted uses supported by dedicated funds. This group consists of the federal, State and other special and private grant funds.

Enterprise Funds - These proprietary type funds are used to budget and account for operations, including debt service, that are financed and operated as an ongoing concern, where costs of providing services (including depreciation) are financed or recovered primarily through user charges or other dedicated revenues. Enterprise funds in the City's budget are the Conduit, Loan and Guarantee, Parking, Water Utility and Waste Water Utility funds. Repayment of debt service expenses incurred by the City Industrial Development Authority, an enterprise fund, are reflected in the debt service payments of the respective funds (General, Water, Waste Water, Parking, etc.) that have utilized Authority financing.

Internal Service Funds - The budget includes six proprietary type funds accounting for the financing of goods and services provided by certain City agencies to other agencies on a cost reimbursement basis. Traditional types of Internal Service funds include Mobile Equipment, Printing and Graphics, Municipal Post Office, Municipal Telephone Exchange, Risk Management Fund for the City's Self-Insurance program, and the City's 800 MHz radio system.

Capital Projects Fund - All revenue sources, including loan proceeds, intergovernmental grants, certain dedicated revenues and fund transfers comprised of Pay-As-You-Go support from current revenues of other funds are budgeted and accounted for in this fund group.

Cross Reference: For additional detail information on the background, purpose, policies, and major revenues of each budgeted fund see the "Budgetary Funds - Description and Policies" section.

**BUDGETED FUNDS
TOTAL AND NET APPROPRIATIONS
(\$-THOUSANDS)**

	Fiscal 2009 Budget	Fiscal 2010 Budget	Dollar Change	Percent Change
Local and State-Shared Funds				
General	\$1,345,525	\$1,347,474	\$1,949	0.1%
Motor Vehicle	241,827	190,864	(50,963)	(21.1)%
Parking Management	15,267	17,518	2,251	14.7%
Convention Center Bond	4,616	4,596	(20)	(0.4)%
Total	1,607,235	1,560,452	(46,783)	(2.9)%
Enterprise Funds				
Waste Water Utility	187,811	176,820	(10,991)	(5.9)%
Water Utility	137,921	139,099	1,178	0.9%
Parking Enterprise	31,123	30,462	(661)	(2.1)%
Loan and Guarantee	3,810	3,807	(3)	(0.1)%
Conduit Enterprise	8,207	9,675	1,468	17.9%
Total	368,872	359,863	(9,009)	(2.4)%
Grant Funds				
Federal	183,976	228,213	44,237	24.0%
State	73,657	114,137	40,480	55.0%
Special	45,370	51,893	6,523	14.4%
Total	303,003	394,243	91,240	30.1%
Internal Service Fund	84,898	87,342	2,444	2.9%
TOTAL OPERATING AND PAYGO FUNDS	\$2,364,008	\$2,401,900	\$37,892	1.6%
Less				
Transfer to Capital Project Funds	84,617	23,450	(61,167)	(72.3)%
Internal Service Fund	84,898	87,342	2,444	2.9%
NET OPERATING APPROPRIATIONS	\$2,194,493	\$2,291,108	\$96,615	4.4%
Plus - Capital Projects Funds	742,819	533,980	(208,839)	(28.1)%
TOTAL APPROPRIATIONS - ALL FUNDS	\$2,937,312	\$2,825,088	(\$112,224)	(3.8)%

Notes: Unbudgeted funds - Annual budget appropriations are made for contributions to four City retirement funds to fund benefit payments. Actual benefit payments of the Fire and Police Retirement System, the Employees' Retirement System and the Elected Officials' Retirement System are not budgeted. All payments of the non-actuarial and unfunded Fire and Police Plan are budgeted and paid on a current basis. Other unbudgeted funds include Agency funds which account for assets held by the City as a custodial trustee such as the City Employees' Deferred Compensation Plan. Unbudgeted fiduciary funds include an Expendable Trust Fund accounting for a Scholarship Fund and Nonexpendable Trust funds which account for transactions related to private donor endowments for the Library and other memorial contributions. Finally, the City's accounting system contains a Debt Service Fund to accumulate all the budgeted debt service payments, other than the budgeted Enterprise Fund debt service payments.

This Page Intentionally Left Blank

FISCAL 2010

MAJOR TYPES OF EXPENSES

Total Operating and Capital Funds

Salaries - Payments to full and part-time and temporary personnel for services rendered the City. This category of expense includes over-time payment, compensated leaves, shift and other differentials and severance and other direct personnel compensation expenses.

Contractual Services - Payments for services rendered to the City under contractual arrangements ranging from water, sewer and other utility charges to legal fees and subscriptions.

Capital Improvements - Payments for the acquisition and development of City real property including land and facilities and equipment required to convert a capital project/structure into a usable facility.

Grants, Subsidies and Contributions - Payments in support of various organizations and activities which provide health, education, cultural or promotional benefits to Baltimore. This object also includes City agency payments to fund self-insurance and workers' and unemployment compensation programs.

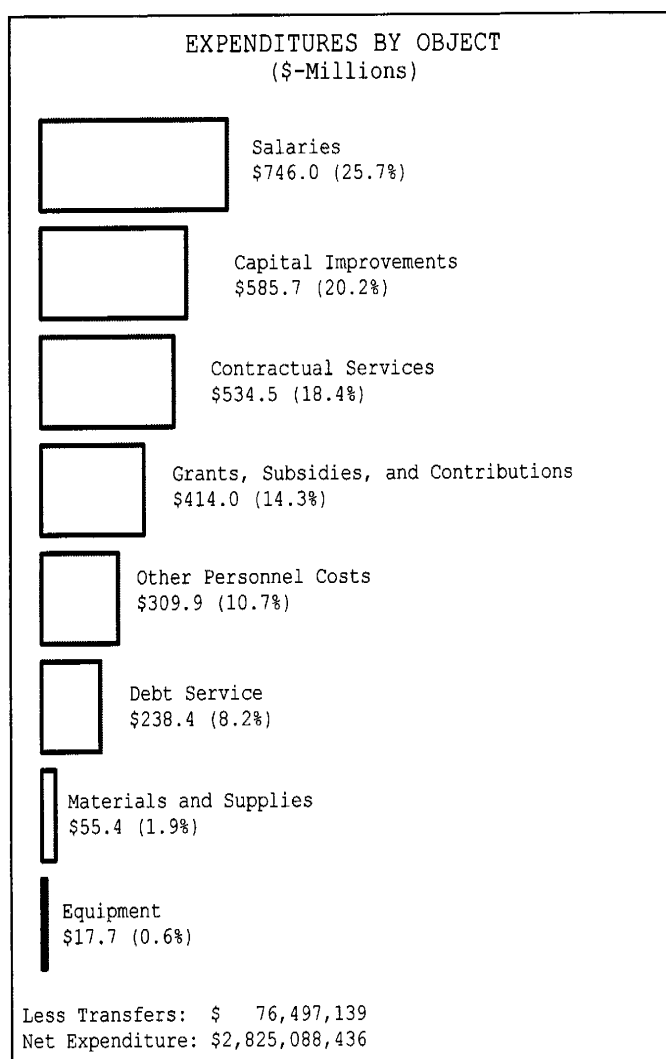
Other Personnel Costs - Payments for benefits provided to City personnel for medical coverage (including vision, dental, prescription drug and other health insurance), Social Security, retirement and other benefits.

Debt Service - Payments for interest and principal redemption of bonds issued by or on behalf of the City. (See the "Debt Service" section for detail on types of debt payments).

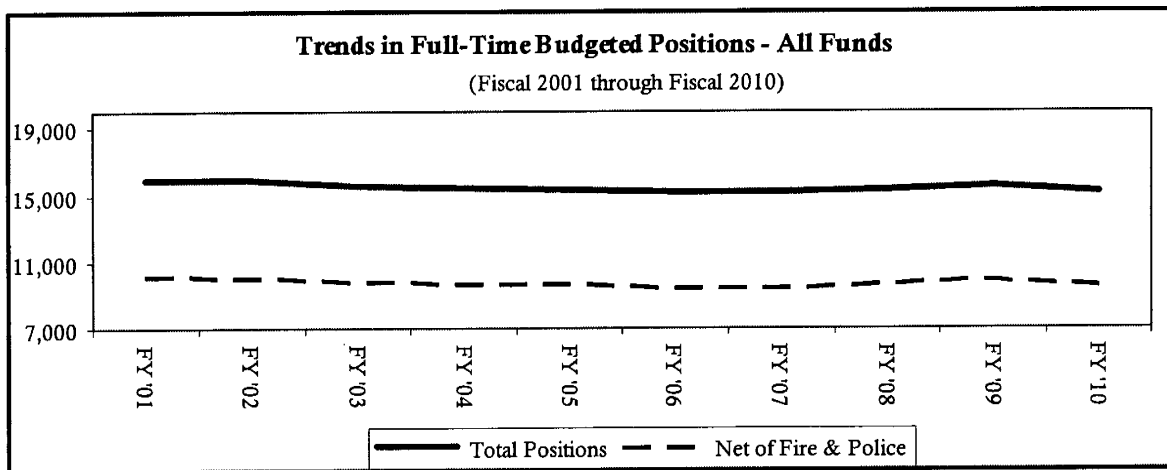
Materials and Supplies - Payments for commodities which are consumed or materially altered when used, such as custodial supplies, heating fuels, clothing, books and food.

Equipment - Payments for replacement or procurement of City property other than real property.

Transfers - Charges to one agency or program for goods or services provided by another agency or program.



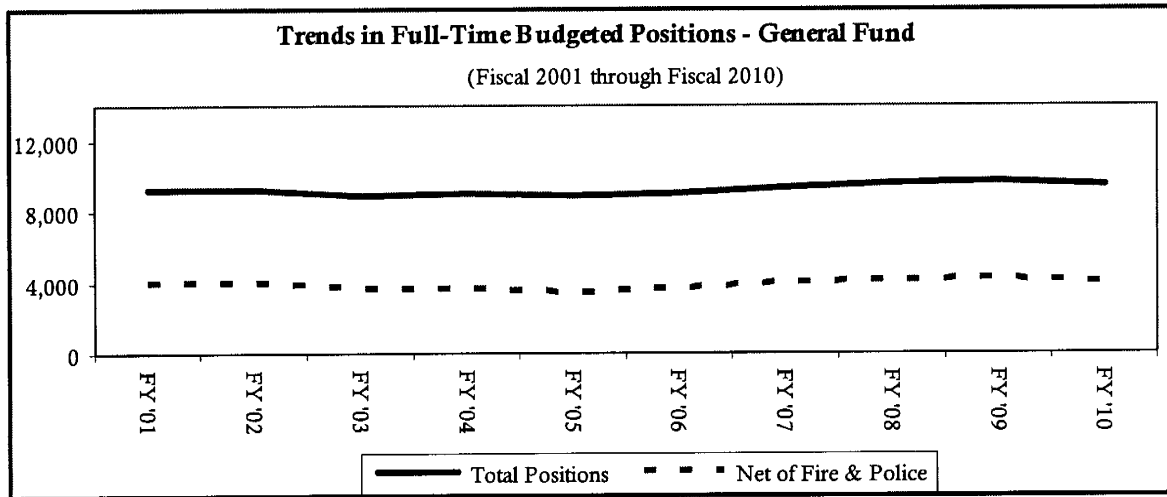
TRENDS IN FULL-TIME BUDGETED POSITIONS – ALL FUNDS (NET OF FIRE, AND POLICE)



Year	Full-Time Budgeted Positions (All Funds)				Full-Time Budgeted Positions (Net of Fire and Police)			
	Positions	Cumulative Percent Change	Positions Per 1,000 Population	Cumulative Percent Change	Positions	Cumulative Percent Change	Positions Per 1,000 Population	Cumulative Percent Change
FY 2001	15,871	N/A	24.6	N/A	10,156	N/A	15.7	N/A
FY 2002	15,901	0.2%	25.0	1.5%	10,020	(1.3%)	15.7	(0.0%)
FY 2003	15,593	(1.8%)	24.3	(1.3%)	9,743	(4.1%)	15.2	(3.6%)
FY 2004	15,385	(3.1%)	24.0	(2.4%)	9,618	(5.3%)	15.0	(4.7%)
FY 2005	15,246	(3.9%)	23.8	(3.2%)	9,664	(4.8%)	15.1	(4.1%)
FY 2006	15,137	(4.6%)	23.6	(4.0%)	9,459	(6.9%)	14.8	(6.2%)
FY 2007	15,130	(4.7%)	23.6	(3.9%)	9,450	(7.0%)	14.8	(6.2%)
FY 2008	15,326	(3.4%)	24.1	(2.2%)	9,600	(5.5%)	15.1	(4.2%)
FY 2009	15,542	(2.1%)	24.4	(0.8%)	9,833	(3.2%)	15.4	(1.9%)
FY 2010	15,215	(4.1%)	23.9	(2.9%)	9,526	(6.2%)	15.0	(5.0%)

Notes: In 1998, Baltimore City Public Schools were formally established as a separate budget entity by State law, therefore, these positions were not included in the calculation.

TRENDS IN FULL-TIME BUDGETED POSITIONS - GENERAL FUND (NET OF FIRE, AND POLICE)



Year	Total General Fund Positions				Total General Fund Positions Net of Fire and Police			
	Positions	Cumulative Percent Change	Positions Per 1,000 Population	Cumulative Percent Change	Positions	Cumulative Percent Change	Positions Per 1,000 Population	Cumulative Percent Change
FY 2001	9,288	N/A	14.4	N/A	3,946	N/A	6.1	N/A
FY 2002	9,243	(0.5%)	14.5	0.8%	3,917	(0.7%)	6.2	0.6%
FY 2003	8,946	(3.7%)	13.9	(3.2%)	3,592	(9.0%)	5.6	(8.6%)
FY 2004	8,980	(3.3%)	14.0	(2.7%)	3,581	(9.2%)	5.6	(8.6%)
FY 2005	8,870	(4.5%)	13.9	(3.7%)	3,435	(12.9%)	5.4	(12.2%)
FY 2006	9,042	(2.6%)	14.1	(2.0%)	3,595	(8.9%)	5.6	(8.3%)
FY 2007	9,383	1.0%	14.7	1.8%	3,934	(0.3%)	6.1	0.5%
FY 2008	9,560	2.9%	15.0	4.3%	4,037	2.3%	6.3	3.6%
FY 2009	9,655	4.0%	15.2	5.3%	4,145	5.0%	6.5	6.4%
FY 2010	9,454	1.8%	14.8	3.1%	3,989	1.1%	6.3	2.4%

Notes: In 1998, Baltimore City Public Schools were formally established as a separate budget entity by State law, therefore, these positions were not included in the calculation.

PAST AND PROJECTED BUDGETARY FUND BALANCES

	General Fund [1]	Special Revenue Funds [2]	Enterprise Funds [3]
Fiscal 2009 (\$ - Thousands):			
Actual Budgetary Fund Balance, June 30, 2008	\$167,904	\$4,989	\$367,718
Estimated Revenues & Net Transfers	\$1,337,327	\$829,880	\$333,394
Estimated Expenses & Other Uses	(\$1,335,092)	(\$829,702)	(\$346,397)
Estimated Budgetary Fund Balance, June 30, 2009	\$170,139	\$5,167	\$354,715
Fiscal 2010:			
Estimated Budgetary Fund Balance, June 30, 2009	\$170,139	\$5,167	\$354,715
Estimated Revenues & Net Transfers	\$1,368,189	\$746,445	\$336,023
Estimated Expenses & Other Uses	(\$1,367,988)	(\$746,445)	(\$358,863)
Estimated Budgetary Fund Balance, June 30, 2010	\$170,340	\$5,167	\$331,875

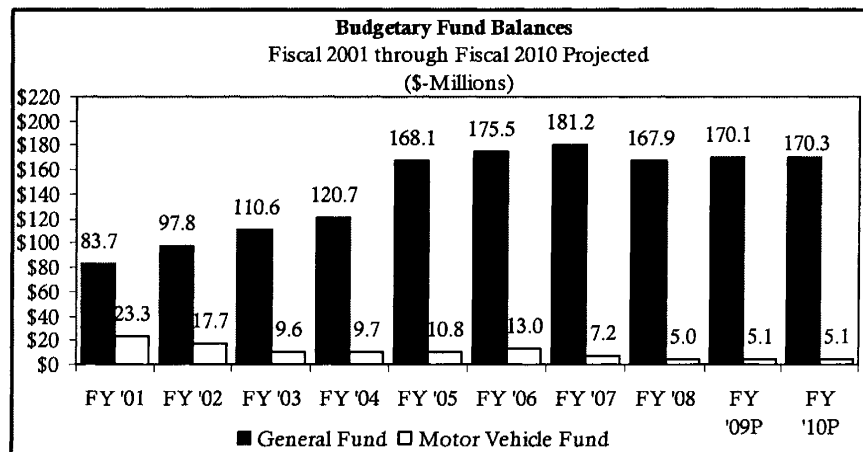
[1] The General Fund includes General, Convention Center and Parking Management funds.

[2] The Special Revenue Funds include Motor Vehicle, Federal, State and Special Grant funds.

[3] The Enterprise Funds include Water, Waste Water, Parking, Conduit and Loan and Guarantee funds.

The unreserved and undesignated portion of the General Fund balance, that portion which is not committed for encumbrances, payables, inventories, funding the following year budget, reserved for the City's Budget Stabilization Fund or other uses, has averaged about \$11.8 million over the past five years.

For all major grant funds, other than the Motor Vehicle Fund, unexpended appropriations or revenue surpluses arising during a fiscal year are fully reserved for the legal purposes of the grant and are reflected as deferred revenues or amounts due from grant sources. Therefore, no balances are stated for these funds. Capital project appropriations are considered expended until they are de-appropriated.



Trends and Outlook – The US economy has been in recession during the major course of Fiscal 2009 and it is expected to continue during Fiscal 2010. What started affecting the cash flow of revenues related to the housing market is now spread out to most of the revenue sources at the State and City levels. The virtually zero growth in the City's Fiscal 2010 General Fund projected balance is merely due to the increase in the real property tax assessments, which is offset by the reduction in most of the other sources of revenue. On the State side, the deficit in the State budget represents a major threat to the City's Fiscal 2010 fund balance. It is expected that the State would potentially reduce major aid funds to the City in order to solve its structural deficit. On the positive side, recent economic evidence shows hopeful signs that the economy is slowly stabilizing, which may represent a shorter than expected recovery. Therefore, the outlook is still positive, but extremely cautious.

Fiscal 2009
Summary of the Adopted Budget

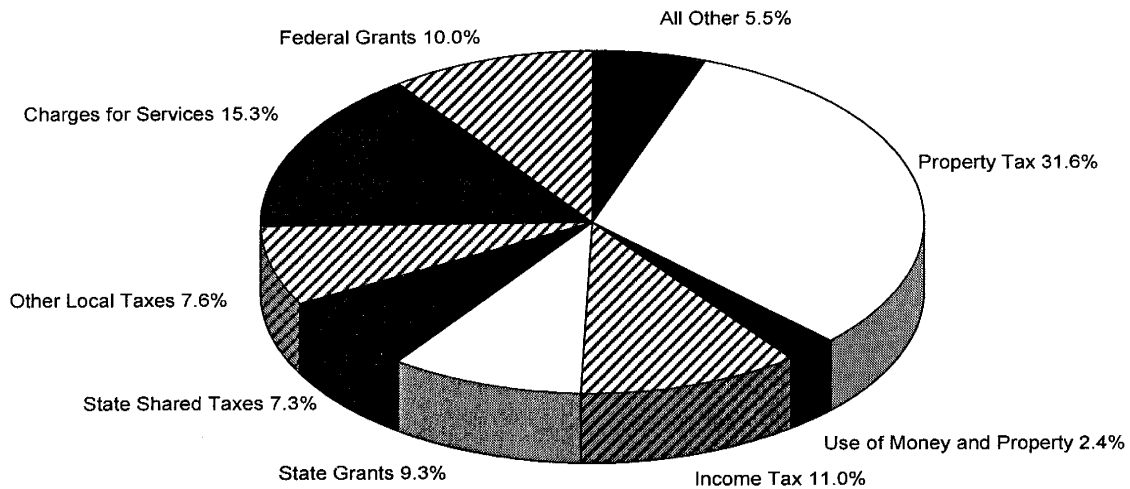
Operating Budget



FISCAL 2010 OPERATING BUDGET

Where the Money Comes From

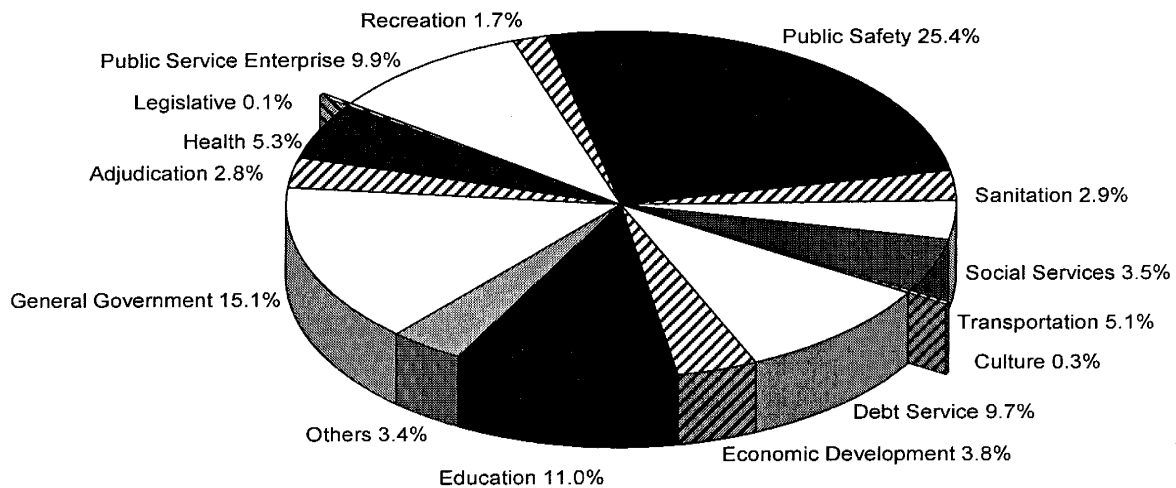
Total: \$2.291 Billion



(May not add to total due to rounding)

How the Money is Used

Total: \$2.291 Billion



(May not add to total due to rounding)

Fiscal 2010
SUMMARY OF THE ADOPTED BUDGET
OPERATING BUDGET PLAN

FUND SUMMARY

Appropriations by Fund

	Fiscal 2009 Budget	Fiscal 2010 Budget	Dollar Change	Percent Change
General	1,336,914,000	1,343,287,000	6,373,000	0.5
Motor Vehicle	194,427,000	190,864,000	(3,563,000)	(1.8)
Enterprise	340,266,000	340,600,000	334,000	0.1
Federal	183,976,374	228,212,850	44,236,476	24.0
State	73,656,939	114,137,494	40,480,555	55.0
Other	150,150,743	161,349,283	11,198,540	7.5

General Fund Overview

The General Fund adopted budget for Fiscal 2010 is \$1.347 billion, representing growth of approximately \$1.9 million or 0.1% above the Fiscal 2009 adopted budget of \$1.346 billion. The operating portion of the Fiscal 2010 budget is \$1.343 billion, an increase of \$6.4 million or 0.5%. The capital budget is \$4.2 million, a decrease in Pay-As-You-Go (PAYGO) expenditures of \$4.4 million or 51.4% compared to Fiscal 2009.

General Fund revenue falls approximately \$65.0 million short of what is needed to maintain the current level of City services. In order to cover rising costs of pension and health benefits, debt service, and other fixed expenses, this budget includes reductions from Fiscal 2009 levels for nearly all departments.

In spite of the fiscal challenges, the General Fund budget keeps Baltimore moving forward by protecting the Mayor's priorities for a Cleaner, Greener, Safer and Healthier City. It is a responsible, realistic budget that promotes efficiency and includes no tax increases.

Highlights include:

- **Increased staffing for law enforcement.** The budget puts more police officers on patrol by redeploying 24 sworn positions from Police Athletic League (PAL) Centers, which are being transferred to the Department of Recreation and Parks.

- **A shift to “1+1” trash and recycling collection**, in line with most other big cities. In addition to 1+1, the City has redrawn collection routes to maximize efficiency. A portion of the related savings is used to ramp up street and alley cleaning and purchase equipment for the Northwest Transfer Station. .
- **Consolidation of recreation facilities under the Department of Recreation and Parks.** The budget reflects significant changes in the management and operation of City recreation facilities. The result will be a network of 57 recreation centers (up from the current 46), including two run by non-profit community organizations, and an overall increase in structured recreational programming for children and youth. The City will convert 14 of 18 PAL centers into recreation centers with increased programming (two will be closed and two returned to the school system). Three underutilized recreation centers will also be closed, and eight recreation centers have reduce hours to focus on after-school activities, as they are little used during other times of the day.
- **Continuation of the YouthWorks summer jobs program** at a record funding level. In the summer of 2009, the program employed 7,100 young people, 300 more than last year.
- **Funding for operation of a permanent year-round homeless shelter** with case management and support services, consistent with the Mayor’s Ten Year Plan to End Homelessness.

The budget does include service reductions and position abolishments. With no new revenue and the challenge of \$65.0 million of built-in cost increases to maintain current services, they are unavoidable. Service reductions include:

- **Reduced library hours.** Sunday hours are eliminated at all branches except Central, and all branches except Central and Southeast will be closed on Monday or Friday in order to maintain Saturday service.
- **Reduced swimming pool program.** The City reduced the swim season at all pools by one week.
- **Converting Fire Suppression Units to ALS Medic Units.** This action reduces reliance on overtime with minimal impact on emergency response. No Fire stations will close.
- **Elimination of the night shift at the 311 call center.** The night shift handles 4.5% of 311 calls but consumes 9.0% of the 311 budget. Urgent calls will be routed to City dispatchers in relevant agencies.
- The General Fund budget required **the abolishment of 41 filled and 230 vacant positions.**

AGENCY HIGHLIGHTS

ART AND CULTURE GRANTS

Fund	Fiscal 2009	Fiscal 2010	Change	%
General	7,924,158	6,643,362	(1,280,796)	(16.2)

General Fund

The appropriation for Fiscal 2010 is \$6.6 million, a decrease of \$1.3 million or 16.2% below the Fiscal 2009 level of appropriation. The budget includes an increase in Other Personnel Costs for the Walters Art Gallery and Baltimore Museum of Art in the amount of \$157,900. The grant for the Maryland Zoo in Baltimore is reduced from \$600,000 to \$540,000, a reduction of 10.0%. All other grantees are reduced on average by 30.0%, or \$1.4 million.

BALTIMORE CITY PUBLIC SCHOOLS

Fund	Fiscal 2009	Fiscal 2010	Change	%
General	204,659,716	206,364,415	1,704,699	0.8
Motor Vehicle	3,654,000	3,654,000	0	0.0

Overview

The appropriation for Fiscal 2010 is \$210.0 million, an increase of \$1.7 million or 0.8% above the Fiscal 2009 level of appropriation. The school system has reported a 0.8% increase in full-time equivalent enrollment (587.25 FTE students). This enrollment figure is used to calculate the City's local share amount and State aid.

General Fund

The appropriation for Fiscal 2010 is \$206.4 million, an increase of \$1.7 million or 0.8% above the Fiscal 2009 level of appropriation. The local share portion of this amount is \$199.4 million, an increase of \$1.5 million or 0.8% above the Fiscal 2009 amount of \$197.8 million. The Fiscal 2010 budget also includes \$4.2 million for support of certain transition services and \$2.8 million for employee termination leave as specified in State law. These transition services are increased by \$201,000, or 5.0% as a result of salary and benefit increases.

Motor Vehicle Fund

The appropriation for Fiscal 2010 is \$3.7 million, unchanged from the Fiscal 2009 level of appropriation. This appropriation funds a portion of students' cost to use public transportation to attend school. In addition to the basic direct contribution to the public schools outlined above, the City also provides General Fund support to cover the school system's cost for retiree health benefits (\$29.5 million) as well as support for the school health program (\$4.1 million), school crossing guards (\$5.2 million), and debt service (\$21.8 million). The amount of total funding by the City for these four non-direct categories of expenditure increased 16.3% from a total of \$52.3 million in Fiscal 2009 to \$60.7 million in Fiscal 2010. Because the City provides health benefits directly to school system retirees rather than the school system itself, the contribution is not reflected in the local Maintenance of Effort calculation as it is in other Maryland subdivisions. Total City operating support will increase \$106 per pupil in Fiscal 2010 from \$3,373 in Fiscal 2009 to \$3,479 in Fiscal 2010.

The City's six-year capital improvement program includes \$23.0 million in General Obligation bonds for the school system in Fiscal 2010, an increase of \$5.0 million from Fiscal 2009. The Fiscal 2010 appropriation is almost double the Fiscal 2000 amount of \$12.0 million.

City Support for the Baltimore City Public School System Fiscal 2009 vs Fiscal 2010		
Category of Expense	Fiscal 2009 Budget	Fiscal 2010 Budget
Part I: Direct Payment by the City to the Schools		
Funding in Excess of MOE	2,540,789	0
Required Maintenance of Effort (MOE)	195,307,756	199,352,685
Sub Total	\$ 197,848,545	\$ 199,352,685
Transition Services	4,011,171	4,211,730
BCPS Termination Leave	2,800,000	2,800,000
BCPS Grant Support for Transportation (MVR Fund)	3,654,000	3,654,000
Sub Total Direct Cost	\$ 208,313,716	\$ 210,018,415
Part II: Costs of the City in Support of the Schools		
Health/School Nurse Program (General Fund portion)	5,011,169	4,097,531
School Crossing Guards	5,214,000	5,247,800
Retiree Health Benefits	28,353,749	29,487,900
Debt Service/COPs for Schools	13,692,666	21,847,487
Sub Total: In Support of Schools	52,271,584	60,680,718
Total City Costs	260,585,300	270,699,133
<i>Source: Bureau of the Budget and Management Research</i>		

BALTIMORE ECONOMIC RECOVERY TEAM (BERT)

Fund	Fiscal 2009	Fiscal 2010	Change	%
Federal	0	34,350,470	34,350,470	0.0
State	0	34,988,475	34,988,475	0.0

In early 2009, the federal government enacted the American Recovery and Reinvestment Act (ARRA), also known as the federal economic stimulus program, with the goal of creating and saving jobs nationwide and investing in transit projects, infrastructure improvements, affordable housing, and school modernization as well as workforce training and public safety. In response, the Dixon Administration has established the BERT, a multi-agency team tasked with maximizing the use of funds available to the City under the ARRA. The group is charged with:

- Ensuring that ARRA funds are used on projects and programs that will serve Baltimore well now and for the future;
- Serving as the City's clearinghouse for information related to the federal stimulus program;
- Maximizing job opportunities for City residents;
- Seeking advice and ideas from citizens and partners about the best use of ARRA funds;
- Aggressively pursuing all opportunities for competitive funding under the ARRA;

- Managing ARRA funds in an open and transparent manner;
- Tracking the outcomes of the ARRA funds awarded to the City and its partners.

The Fiscal 2010 operating budget includes \$69.3 million in anticipated State and Federal Fund appropriation for stimulus programs. Of the \$69.3 million, approximately \$50.7 million represents grants to the City based on formula allocations, and the additional \$18.6 million represents competitive grant funds for which the City has already or will soon submit applications.

All of the funds are budgeted under the new agency Mayoralty-Related: Baltimore Economic Recovery Team. Various City departments will serve as the lead agency for spending down the different categories of funds captured under the stimulus program, but all stimulus-related expenses will be charged to this central agency in the operating budget. The next table lists the general categories of funding that make up the \$69.3 million in operating funds included in the recommended budget.

Fiscal Year 2010 Operating Budget Federal and State Grant Appropriations for Federal Stimulus Programs*		
Program	State or Federal Grant Funds	Fiscal 2010 Budget Amount
Community Development Block Grant	Federal	6,226,574
Head Start	Federal	4,200,000
Homelessness Prevention	Federal	9,523,896
Byrne/Justice Assistance Formula Grant	Federal	5,200,000
Byrne/Justice Assistance Competitive Grant	Federal	2,000,000
Violence Against Women	Federal	1,000,000
COPS	Federal	3,000,000
Home Weatherization	State	15,043,539
Community Services Block Grant	State	4,400,000
Byrne Competitive Grants	State	6,000,000
Office of Victim Services	State	200,000
Dislocated Worker	State	1,040,769
Adult Job Seeker & Incumbent Worker	State	1,545,216
Youthworks	State	3,558,951
Currently Unallocated	Federal/State	6,400,000
GRAND TOTAL		\$ 69,338,945

*City budget amounts do not include federal stimulus allocations for the Baltimore City Public Schools or the Housing Authority of Baltimore City.

In addition to the operating budget appropriation, another \$61.3 million in ARRA funds are allocated to fund capital projects for the Department of Transportation, Department of General Services, and Department of Public Works' Bureau of Water and Waste Water. Further, while not included in the City's operating or capital budgets, the Baltimore City Public Schools and the Housing Authority of Baltimore City both expect to receive significant allocations of federal stimulus funding.

COMMISSION ON AGING AND RETIREMENT EDUCATION

Fund	Fiscal 2009	Fiscal 2010	Change	%
General	1,158,530	1,219,986	61,456	5.3
Motor Vehicle	325,000	314,000	(11,000)	(3.4)
Federal	5,781,308	4,979,556	(801,752)	(13.9)
State	5,003,212	4,363,348	(639,864)	(12.8)
Special	724,668	612,908	(111,760)	(15.4)

Overview

The appropriation for Fiscal 2010 is \$11.5 million, a decrease of \$1.5 million or 11.6% below the Fiscal 2009 level of appropriation, due to recently revised State and federal grant projections. This budget abolishes two filled positions and removing funding for 14 vacant positions, generating savings of \$837,100 in salaries and benefits. Specific program adjustments are still being formulated and will likely mean longer waiting lists for some services as well as some service reductions, including food programs and elderly transportation. Federal recovery funds are expected to provide short-term relief for food and nutrition services.

General Fund

The appropriation for Fiscal 2010 is \$1.2 million, an increase of \$61,500 or 5.3% above the Fiscal 2009 level of appropriation. The budget abolishes one filled administrative position and removing funding for one vacant Executive Level I position to save a total of \$144,200 in salaries and benefits. The budget includes funding for the Zeta Senior Center. Elderly transportation funding is reduced by \$147,400, with a portion of this amount offset by grants.

Motor Vehicle Fund

The appropriation for Fiscal 2010 is \$314,000, a decrease of \$11,000 or 3.4% below the Fiscal 2009 level of appropriation. The budget reduces funding for elderly transportation.

Federal Fund

The appropriation for Fiscal 2010 is \$5.0 million, a decrease of \$801,800 or 13.9% below the Fiscal 2009 level of appropriation. The budget abolishes one filled position and eliminates funding for seven vacant positions, generating savings of \$401,000 in salaries and benefits. Reductions include \$322,800 in contract salaries, \$20,300 in food, and \$264,300 in funding for subgrantees. Specific programmatic changes are being formulated.

State Fund

The appropriation for Fiscal 2010 is \$4.4 million, a decrease of \$639,900 or 12.8% below the Fiscal 2009 level of appropriation. The budget eliminates funding for six vacant positions worth \$291,900 in salaries and benefits. Reductions include \$356,200 in funding for subgrantees and \$215,200 in contract salaries. Specific programmatic changes are being formulated.

Special Fund

The appropriation for Fiscal 2010 is \$612,900, a decrease of \$111,800 or 15.4% below the Fiscal 2009 level of appropriation. The reduction is primarily due to the elimination of three small grants, the Arthritis Foundation, Senior Moments and Spry Foundation (totaling \$27,000) and a reduction in food within a nutrition services grant.

CIVIC PROMOTION GRANTS

Fund	Fiscal 2009	Fiscal 2010	Change	%
General	12,327,156	11,080,098	(1,247,058)	(10.1)
Motor Vehicle	300,000	309,000	9,000	3.0

Overview

The appropriation for Fiscal 2010 is \$11.4 million, a decrease of \$1.2 million or 9.5% below the fiscal 2009 level of appropriation.

General Fund

The appropriation for Fiscal 2010 is \$11.1 million, a decrease of \$1.2 million or 10.1% below the Fiscal 2009 level of appropriation. The appropriation for the Baltimore Area Convention and Visitors Association (BACVA) is decreased from \$9.1 million to \$8.2 million. The City's annual grant to BACVA is based on

State legislation, which requires the City's General Fund to appropriate an amount equal to 40.0% of the City's gross hotel tax receipts plus a reconciliation between budgeted and actual receipts based on the most recently completed fiscal year. The appropriation for the Partnership for Baltimore's Waterfront is increased by \$117,000, or 17.5% above the Fiscal 2009 level of appropriation, based on the terms of an operating agreement. The budget plan includes a \$273,300 reduction in the operating grant for the Baltimore Office of Promotion and the Arts. In addition, all other grantees are reduced on average by 30.0%. These reductions total \$220,000.

Motor Vehicle Fund

The appropriation for Fiscal 2010 is \$309,000, an increase of \$9,000 or 3.0% above the Fiscal 2009 level of appropriation, for the Partnership for Baltimore's Waterfront.

EMPLOYEES' RETIREMENT CONTRIBUTION

Fund	Fiscal 2009	Fiscal 2010	Change	%
General	95,744,524	110,614,886	14,870,362	15.6
Motor Vehicle	7,249,000	8,131,000	882,000	12.2

Overview

The appropriation for all funds for Fiscal 2010 is \$129.7 million, an increase of \$17.9 million or 16.0% above the Fiscal 2009 level of appropriation. The budget plan includes:

General Fund

- **Fire and Police Retirement System** – The appropriation for all funds is \$81.9 million, an increase of \$13.0 million or 18.8% above the Fiscal 2009 level of appropriation. The General Fund portion is \$79.5 million, an increase of \$12.9 million or 19.3% above the Fiscal 2009 level of appropriation. Also, an additional \$5.7 million is recommended to be used for reducing the accrued liabilities in the Benefit Improvement Fund and the Employees' Retirement Fund of the system.
- **Employees' Retirement System** - The appropriation for all funds is \$41.8 million, an increase of \$4.6 million or 12.4% above the Fiscal 2009 level of appropriation. The General Fund portion is \$19.1 million, an increase of \$2.2 million or 13.0% above the Fiscal 2009 level of appropriation.
- **Elected Officials Retirement System** – The appropriation for Fiscal 2010 is \$339,800, an increase of 100.0% above the Fiscal 2009 level of appropriation.
- **Other Post Employment Benefits (OPEB)** - The Government Accounting Standards Board (GASB) has instituted an accounting rule change that mandates that OPEB benefits be recorded as accrued liabilities in the financial statements of governmental entities. Pursuant to this change, the City has established an OPEB Trust, and the General Fund contribution includes \$6.1 million for the Trust in Fiscal 2010. This represents a decrease of \$424,000 or 6.5% below the Fiscal 2009 level of appropriation.

Motor Vehicle Fund

- **Fire and Police Retirement System** - The appropriation for all funds is \$81.9 million, an increase of \$13.0 million or 18.8% above the Fiscal 2009 level of appropriation. The Motor Vehicle Fund portion is \$1.4 million, an increase of \$222,000 or 18.5% above the Fiscal 2009 level of appropriation.
- **Employees' Retirement System** - The appropriation for all funds is \$41.8 million, an increase of

\$4.6 million or 12.4% above the Fiscal 2009 level of appropriation. The Motor Vehicle Fund portion is \$6.7 million, an increase of \$660,000 or 10.9% above the Fiscal 2009 level of appropriation.

Please note that the contributions made from other fund sources reside in the budgets of individual agencies.

ENOCH PRATT FREE LIBRARY

Fund	Fiscal 2009	Fiscal 2010	Change	%
General	24,251,167	22,901,198	(1,349,969)	(5.6)
State	10,567,382	9,562,159	(1,005,223)	(9.5)
Special	583,049	480,063	(102,986)	(17.7)

Overview

The appropriation for Fiscal 2010 is \$32.9 million, an overall decrease of \$2.5 million. Sunday hours will be eliminated at all branches except Central and all branches except Central and the Southeast Anchor Library will be closed on Monday or Friday in order to maintain Saturday service. Funding is provided to reopen the Reisterstown Road and Edmondson Avenue branches when renovations are complete in the second half of Fiscal 2010.

General Fund

The appropriation for Fiscal 2010 is \$22.9 million, a decrease of \$1.3 million or 5.6% below the Fiscal 2009 level of appropriation. The budget abolishes 17 positions (13 vacant, 4 filled) for a \$1.1 million savings. Funding for books and software is reduced by \$841,600 or 33.3%.

State Fund

The appropriation for Fiscal 2010 is \$9.6 million, a decrease of \$1.0 million or 9.5% below the Fiscal 2009 level of appropriation. Three vacant positions and one filled position are abolished, saving \$230,300. The budget includes a \$703,400 reduction in funding for maintenance of the Sailor database system.

Special Fund

The appropriation for Fiscal 2010 is \$480,100, a decrease of \$103,000 or 17.7% below the Fiscal 2009 level of appropriation. One filled position is abolished.

FIRE DEPARTMENT

Fund	Fiscal 2009	Fiscal 2010	Change	%
General	142,153,500	139,131,885	(3,021,615)	(2.1)
Federal	2,314,455	2,304,455	(10,000)	(0.6)
State	1,176,730	1,124,023	(52,707)	(4.5)
Special	11,000,000	11,000,000	0	0.0

Overview

The appropriation for Fiscal 2010 is \$153.6 million. The budget reflects a new staffing management plan that will reduce overtime spending from \$6.6 million to \$3.2 million with minimal impact on emergency response time. The budget takes one ladder truck out of service and adds two new ALS medic units. The suppression units being replaced are located within areas where the Fire Department exceeds response time standards and nearby units can provide service. The budget abolishes 13 vacant positions. No fire stations will be closed.

General Fund

The appropriation for Fiscal 2010 is \$139.1 million, a decrease of \$3.0 million or 2.1% below the Fiscal 2009 level of appropriation. The budget includes a \$78,500 increase for the purchase of upgraded smoke detectors for distribution by the Fire Prevention Bureau. The apparatus budget is reduced by \$560,100 to \$983,900, slightly higher than the level required to match the State apparatus grant award.

Federal Fund

The appropriation for Fiscal 2010 is \$2.3 million, a decrease of \$10,000 or approximately the same as the Fiscal 2009 level of appropriation, and is based upon the anticipated level of grant awards. The decrease in funding is primarily due to the elimination of a one-time federal Department of Health and Human Service grant.

State Fund

The appropriation for Fiscal 2010 is \$1.1 million, a decrease of \$52,700 or 4.5% below the Fiscal 2009 level of appropriation and is based upon the anticipated level of grant awards. The decrease in funding is primarily due to a \$40,000 reduction in the Waterways Improvement grant and the elimination of the Highway Safety grant.

Special Fund

The appropriation for Fiscal 2010 is \$11.0 million, the same as the Fiscal 2009 level of appropriation. This represents projected revenue from the City's emergency transport fee.

DEPARTMENT OF GENERAL SERVICES

Fund	Fiscal 2009	Fiscal 2010	Change	%
General	26,428,476	23,876,819	(2,551,657)	(9.7)
Motor Vehicle	2,440,749	2,483,000	42,251	1.7
Internal Service Fund-Fleet	50,195,284	48,637,157	(1,558,127)	(3.1)
Internal Service Fund-Energy	0	1,148,147	1,148,147	100.0

Overview

The Department of General Services was approved by the citizens of Baltimore in the November 2008 General Election and began operations as an independent agency on July 1, 2009. The transition will be cost neutral. General Services will continue to oversee Fleet Management, Building Maintenance, Development Center/Permits, Energy Conservation, and Engineering/Construction Management. The appropriation for Fiscal 2010 is \$76.1 million.

Initiatives in Fiscal 2010 include refocusing the Energy Office to implement technologies to reduce the use of costly and dirty non-renewable energy sources, thereby helping the environment and saving the City millions of dollars. The Energy Office's goal is to reduce the City's energy use by 20.0% and to generate 20.0% of its energy needs from renewable sources by Fiscal 2015, consistent with the City's Sustainability Plan and State targets.

General Fund

The appropriation for Fiscal 2010 is \$23.9 million, a decrease of \$2.5 million or 9.7% below the Fiscal 2009 level of appropriation. Non-labor expenses are decreased by \$2.3 million due to savings in custodial contracts as well as in gas, electric, and steam expense, chilled water and filter service. Three positions totaling \$273,900 have been created. These positions include a Director of General Services, a Division Chief to manage the combined functions of the Building Engineering Division and the Construction Management/Inspection Division, and a Public Building Maintenance Coordinator. Nine positions totaling \$652,200 have been transferred to the Energy Office.

Motor Vehicle Fund

The appropriation for Fiscal 2010 is \$2.4 million, an increase of \$42,200 above the Fiscal 2009 level of appropriation. Expenditure reimbursements in the amount of \$385,000 partially offset the cost of the Street Cut Permit Section.

Internal Service Fund – Fleet Management

The budget plan for Fiscal 2010 is \$48.6 million, a decrease of \$1.5 million or 3.1% below the Fiscal 2009 level of appropriation. The budget includes \$474,000 for approved salary and benefit increases as well as for the creation of two new positions. Fleet Management relocated to a new garage facility in Fiscal 2009. The new, state of the art central garage is anticipated to generate cost savings in maintenance and equipment repairs. The budget includes a reduction of \$500,000 for repairs made by outside vendors, as more repairs will be performed in-house. Motor Fuels expense in the amount of \$2.4 million is removed from the Internal Service Fund and will be included in agency budgets, to encourage conservation. Funding for replacement vehicles is increased by \$400,000, from \$6.1 million to \$6.5 million.

Internal Service Fund – Energy Office

The budget plan for Fiscal 2010 is \$1.1 million. There was no Fiscal 2009 Internal Service Fund budget, as this was previously part of the General Fund. The Energy Office is anticipated to generate expenditure reimbursements in the amount of \$1.3 million from the sale of energy credits and energy projects management, maintenance and performance evaluation fees. The budget plan includes \$652,200 for salaries and benefits for nine positions transferred from the General Fund, and \$213,500 is included for the creation of three new positions to fully staff the new Energy Office.

HEALTH DEPARTMENT

Fund	Fiscal 2009	Fiscal 2010	Change	%
General	25,910,507	23,847,706	(2,062,801)	(8.0)
Federal	65,355,617	66,441,337	1,085,720	1.7
State	15,308,575	19,351,305	4,042,730	26.4
Special	9,061,297	9,296,488	235,191	2.6

Overview

The appropriation for Fiscal 2010 is \$119.0 million, an increase of \$3.3 million or 2.8% above the Fiscal 2009 level of appropriation. The budget includes three major areas of reduction in the General Fund:

- School Health - The agency's subsidy will be reduced from \$5.0 million to \$4.1 million. The Health Department, in conjunction with Baltimore City Public Schools, has established a baseline school health service model which can be augmented for an additional payment by individual schools.
- Administration - The appropriation for administration has been reduced by \$284,000.
- Men's Health Center - The subsidy for the Men's Health Center has been reduced by \$150,000. Turning over management of the center to Total Health, Inc. has resulted in sufficient efficiencies to accommodate this reduction.

General Fund

The appropriation for Fiscal 2010 is \$23.8 million, a decrease of \$2.1 million or 8.0% below the Fiscal 2009 level of appropriation. Twenty four positions (5 filled, 19 vacant) with a value of approximately \$1.4 million have been abolished, primarily in two programs: Administration (11 positions, \$541,000) and Clinical Services (12 positions, \$655,000). Seven positions budgeted under the Men's Health Center activity are transferred to the Federal Fund.

Federal Fund

The appropriation for Fiscal 2010 is \$66.4 million, an increase of \$1.1 million or 1.7% above the Fiscal 2009 level of appropriation. Significant changes in grants by program are as follows:

- Clinical Services - \$326,000 increase for Expanded HIV Testing.
- Chronic Disease Prevention - \$2.0 million increase in a major grant for comprehensive health and support services for individuals and families affected by HIV (Ryan White grant).
- Maternal and Child Health - \$1.3 million increase in three separate grants.
- Health Services for the Aging - \$314,000 decrease in two separate grants based on decrease in evaluations and clients served.
- Healthy Homes - \$853,000 decrease in several lead grants based on revised awards.
- School Health - \$500,000 decrease due to elimination of grant which ended in September 2007.

State Fund

The appropriation for Fiscal 2010 is \$19.4 million, an increase of \$4.0 million or 26.4% above the Fiscal 2009 level of appropriation. Significant changes in grants by program are as follows:

- Mental Health Services - \$2.4 million increase in grant to Baltimore Substance Abuse Systems, Inc.
- Operation Safe Kids - \$753,000 increase to expand community mobilization and outreach programs targeting at-risk youth.
- General Nursing Services - \$484,000 increase in Medical Assistance Transportation grant based on revised Fiscal 2009 award.

Special Fund

The appropriation for Fiscal 2010 is \$9.3 million, an increase of \$235,200 or 2.6% above the Fiscal 2009 level of appropriation. Significant changes in grants by program are as follows:

- Clinical Services - new \$157,000 grant to provide dental care to Medicaid-eligible and underinsured clients.

DEPARTMENT OF HOUSING AND COMMUNITY DEVELOPMENT (HCD)

Fund	Fiscal 2009	Fiscal 2010	Change	%
General	35,035,368	38,032,709	2,997,341	8.6
Federal	62,509,592	72,510,790	10,001,198	16.0
State	15,691,294	17,636,964	1,945,670	12.4
Special	531,416	462,295	(69,121)	(13.0)

Overview

The appropriation for Fiscal 2010 is \$128.6 million, an increase of \$14.9 million or 11.6% above the Fiscal 2009 level of appropriation. This budget includes the closure of one Community Action Center, the transfer of the Environmental Crimes Unit from the Department of Public Works and an \$11.0 million or 34.0% increase in funding for the Homeless Services Program.

General Fund

The appropriation for Fiscal 2010 is \$38.0 million, an increase of \$3.0 million or 8.6% above the Fiscal 2009 level of appropriation. The budget includes a \$2.8 million contribution to the City's Affordable Housing Plan. It also provides a \$992,800 increase for the Homeless Services Program, consistent with the Mayor's Ten Year Plan to End Homelessness. To support the 1+1 Trash and Recycling Program, 20 additional Housing Inspectors will be hired to focus on sanitation enforcement. The appropriation reduces staffing for the City's six Community Action Centers, saving \$473,000. HCD will study alternative ways to connect citizens in need with City services. Savings of \$954,000 are realized by accounting for historical employee turnover in the housing inspection and code enforcement officer functions; this savings will not impact service levels. The LIVE Baltimore program is reduced by \$150,000.

Federal Fund

The appropriation for Fiscal 2010 is \$72.5 million, an increase of \$10.0 million or 16.0% above the Fiscal 2009 level of appropriation. The increase is in the Homeless Services Program: \$1.7 million for HOPWA Entitlement grants, \$5.8 million for Supportive Housing grants and \$2.2 million for Shelter Plus Care grants.

State Fund

The appropriation for Fiscal 2010 is \$17.6 million, an increase of \$1.9 million or 12.4% above the Fiscal 2009 level of appropriation. Increases include \$1.5 million for the Summer Food Program and \$1.1 million for the Energy Assistance Program. A net increase of \$307,000 is recommended for the Department of Energy Grant (\$150,000), MEAP Weatherization grant (\$100,000) and Weatherization – BGE (\$80,000). Decreases include \$664,600 for Mental Health Administration, \$531,000 for Head Start and \$23,000 for the Electrical Universal Services grant.

Special Fund

The appropriation for Fiscal 2010 is \$462,300, a decrease of \$69,100 or 13.0% below the Fiscal 2009 level of appropriation. The Homeless Services Program charge overhead costs associated with grants directly to each Federal and State grant.

MAYOR'S OFFICE OF CABLE AND COMMUNICATIONS

Fund	Fiscal 2009	Fiscal 2010	Change	%
General	1,236,000	702,984	(533,016)	(43.1)
Special	1,077,000	1,290,806	213,806	19.9

Overview

The appropriation for Fiscal 2010 is \$2.0 million, a decrease of \$319,200 or 13.7% below the Fiscal 2009 level of appropriation.

- The City is studying ways for the Office of Cable and Communications to become more self-sustaining, thereby no longer reliant on General Funds for operating dollars.

General Fund

The appropriation for Fiscal 2010 is \$703,000, a reduction of \$533,000 or 43.1% below the Fiscal 2009 level of appropriation. The agency has abolished four vacant positions (\$218,000) and plans to use remaining revenue from a settlement with United Artist Cable to fund its Fiscal 2010 non-personnel operating expenses.

Special Fund

The appropriation for Fiscal 2010 is \$1.3 million, an increase of \$213,800 or 19.9% above the Fiscal 2009 level of appropriation. The agency receives two major sources of revenue in this fund - \$708,000 from a \$0.52 per subscriber per month cable fee and approximately \$300,000 from programming and on-air charges for use of the City's cable TV station.

MISCELLANEOUS GENERAL EXPENSES

Fund	Fiscal 2009	Fiscal 2010	Change	%
General	17,280,123	14,102,568	(3,177,555)	(18.4)
Motor Vehicle	1,458,850	1,236,850	(222,000)	(15.2)

Overview

The appropriation for all funds for Fiscal 2010 is \$15.3 million, a decrease of \$3.4 million or 18.1% below the Fiscal 2009 level of appropriation.

General Fund

The appropriation for Fiscal 2010 is \$14.1 million, a decrease of \$3.2 million or 18.4% below the Fiscal 2009 level of appropriation. Children's programs are funded at \$5.2 million. After school programs (After School Matters, BOOST and Youth Places) are held harmless from reductions and remain at the Fiscal 2009 level of \$4.5 million.

Community Schools Program is funded at \$729,000, a reduction of \$771,000 or 51.0% from Fiscal 2009. These funds will be prioritized based on school needs, community resources, and the past performance of the sites. The program's effectiveness is being evaluated by an outside consultant, with a goal of better measuring outcomes. Funding for MAPS Classification Study in the amount of \$2.1 million has been deferred.

Motor Vehicle Fund

The appropriation for Fiscal 2010 is \$1.2 million, a decrease of \$222,000 or 15.2% below the Fiscal 2009 level of appropriation. The decrease represents the deferral of funding for the MAPS Classification Study.

OFFICE OF EMPLOYMENT DEVELOPMENT (OED)

Fund	Fiscal 2009	Fiscal 2010	Change	%
General	7,835,543	6,374,702	(1,460,841)	(18.6)
Federal	21,436,547	21,445,233	8,686	0.0
State	1,142,930	2,257,870	1,114,940	97.6
Special	1,000,000	1,000,000	0	0.0

Overview

The appropriation for Fiscal 2010 is \$31.1 million, a decrease of \$337,200 or 1.1% below the Fiscal 2009 level of appropriation.

General Fund

The appropriation for Fiscal 2010 is \$6.4 million, a decrease of \$1.5 million or 18.6% below the Fiscal 2009 level of appropriation. Funding for the YouthWorks summer jobs program is \$5.2 million, which includes General funds and stimulus recovery funds. OED estimates that the program will serve 7,100 youth this summer. The Youth Opportunity Program is decreased \$372,600, however OED was able to secure supplemental funding from the Maryland Department of Labor, Licensing and Regulation and the program will not be adversely impacted. Workforce Investment Act General Fund support is reduced by \$88,100, which may result in 30 fewer occupational skills training opportunities. Other General Fund reductions are offset by a \$1.0 million increase in State funds.

Federal Fund

The appropriation for Fiscal 2010 is \$21.4 million, the same as the Fiscal 2009 level of appropriation.

State Fund

The appropriation for Fiscal 2010 is \$2.3 million, an increase of \$1.1 million or 97.6% above the Fiscal 2009 level of appropriation. The \$1.1 million increase relates to two contracts with the Baltimore City Public Schools to provide services to:

- 450 in-school youth in the area Drop-Out Prevention (FUTURES) program.
- 250 out-of-school youth in the area of Workforce Development.

Special Fund

Current levels are maintained, \$1.0 million for unallocated grants is the same appropriation level as Fiscal 2009.

POLICE DEPARTMENT

Fund	Fiscal 2009	Fiscal 2010	Change	%
General	311,044,000	312,618,819	1,574,819	0.5
Motor Vehicle	12,894,000	12,882,000	(12,000)	0.0
Federal	10,548,578	10,569,550	20,972	0.0
State	7,315,525	7,315,525	0	0.0
Special	9,413,704	9,549,236	135,532	1.1

Overview

The appropriation for Fiscal 2010 is \$352.9 million, an increase of \$1.7 million or 0.5% above the Fiscal 2009 level of appropriation. This budget increases funding for law enforcement by putting more police officers on patrol by redeploying 24 sworn positions from PAL centers, which are being transferred to the Department of Recreation and Parks, and increasing funding for sworn overtime by \$7.5 million.

General Fund

The budget for Fiscal 2010 is \$312.6 million, an increase of \$1.6 million or 0.5% above the Fiscal 2009 level of appropriation. Overtime funding for sworn positions is increased \$7.5 million for a total of \$16.4 million, estimated to be a realistic funding level. The budget plan transfers 25 frozen police officer positions to the Federal Stimulus-COPS grant and removes \$2.8 million for 90 vacant positions (16 sworn, 74 civilian). Funding for contractual employees is decreased \$1.4 million eliminating 37 Police retiree contracts and 7 PAL contracts. Funds for recruitment advertising are decreased by \$455,000, and tuition reimbursement is eliminated for a savings of \$400,000.

Eleven positions with a cost of \$547,000, seven contract positions with a cost of \$210,000 and \$161,050 in non-labor costs are eliminated due to the transfer of PAL Centers to the Department of Recreation and Parks. Twenty four sworn positions that were assigned to PAL Centers will be redeployed to direct service in patrol.

Motor Vehicle Fund

The appropriation for Fiscal 2010 is \$12.9 million, the same as the Fiscal 2009 level of appropriation. Overtime is decreased \$36,900. Crossing guard reimbursement to the Department of Transportation is increased by \$33,000.

Federal Fund

The appropriation for Fiscal 2010 is \$10.6 million, the same as the Fiscal 2009 level of appropriation. Current levels for unallocated federal grants, primarily in the area of Homeland Security, are maintained at the Fiscal 2009 level of \$10.0 million.

State Fund

The appropriation for Fiscal 2010 is \$7.3 million, the same as the Fiscal 2009 level of appropriation. The budget funds the Special Foot Patrol, Violent Crime Reduction and Neighborhood Service Officers grants.

Special Fund

The appropriation for Fiscal 2010 is \$9.5 million, an increase of \$135,500 or 1.1% above the Fiscal 2009 level of appropriation. This increase covers projected costs for salary and benefits in the Police 911 Emergency Telephone Service.

DEPARTMENT OF PUBLIC WORKS - BUREAU OF SOLID WASTE

Fund	Fiscal 2009	Fiscal 2010	Change	%
General	48,659,740	45,147,826	(3,511,914)	(7.2)
Motor Vehicle	27,992,032	27,327,523	(664,509)	(2.4)

Overview

The Department of Public Works – Bureau of Solid Waste appropriation is based on the implementation of 1+1 trash and recycling collection, which the City Council approved by a revision to the Baltimore City Code. This shift is in line with most other big cities and means that trash and recycling collection will each be picked up once a week; one collection day for trash and one for recycling. Collection routes have been rebalanced for efficiency and cleaning crews will no longer be required to collect recyclables. Alley cleaning crews will now be assigned to each district of the city and proactively clean alleys rather than only responding to 311 service requests. The implementation of 1+1 and consolidation of the street and alley cleaning crews will result in the abolishment of 154 permanent full-time positions; 71 in the General Fund and 83 in the Motor Vehicle Fund.

General Fund

The appropriation for Fiscal 2010 is \$45.1 million, a decrease of \$3.5 million or 7.2% below the Fiscal 2009 level of appropriation. The budget plan includes a decrease of \$1.1 million in salary and benefits related to the abolishment of 71 positions from Solid Waste. Forty three positions are transferred into the General Fund from the Motor Vehicle Fund to appropriately budget staff where they work. The budget plan includes \$254,000 for replacement trailers at the Quarantine Road Landfill and the Northwest Transfer Station.

Motor Vehicle Fund

The appropriation for Fiscal 2010 is \$27.3 million, a decrease of \$664,500 or 2.4% below the Fiscal 2009 level of appropriation. The budget plan includes a \$4.6 million decrease in salary and benefits related to the abolishment of 83 positions and the transfer of 43 positions to the General Fund. Contractual Services is recommended to decrease by \$627,400. Surveillance cameras will be installed at the landfill yards, consequently, security guard contracts in the amount of \$220,000 have been eliminated. Included are cleaning contracts with the Downtown Partnership in the amount of \$459,000, a reduction of \$51,000 from last fiscal year, and Living Classrooms in the amount of \$300,000, a reduction of \$300,000 from last fiscal year. The contract with the Department of Public Safety and Corrections (\$370,000) has been eliminated in Fiscal 2010. The budget plan includes \$389,700 for the purchase of additional Bobcats, trailers, and sweepers to enhance street and alley cleaning operations.

DEPARTMENT OF PUBLIC WORKS – BUREAU OF WATER AND WASTEWATER

Fund	Fiscal 2009	Fiscal 2010	Change	%
Water Utility Fund	129,421,000	130,099,000	678,000	0.5
Wastewater Utility Fund	171,124,000	171,070,000	(54,000)	0.0
Motor Vehicle Fund	5,199,968	4,919,432	(280,536)	(5.4)

Overview

The total appropriation for Fiscal 2010 is \$306.1 million, which represents a 0.1% increase over the Fiscal 2009 appropriation. On the revenue side, water consumption dropped by 5.0% in Fiscal 2009, and is expected to be flat in Fiscal 2010. The budget is based on a 9.0% rate increase, effective July 1, 2009, in order to remain on schedule with infrastructure improvements required under the wastewater consent

decree. On the expenditure side, the Bureau is proposing a net reduction of 88 positions, while increasing debt service spending.

Water Utility Fund

The appropriation for Fiscal 2010 is \$130.1 million, an increase of \$678,000, or 0.5% above the Fiscal 2009 appropriation. This funding is used to manage the City's water distribution system. Debt Service payments will increase by \$5.0 million or 17.5%. This increase is in accordance with the Utility's long-term plan to upgrade aging infrastructure. The budget also includes the abolishment of 28 vacant positions.

Wastewater Utility Fund

The appropriation for Fiscal 2010 is \$171.1 million, a decrease of \$54,000 below the Fiscal 2009 appropriation. This funding is used to manage the wastewater collection and treatment system. Debt service payments will increase by \$5.8 million (14.7%). This increase is in accordance with the Utility's long-term plan to upgrade aging infrastructure. The budget also includes the abolishment of 59 vacant positions.

Motor Vehicle Fund

The appropriation for Fiscal 2010 is \$4.9 million, a decrease of \$280,500 or 5.4% below the Fiscal 2009 level of appropriation. This funding is used to manage the City's stormwater system. Spending on supplies will increase by \$247,800. The budget includes the abolishment of 11 vacant positions in the amount of \$541,700.

DEPARTMENT OF RECREATION AND PARKS

Fund	Fiscal 2009	Fiscal 2010	Change	%
General	27,169,470	25,868,006	(1,301,464)	(4.8)
Motor Vehicle	4,592,000	4,604,000	12,000	0.3
Federal	120,000	0	(120,000)	(100.0)
State	805,561	268,475	(537,086)	(66.6)
Special	1,017,012	423,352	(593,660)	(58.4)

Overview

The appropriation for Fiscal 2010 is \$31.2 million, a decrease of \$2.5 million or 7.4% below the Fiscal 2009 level of appropriation. The budget plan reflects significant changes in the management and operation of City recreation facilities. The result will be a network of 57 recreation centers, up from the current 46, including two run by non-profit community organizations, and an overall increase in structured recreational programming for children and youth. The City will convert 14 of 18 PAL centers into recreation centers (two will be closed and two returned to the school system). Three underutilized recreation centers will also be closed, and eight recreation centers will reduce hours to focus on after-school activities, as they are little used during other times of the day.

The capital budget includes \$4.0 million in voter-approved bond funding for recreation center improvements.

General Fund

The appropriation for Fiscal 2010 is \$25.9 million, a decrease of \$1.3 million or 4.8% below the Fiscal 2009 level of appropriation. The budget includes \$1.4 million to transfer the operation of the PAL facilities from the Police Department. Additional steps to balance the Fiscal 2010 budget are outlined below:

- The Family League grant for after-school programs is reduced from \$500,000 to \$250,000.
- The Office of Partnerships' \$150,000 grant to the Parks and People Foundation has been eliminated.

Recreation Services

- The summer swim season was reduced from seven to six weeks at walk-to-pools and from nine to eight weeks at park pools. The reduction will occur at the end of the season in August, which historically experiences lower participation. Druid Hill Park and Patterson Park pools will be open for the Memorial Day holiday and operate on weekends only until June 27, 2009. Pool maintenance functions will be performed by part-time pool managers. Three full-time Stationary Engineer positions (two filled, one vacant) are abolished for a savings of \$128,000. Three walk-to pools will be closed.
 - The Summer Extended Hours Program for teens at recreation centers will be reduced from seven to six weeks and from five days to three days per week.
 - The Child Care Administration activity has been eliminated. One filled Recreation Program Assistant position (\$51,200) will be abolished. The agency will no longer provide school-age day care services. The larger portion of this program is budgeted in the Special Fund
- **Park Services**
 - Thirteen positions (3 filled, 10 vacant) are abolished for a savings of approximately \$552,000. Minimal impact on services is expected as two of the three filled positions are clerical. The agency will attempt to cover the loss of these incumbents with an agency-wide reassignment of remaining clerical staff.
 - The park ranger activity will be reduced from 11 to 3 employees during the off-season from November to March and resume its full force from April to October for a savings of \$58,000.

Motor Vehicle Fund

The appropriation for Fiscal 2010 is \$4.6 million for Forestry Services, an increase of \$12,000 or 0.3% above the Fiscal 2009 level of appropriation. No significant change in current services is anticipated.

Federal Fund

The appropriation for Fiscal 2010 is \$0, a decrease of \$120,000 or 100.0% below the Fiscal 2009 level of appropriation. This reduction eliminates appropriation for grants that are anticipated but not yet secured.

State Fund

The appropriation for Fiscal 2010 is \$268,500, a decrease of \$537,000 or 66.6% below the Fiscal 2009 level of appropriation. Based on the latest estimate from the State Department of Natural Resources the agency expects its Program Open Space grant to be \$225,000, reduced from \$690,000 in Fiscal 2009.

Special Fund

The appropriation for Fiscal 2010 is \$423,400, a decrease of \$593,700 or 58.4% below the Fiscal 2009 level of appropriation. The agency is eliminating its school-age child care program. Five child care positions (four filled and one vacant) are abolished (\$293,000). The department will assist affected families to enroll children in alternative programs.

The Director of the Office of Partnerships position, which was transferred from the General to the Special Fund in Fiscal 2009, is transferred back to the General Fund. The reduction also represents the elimination of a \$225,000 appropriation for grants that are anticipated but not yet secured.

STATE'S ATTORNEY'S OFFICE

Fund	Fiscal 2009	Fiscal 2010	Change	%
General	26,843,000	26,859,385	16,385	0.1
Federal	1,639,227	1,728,830	89,603	5.5
State	4,494,797	4,775,280	280,483	6.2
Special	50,000	50,000	0	0.0

Overview

The appropriation for Fiscal 2010 is \$33.4 million, an increase of \$386,500 or 1.2% over the Fiscal 2009 level of appropriation.

General Fund

The appropriation for Fiscal 2010 is \$26.9 million, an increase of \$16,400 or 0.1% over the Fiscal 2009 level of appropriation. The budget includes freezing 11 positions (5 attorneys, 6 support staff) for a savings of \$726,000 and an additional \$300,000 reduction in other expenses.

Federal Fund

The appropriation for Fiscal 2010 is \$1.7 million, an increase of \$89,600 or 5.5% above the Fiscal 2009 level of appropriation. The agency receives significant federal grants to operate the following activities: a Child Non-Support Enforcement unit (\$870,000); a specialized Drug Court (\$217,400); a Family Bereavement Center to provide services for crime victims (\$220,900); and a specialized major drug enforcement unit in conjunction with the U.S. Attorney's office (\$216,000). The increase in the fund is related to Fiscal 2010 adjustments in salaries and benefits in all of the grants.

State Fund

The appropriation for Fiscal 2010 is \$4.8 million, an increase of \$280,500 or 6.2% above the Fiscal 2009 level of appropriation. The agency receives significant State grants to operate the following activities: a specialized unit to prosecute homicides and other violent crime (\$2.2 million); a unit to staff the Central Booking and Intake facility (\$927,400); and two grants for a specialized juvenile charging unit (\$580,300). The increase in the fund is related to Fiscal 2010 adjustments in salaries and benefits in all of the grants.

Special Fund

The appropriation for Fiscal 2010 is \$50,000, unchanged from the Fiscal 2009 level of appropriation.

DEPARTMENT OF TRANSPORTATION

Dollars by Fund	Fiscal 2009	Fiscal 2010	Change	%
Motor Vehicle	99,559,000	97,473,000	(2,086,000)	(2.1)
General	1,210,000	1,101,245	(108,755)	(9.0)
Conduit Enterprise	4,788,000	5,162,000	374,000	7.8
Parking Enterprise	31,123,000	30,462,000	(661,000)	(2.1)
Parking Management	15,267,000	17,518,000	2,251,000	14.7
Federal	1,273,883	1,277,102	3,219	0.3
State	106,737	106,737	0	0.0
Special	858,500	7,191,061	6,332,561	737.6

Overview

The appropriation for Fiscal 2010 is \$160.3 million, an increase of \$6.1 million or 4.0% above the Fiscal 2009 level of appropriation. The budget includes a \$6.3 million Special Fund increase for operation of the City's new downtown circulator shuttle bus service. The main source of funding for this service is incremental revenue from a parking tax increase enacted in 2008. The budget also realistically funds overtime and highway maintenance materials and supplies. To offset these increases, the budget abolishes

43 vacant positions for a savings of \$1.7 million, freezes another 18 vacant positions, and removes the Rash Field development project from debt service costs.

Motor Vehicle Fund

The appropriation for Fiscal 2010 is \$97.5 million, a decrease of \$2.1 million or 2.1% below the Fiscal 2009 level of appropriation. Overtime funding is increased by \$2.1 million and materials and supplies increased by \$1.7 million to better reflect historical spending trends. Full-time salaries and benefits are reduced \$2.5 million due to the abolishment of 41 vacant positions and the transfer of two positions to the Conduit Enterprise Fund and 23 positions to the Parking Management Fund. The agency also has frozen 18 vacant positions for a budgetary savings of \$971,600. Transfer credits are increased by \$3.5 million, largely due to the anticipated cost recovery for services provided to the City's capital project initiatives, the Unified Planning Work Program grant and the Congestion Mitigation and Air Quality Improvement program.

General Fund

The appropriation for Fiscal 2010 is \$1.1 million, a decrease of \$108,800 or 9.0% below the Fiscal 2009 level of appropriation. Two vacant survey technician positions are abolished for \$75,000 in savings. The \$59,200 cost of security guards in the Fallsway impound lot is transferred to the Motor Vehicle Fund. Lastly, the reimbursement from the Police Department for crossing guards is increased \$33,000.

Conduit Enterprise Fund

The appropriation for Fiscal 2010 is \$5.2 million, an increase of \$374,000 or 7.8% above the Fiscal 2009 level of appropriation. Full-time salaries and benefits are increased \$168,200. Two positions are transferred from the Motor Vehicle Fund. Contractual Services are increased \$176,800, mainly for manhole cleaning.

Parking Enterprise Fund

The appropriation for Fiscal 2010 is \$30.5 million, a decrease of \$661,000 or 2.1% below the Fiscal 2009 level of appropriation. Parking Enterprise debt service is reduced by \$1.5 million. Contractual services are increased by \$874,000, mainly for an increase in payments on parking taxes and licenses to reflect the parking tax rate increase enacted in 2008. Parking meter revenue is estimated to be \$8.3 million, \$318,300 higher than current budget, due to 180 new multi-space meters installed in Fiscal 2009.

Parking Management Fund

The appropriation for Fiscal 2010 is \$17.5 million, an increase of \$2.3 million or 14.7% above the Fiscal 2009 level of appropriation. One System Analyst II position is created at a cost of \$76,900. Twenty-three Special Traffic Enforcement Officer positions are transferred to this fund from the Motor Vehicle Fund with a total cost of \$1.1 million, and will be reassigned to parking and scofflaw enforcement duties.

Parking Authority's operating expenses are increased by \$16,400 to cover office rental cost escalation. A new Valet Parking enforcement program is created at a cost of \$205,900. Contractual Services are increased by \$911,000, including \$278,800 for maintenance and repair for Jones Falls A Lot and Metered Lots, \$665,000 to cover payments to PayLock for the SmartBoot program, and \$295,300 for payments on parking taxes and licenses to reflect the parking tax rate increase enacted in 2008. Estimated total revenue is \$4.5 million, \$238,700 higher than the Fiscal 2009 adopted budget, mainly due to increased parking volume at the West Street, Redwood Street and Marina garages.

Federal Fund

The appropriation for Fiscal 2010 is \$1.3 million, same as the Fiscal 2009 appropriation. The appropriation funds the Urban Youth Corps Program, Traffic Control and Pedestrian Safety Program.

State Fund

The appropriation for Fiscal 2010 is \$106,700, same as the Fiscal 2009 appropriation. The appropriation funds Pimlico Race Track Special Services and Ridesharing.

Special Fund

The appropriation for Fiscal 2010 is \$7.2 million, an increase of \$6.3 million or 737.6% above the Fiscal 2009 appropriation. The increase is due to the creation of the downtown circulator shuttle bus program. Revenues to support this program are from increased parking taxes, advertising revenues, contributions from East Baltimore Development Initiative, University of Maryland and private donors and various other revenues.

This Page Intentionally Left Blank

Fiscal 2010
Operating Appropriations by Fund

	Fiscal 2009 Budget	Fiscal 2010 Budget	Dollar Change	Percent Change
Operating Funds				
Local and State-shared Funds				
General	\$1,336,914,000	\$1,343,287,000	\$6,373,000	0.5%
Motor Vehicle	194,427,000	190,864,000	(3,563,000)	(1.8)
Parking Management	15,267,000	17,518,000	2,251,000	14.7
Convention Center Bond	4,616,000	4,596,000	(20,000)	(0.4)
Total	1,551,224,000	1,556,265,000	5,041,000	0.3
Enterprise Funds				
Waste Water Utility	171,124,000	171,070,000	(54,000)	(0.0)
Water Utility	129,421,000	130,099,000	678,000	0.5
Parking Enterprise	31,123,000	30,462,000	(661,000)	(2.1)
Conduit Enterprise	4,788,000	5,162,000	374,000	7.8
Loan and Guarantee Enterprise	3,810,000	3,807,000	(3,000)	(0.1)
Total	340,266,000	340,600,000	334,000	0.1
Grant Funds				
Federal	183,976,374	228,212,850	44,236,476	24.0
State	73,656,939	114,137,494	40,480,555	55.0
Special	45,369,576	51,893,092	6,523,516	14.4
Total	303,002,889	394,243,436	91,240,547	30.1
Total Operating - All Funds	\$2,194,492,889	\$2,291,108,436	\$96,615,547	4.4%

Fiscal 2010
Operating Appropriations by Governmental Function and Fund

Governmental Function	General	Motor Vehicle	Enterprise and Utility	Federal	State	Other Special Purpose	Total
Adjudication	\$50,302,388	\$0	\$0	\$3,110,613	\$10,993,844	\$135,000	\$64,541,845
Culture	6,336,738	0	0	305,844	0	0	6,642,582
Debt Service	108,523,395	14,980,000	99,464,034	0	0	0	222,967,429
Economic Development	43,783,337	1,552,307	678,132	62,509,329	39,538,820	7,741,293	155,803,218
Education	230,357,048	3,654,000	0	6,220,854	11,113,273	615,063	251,960,238
General Government	277,127,756	40,463,278	4,545,263	8,152,707	2,782,131	12,507,988	345,579,123
Health	24,703,200	0	0	69,641,646	19,342,948	8,153,934	121,841,728
Legislative	2,974,147	0	0	0	0	11,400	2,985,547
Public Safety	513,493,827	16,605,584	0	21,853,921	10,044,873	22,249,008	584,247,213
Public Service Enterprise	0	661,464	226,241,703	0	0	0	226,903,167
Recreation	30,458,991	4,542,530	0	257,235	3,420,205	409,321	39,088,282
Sanitation	40,917,730	26,399,807	0	28,600	0	0	67,346,137
Social Services	7,033,793	0	0	55,229,999	16,816,226	0	79,080,018
Transportation	7,274,650	82,005,030	9,670,868	902,102	85,174	22,184,085	122,121,909
Total	\$1,343,287,000	\$190,864,000	\$340,600,000	\$228,212,850	\$114,137,494	\$74,007,092	\$2,291,108,436

FISCAL 2010 OPERATING APPROPRIATIONS BY GOVERNMENTAL FUNCTION AND AGENCY

	Adjudication	Culture	Debt Service	Economic Development	Education	General Government	Health	Legislative
Board of Elections	\$0	\$0	\$0	\$0	\$0	\$4,219,298	\$0	\$0
City Council	0	0	0	0	0	3,147,707	0	1,807,136
Community Relations Commission	0	0	0	0	0	799,233	0	0
Comptroller	0	0	0	0	0	4,510,683	0	0
Council Services	0	0	0	0	0	4,315	0	511,493
Courts: Circuit Court	16,075,915	0	0	115,000	0	504,577	0	0
Courts: Orphans' Court	486,565	0	0	0	0	0	0	0
Employees' Retirement Systems	0	0	0	0	0	9,734,257	0	0
Enoch Pratt Free Library	0	0	0	0	31,534,908	1,408,512	0	0
Finance	0	0	0	0	0	17,506,347	0	0
Fire	0	0	0	0	0	8,984,875	0	0
General Services	0	0	0	0	789,663	25,570,156	0	0
Health	0	0	0	0	35,000	814,493	117,087,343	0
Housing and Community Development	0	0	0	14,144,918	6,220,854	15,874,224	3,291,726	0
Human Resources	0	0	0	0	0	4,402,632	0	0
Law	0	0	0	0	0	3,784,911	0	0
Legislative Reference	0	0	0	0	0	325,273	0	474,490
Liquor License Board	0	0	0	0	0	2,305,153	0	0
Mayoralty	0	0	0	126,682	100,000	3,527,365	0	0
Mayoralty Related								
Art and Culture	0	6,092,023	0	0	0	551,339	0	0
Baltimore City Public Schools	0	0	0	0	210,018,415	0	0	0
Baltimore Economic Recovery Team	0	0	0	69,338,945	0	0	0	0
Cable and Communications	0	0	0	0	0	1,993,790	0	0
Civic Promotion	0	0	0	11,366,198	0	22,900	0	0
Commission on Aging/Retire. Educ.	0	0	0	0	0	9,626,952	0	0
Conditional Purchase Agreements	0	0	23,023,073	0	0	0	0	0
Contingent Fund	0	0	0	0	0	750,000	0	0
Convention Center Hotel	0	0	3,992,000	528,000	0	0	0	0
Convention Complex	0	0	0	23,642,375	0	478,618	0	0
Debt Service	0	0	96,494,651	0	0	0	249,271	0
Educational Grants	0	0	0	0	1,328,000	0	0	0
Employees' Retirement Contribution	0	0	0	0	0	35,108,546	0	0
Environmental Control Board	0	0	0	0	0	347	0	0
Health and Welfare Grants	0	0	0	0	0	0	21,663	0
Miscellaneous General Expenses	0	25,000	566,671	1,050,000	0	7,268,308	885,000	0
Office of Children, Youth and Families	0	0	0	0	0	0	0	0
Office of CitiStat Operations	0	0	0	0	0	530,871	0	0
Office of Criminal Justice	0	0	0	0	0	0	0	0
Office of Employment Development	0	0	0	28,370,488	1,569,891	137,426	0	0
Office of Information Technology	0	0	0	0	0	9,707,579	0	0
Office of Neighborhoods	0	0	0	582,226	0	0	0	0
Office of the Inspector General	0	0	0	0	0	505,146	0	0
Office of the Labor Commissioner	0	0	0	0	0	501,037	0	0
Retirees' Benefits	0	0	0	0	0	104,885,721	0	0
Self-Insurance Fund	0	0	0	0	0	12,672,359	0	0
TIF Debt Service	0	0	0	2,021,596	0	3,793,597	0	0
Municipal and Zoning Appeals	0	0	0	0	0	444,000	0	0
Planning	0	525,559	0	0	0	3,189,004	0	0
Police	0	0	0	0	0	23,445,247	0	0
Public Works	0	0	78,778,034	0	309,371	8,479,159	306,725	192,428
Recreation and Parks	0	0	0	0	0	1,029,044	0	0
Sheriff	16,187,342	0	0	0	0	395,031	0	0
Social Services	0	0	0	0	0	0	0	0
State's Attorney	31,792,023	0	0	0	54,136	1,091,255	0	0
Transportation	0	0	20,113,000	4,516,790	0	10,720,181	0	0
Wage Commission	0	0	0	0	0	428,000	0	0
War Memorial Commission	0	0	0	0	0	399,655	0	0
Total	64,541,845	6,642,582	222,967,429	155,803,218	251,960,238	345,579,123	121,841,728	2,985,547

FISCAL 2010 OPERATING APPROPRIATIONS BY GOVERNMENTAL FUNCTION AND AGENCY

Public Safety	Public Service Enterprise	Recreation	Sanitation	Social Services	Transportation	Total	
\$0	\$0	\$0	\$0	\$0	\$0	\$4,219,298	Board of Elections
0	0	0	0	0	0	4,954,843	City Council
188,874	0	0	0	0	0	988,107	Community Relations Commission
0	0	0	0	0	0	4,510,683	Comptroller
0	0	0	0	0	0	515,808	Council Services
0	0	0	0	0	0	16,695,492	Courts: Circuit Court
0	0	0	0	0	0	486,565	Courts: Orphans' Court
0	0	0	0	0	0	9,734,257	Employees' Retirement Systems
0	0	0	0	0	0	32,943,420	Enoch Pratt Free Library
0	0	0	0	0	0	17,506,347	Finance
144,575,488	0	0	0	0	0	153,560,363	Fire
0	0	0	0	0	0	26,359,819	General Services
1,000,000	0	0	0	0	0	118,936,836	Health
10,868,278	0	3,409,054	28,600	74,805,104	0	128,642,758	Housing and Community Development
0	0	0	0	0	0	4,402,632	Human Resources
0	0	0	0	0	0	3,784,911	Law
0	0	0	0	0	0	799,763	Legislative Reference
0	0	0	0	0	0	2,305,153	Liquor License Board
432,244	0	0	0	666,858	0	4,853,149	Mayorality
						0	Mayorality Related
0	0	0	0	0	0	6,643,362	Art and Culture
0	0	0	0	0	0	210,018,415	Baltimore City Public Schools
0	0	0	0	0	0	69,338,945	Baltimore Economic Recovery Team
0	0	0	0	0	0	1,993,790	Cable and Communications
0	0	0	0	0	0	11,389,098	Civic Promotion
0	0	0	0	1,862,846	0	11,489,798	Commission on Aging/Retire. Educ.
0	0	0	0	0	0	23,023,073	Conditional Purchase Agreements
0	0	0	0	0	0	750,000	Contingent Fund
0	0	0	0	0	0	4,520,000	Convention Center Hotel
0	0	0	0	0	0	24,120,993	Convention Complex
0	0	0	0	0	0	96,743,922	Debt Service
0	0	0	0	0	0	1,328,000	Educational Grants
80,865,056	0	0	0	0	0	115,973,602	Employees' Retirement Contribution
0	0	0	449,653	0	0	450,000	Environmental Control Board
0	0	0	0	350,995	0	372,658	Health and Welfare Grants
0	0	5,544,439	0	0	0	15,339,418	Miscellaneous General Expenses
0	0	0	0	1,164,215	0	1,164,215	Office of Children, Youth and Families
0	0	0	0	0	0	530,871	Office of CitiStat Operations
12,419,160	0	0	0	0	0	12,419,160	Office of Criminal Justice
1,000,000	0	0	0	0	0	31,077,805	Office of Employment Development
0	0	0	0	0	0	9,707,579	Office of Information Technology
0	0	0	0	0	0	582,226	Office of Neighborhoods
0	0	0	0	0	0	505,146	Office of the Inspector General
0	0	0	0	0	0	501,037	Office of the Labor Commissioner
0	0	0	0	0	0	104,885,721	Retirees' Benefits
0	0	0	0	0	0	12,672,359	Self-Insurance Fund
0	0	0	0	0	0	5,815,193	TIF Debt Service
0	0	0	0	0	0	444,000	Municipal and Zoning Appeals
0	0	0	0	0	0	3,714,563	Planning
329,489,883	0	0	0	0	0	352,935,130	Police
112,884	226,903,167	0	66,867,884	0	0	381,949,652	Public Works
0	0	30,134,789	0	0	0	31,163,833	Recreation and Parks
0	0	0	0	0	0	16,582,373	Sheriff
0	0	0	0	230,000	0	230,000	Social Services
476,081	0	0	0	0	0	33,413,495	State's Attorney
2,819,265	0	0	0	0	122,121,909	160,291,145	Transportation
0	0	0	0	0	0	428,000	Wage Commission
0	0	0	0	0	0	399,655	War Memorial Commission
584,247,213	226,903,167	39,088,282	67,346,137	79,080,018	122,121,909	\$2,291,108,436	Total

This Page Intentionally Left Blank

**FISCAL 2010 OPERATING BUDGET
COMPARED WITH FISCAL 2009 BUDGET AND FISCAL 2007 AND 2008 ACTUAL EXPENDITURES**

AGENCY, PROGRAM AND FUND	FISCAL 2007 ACTUAL	FISCAL 2008 ACTUAL	FISCAL 2009 BUDGET	FISCAL 2010 BUDGET
Board of Elections	6,480,944	6,413,149	5,081,940	4,219,298
180 Voter Registration and Conduct of Elections	6,480,944	6,413,149	5,081,940	4,219,298
General	6,480,944	6,413,149	5,081,940	4,219,298
City Council	4,099,380	4,470,347	4,852,000	4,954,843
100 City Legislation	4,099,380	4,470,347	4,852,000	4,954,843
General	4,099,380	4,470,347	4,852,000	4,954,843
Community Relations Commission	990,931	1,032,638	1,120,962	988,107
156 Development of Intergroup Relations	990,931	1,032,638	1,120,962	988,107
General	929,653	928,665	1,054,000	921,000
Federal	61,278	103,973	66,962	67,107
Comptroller	4,417,805	14,047,168	17,694,545	21,091,507
130 Executive Direction and Control	802,795	578,340	645,221	495,610
General	802,795	578,340	645,221	495,610
131 Audits	2,474,231	2,551,950	3,452,359	3,224,139
General	2,474,231	2,551,950	3,452,359	3,224,139
132 Real Estate Acquisition and Management	531,826	749,329	407,277	790,934
General	530,686	696,061	265,420	660,814
Special	1,140	53,268	141,857	130,120
133 Municipal Telephone Exchange	(486,846)	9,637,644	12,449,572	15,869,863
Internal Service	(486,846)	9,637,644	12,449,572	15,869,863
136 Municipal Post Office	1,095,799	529,905	740,116	710,961
General	536,000	25,380	0	0
Internal Service	559,799	504,525	740,116	710,961
Council Services	600,511	539,391	593,000	515,808
103 Council Services	600,511	539,391	593,000	515,808
General	600,511	539,391	593,000	515,808
Courts: Circuit Court	14,134,074	15,514,600	16,788,392	16,695,492
110 Circuit Court	14,134,074	15,514,600	16,788,392	16,695,492
General	8,241,630	8,264,513	8,880,000	8,526,134
Federal	1,276,692	1,115,140	1,484,278	1,458,296
State	4,556,048	6,081,861	6,424,114	6,626,062
Special	59,704	53,086	0	85,000
Courts: Orphans' Court	445,892	443,161	469,159	486,565
112 Orphans' Court	445,892	443,161	469,159	486,565
General	445,892	443,161	469,159	486,565
Employees' Retirement Systems	4,157,694	4,283,828	9,524,276	9,734,257
152 Employees' Retirement System	1,892,958	2,237,176	5,556,034	5,561,288
Special	1,892,958	2,237,176	5,556,034	5,561,288
154 Fire and Police Retirement System	2,264,736	2,046,652	3,968,242	4,172,969
Special	2,264,736	2,046,652	3,968,242	4,172,969
Enoch Pratt Free Library	29,987,899	29,700,314	35,401,598	32,943,420
450 Administrative and Technical Services	6,527,508	6,935,693	6,509,923	6,005,397
General	4,586,206	4,957,941	5,748,587	5,345,809
State	1,528,315	1,538,996	178,287	179,525
Special	412,987	438,756	583,049	480,063
452 Neighborhood Services	10,561,394	10,059,122	10,694,703	10,673,986
General	10,474,745	9,972,473	10,694,703	10,673,986
State	86,649	86,649	0	0
453 State Library Resource Center	12,898,997	12,705,499	18,196,972	16,264,037
General	7,140,393	7,560,957	7,807,877	6,881,403
State	5,758,604	5,144,542	10,389,095	9,382,634
Finance	22,891,323	27,164,775	28,867,118	28,416,355
140 Administrative Direction and Control	1,070,646	1,122,816	965,177	1,002,847
General	1,070,646	1,122,816	965,177	1,002,847

**FISCAL 2010 OPERATING BUDGET
COMPARED WITH FISCAL 2009 BUDGET AND FISCAL 2007 AND 2008 ACTUAL EXPENDITURES**

AGENCY, PROGRAM AND FUND		FISCAL 2007 ACTUAL	FISCAL 2008 ACTUAL	FISCAL 2009 BUDGET	FISCAL 2010 BUDGET
Finance (continued)					
141	Budget and Management Research	1,017,971	1,028,461	1,199,643	1,230,910
	General	1,017,971	1,028,461	1,199,643	1,230,910
142	Accounting and Payroll Services	6,333,558	7,667,787	8,441,905	8,153,990
	General	3,867,346	4,606,183	5,212,905	4,919,990
	Loan and Guarantee Enterprise	2,466,212	3,061,604	3,229,000	3,234,000
144	Purchasing	5,377,282	6,516,178	6,233,970	5,743,696
	General	2,477,282	2,928,497	3,143,114	2,365,733
	Special	0	0	0	201,000
	Internal Service	2,900,000	3,587,681	3,090,856	3,176,963
148	Revenue Collection	0	0	3,379,856	3,261,370
	General	0	0	3,379,856	3,261,370
150	Treasury and Debt Management	1,942,714	3,065,920	941,662	1,290,497
	General	1,942,714	3,065,920	941,662	1,290,497
153	Risk Management Operations	7,149,152	7,763,613	7,704,905	7,733,045
	Internal Service	7,149,152	7,763,613	7,704,905	7,733,045
Fire		137,761,020	154,441,498	156,644,685	153,560,363
210	Administrative Direction and Control	8,759,009	9,362,865	10,863,762	11,534,139
	General	8,759,009	9,362,865	10,863,762	11,534,139
211	Training	2,086,216	2,204,358	2,338,917	2,419,338
	General	2,086,216	2,204,358	2,338,917	2,419,338
212	Fire Suppression	94,667,331	108,018,239	107,295,489	102,571,715
	General	96,608,208	106,562,524	104,941,034	100,257,260
	Federal	(2,010,087)	1,374,812	2,304,455	2,304,455
	State	69,210	66,099	50,000	10,000
	Special	0	14,804	0	0
213	Fire Marshal	3,399,517	4,230,894	3,743,273	3,600,396
	General	3,213,463	4,045,333	3,613,654	3,464,798
	Federal	114,467	0	0	0
	State	71,587	185,561	129,619	135,598
214	Support Services	7,955,033	9,175,937	10,064,917	9,322,750
	General	6,807,660	8,247,493	9,123,068	8,383,778
	Federal	200,000	0	0	0
	State	947,373	928,444	941,849	938,972
215	Fire Alarm and Communications	3,695,444	4,342,543	4,065,021	3,402,642
	General	3,694,721	4,336,768	4,062,743	3,400,364
	State	723	5,775	2,278	2,278
219	Non-actuarial Retirement Benefits	50,830	62,774	46,000	46,000
	General	50,830	62,774	46,000	46,000
319	Ambulance Service	17,147,640	17,043,888	18,227,306	20,663,383
	General	5,504,713	6,127,970	7,164,322	9,626,208
	Federal	613,384	17,986	10,000	0
	State	49,257	56,720	52,984	37,175
	Special	10,980,286	10,841,212	11,000,000	11,000,000
General Services		68,293,418	75,208,566	79,064,509	76,145,123
189	Fleet Management	43,124,973	49,116,434	50,195,284	48,637,157
	Internal Service	43,124,973	49,116,434	50,195,284	48,637,157
191	Permits	2,604,907	2,773,228	3,311,609	3,296,198
	General	755,495	783,941	1,066,279	1,060,117
	Motor Vehicle	1,849,412	1,989,287	2,245,330	2,236,081
193	Facilities Management	21,894,220	23,313,096	24,701,924	22,460,802
	General	21,403,955	23,803,361	24,701,924	22,460,802
	Motor Vehicle	490,265	(490,265)	0	0

**FISCAL 2010 OPERATING BUDGET
COMPARED WITH FISCAL 2009 BUDGET AND FISCAL 2007 AND 2008 ACTUAL EXPENDITURES**

AGENCY, PROGRAM AND FUND		FISCAL 2007 ACTUAL	FISCAL 2008 ACTUAL	FISCAL 2009 BUDGET	FISCAL 2010 BUDGET
General Services (continued)					
198	Engineering/Construction Management	669,318	5,808	855,692	1,750,966
	General	485,343	(176,668)	660,273	355,900
	Motor Vehicle	183,975	182,476	195,419	246,919
	Internal Service	0	0	0	1,148,147
Health		157,064,234	168,656,093	115,635,996	118,936,836
240	Animal Control	2,578,565	3,405,234	2,892,563	2,860,773
	General	2,578,565	3,405,234	2,892,563	2,860,773
300	Administrative Direction and Control	3,613,905	4,581,914	4,241,838	3,947,573
	General	3,601,925	4,581,914	4,241,838	3,947,573
	Special	11,980	0	0	0
301	Baltimore Homeless Services	29,629,854	21,461,563	0	0
	General	631,655	1,385,188	0	0
	Federal	25,606,681	17,061,521	0	0
	State	3,248,473	3,223,199	0	0
	Special	143,045	(208,345)	0	0
302	Environmental Health	5,203,403	3,646,074	4,103,126	3,950,549
	General	3,649,090	3,561,141	3,819,315	3,645,862
	Federal	1,025,875	3,632	114,289	105,306
	State	456,973	81,157	119,522	149,381
	Special	71,465	144	50,000	50,000
303	Division of Clinical Services	0	6,882,407	10,034,118	10,436,667
	General	0	3,729,675	3,926,638	3,888,898
	Federal	0	2,975,498	5,855,699	6,182,233
	State	0	147,648	251,781	209,030
	Special	0	29,586	0	156,506
304	Chronic Disease Prevention	33,917,860	32,292,182	28,403,359	30,071,112
	General	4,380,765	1,218,245	996,045	981,575
	Federal	28,891,390	29,317,417	25,636,622	27,609,713
	State	768,108	1,819,874	1,646,142	1,454,824
	Special	(122,403)	(63,354)	124,550	25,000
305	Healthy Homes IPO-Asthma	5,421,300	2,379,242	4,838,256	4,149,690
	General	263,979	885,434	1,000,265	1,006,255
	Federal	4,216,333	1,008,600	3,654,564	2,802,105
	State	940,960	405,351	153,427	311,330
	Special	28	79,857	30,000	30,000
306	General Nursing Services	7,472,660	42,134,777	9,564,740	9,799,209
	General	976,866	596,757	528,358	275,651
	Federal	176,927	(58,690)	87,184	90,297
	State	6,319,871	41,570,361	8,949,198	9,433,261
	Special	(1,004)	26,349	0	0
307	Mental Health Services	3,179,578	4,313,318	3,911,154	5,852,528
	General	1,878,801	2,220,581	2,049,359	1,610,436
	Federal	46,679	59,038	52,520	51,503
	State	1,254,098	2,033,699	1,809,275	4,190,589
308	Maternal and Child Health	16,883,921	19,099,993	16,798,357	17,921,315
	General	2,596,049	1,003,320	999,749	1,115,530
	Federal	13,198,775	17,368,804	14,949,222	16,295,961
	State	779,040	542,874	630,860	333,265
	Special	310,057	184,995	218,526	176,559
309	Child and Adult Care - Food	5,813,047	6,012,135	6,722,429	6,722,612
	Federal	5,813,047	6,012,135	6,722,429	6,722,612

**FISCAL 2010 OPERATING BUDGET
COMPARED WITH FISCAL 2009 BUDGET AND FISCAL 2007 AND 2008 ACTUAL EXPENDITURES**

AGENCY, PROGRAM AND FUND		FISCAL 2007 ACTUAL	FISCAL 2008 ACTUAL	FISCAL 2009 BUDGET	FISCAL 2010 BUDGET
Health (continued)					
310	School Health Services	13,980,975	13,878,611	14,172,181	12,792,651
	General	5,509,517	4,933,923	5,011,169	4,097,531
	Federal	910,951	632,056	1,096,862	596,796
	State	514,283	574,811	559,875	531,601
	Special	7,046,224	7,737,821	7,504,275	7,566,723
311	Health Services for the Aging	29,369,166	4,859,742	6,145,784	6,518,067
	General	439,114	122,873	130,884	118,272
	Federal	28,006,769	3,202,264	5,676,462	5,362,753
	State	857,532	1,423,343	338,438	1,037,042
	Special	65,751	111,262	0	0
314	Acute Communicable Disease	0	187,048	314,324	299,350
	General	0	187,048	314,324	299,350
315	Public Health Preparedness and Response	0	1,080,317	705,189	622,058
	General	0	16,293	0	0
	Federal	0	1,064,024	705,189	622,058
316	Operation Safe Kids	0	2,441,536	2,788,578	2,992,682
	General	0	938,168	0	0
	Federal	0	363,349	804,575	0
	State	0	780,773	850,057	1,700,982
	Special	0	359,246	1,133,946	1,291,700
Housing and Community Development		66,546,769	85,536,317	113,767,670	128,642,758
119	Neighborhood Service Centers	4,761,018	5,197,726	5,136,701	4,875,984
	General	286,047	1,016,731	1,659,497	1,186,341
	Federal	1,245,153	930,323	601,631	806,371
	State	3,229,818	3,250,672	2,875,573	2,883,272
177	Administrative Direction and Control	5,192,227	7,791,040	5,839,510	8,372,293
	General	4,297,948	6,720,747	5,105,555	7,757,007
	Federal	759,004	1,045,453	733,955	615,286
	Special	135,275	24,840	0	0
184	Energy Assistance and Emergency Food	2,897,081	3,105,953	3,400,000	4,500,000
	State	2,897,081	3,075,953	3,400,000	4,500,000
	Special	0	30,000	0	0
260	Construction and Building Inspection	5,184,658	5,060,309	5,721,819	5,218,688
	General	3,931,701	4,455,483	5,721,819	5,218,688
	Federal	582,126	604,826	0	0
	Special	670,831	0	0	0
357	Services for Homeless Persons	(3,012,131)	2,037,632	29,734,811	39,868,812
	General	0	0	3,348,219	4,341,000
	Federal	(2,649,946)	2,765,749	22,296,983	32,050,702
	State	(375,760)	(728,117)	3,883,193	3,439,757
	Special	13,575	0	206,416	37,353
582	Finance and Development	4,276,536	4,730,361	5,240,429	5,498,594
	General	329,695	1,570,847	2,027,730	1,947,413
	Federal	3,765,456	3,181,891	3,137,699	3,476,181
	Special	181,385	(22,377)	75,000	75,000
583	Neighborhood Services	8,084,267	11,343,923	12,320,998	13,455,264
	General	6,286,364	10,088,329	12,223,560	13,350,322
	Federal	1,154,721	1,367,288	0	0
	State	99,151	(92,859)	47,438	55,000
	Special	544,031	(18,835)	50,000	49,942

**FISCAL 2010 OPERATING BUDGET
COMPARED WITH FISCAL 2009 BUDGET AND FISCAL 2007 AND 2008 ACTUAL EXPENDITURES**

AGENCY, PROGRAM AND FUND		FISCAL 2007 ACTUAL	FISCAL 2008 ACTUAL	FISCAL 2009 BUDGET	FISCAL 2010 BUDGET
Housing and Community Development (continued)					
585	Baltimore Development Corporation	3,995,540	3,512,932	4,171,000	3,731,000
	General	2,589,026	2,758,425	3,971,000	3,431,000
	Federal	376,514	394,507	0	0
	Special	1,030,000	360,000	200,000	300,000
592	Special Housing Grants	(750,492)	2,026,953	934,368	800,938
	General	347,231	1,665,625	934,368	800,938
	Federal	(1,097,723)	0	0	0
	State	0	361,328	0	0
593	Community Support Projects	4,233,364	6,238,044	5,831,995	5,831,995
	General	5,150	76,015	0	0
	Federal	4,158,214	6,162,029	5,831,995	5,831,995
	Special	70,000	0	0	0
597	Weatherization	1,232,638	987,708	1,070,968	1,334,348
	General	296,485	57,135	43,620	0
	State	936,153	930,573	1,027,348	1,334,348
604	Child Care Centers	915,324	874,407	991,832	1,037,843
	Federal	915,324	874,407	991,832	1,037,843
605	Head Start	28,001,771	30,963,569	31,719,239	30,965,269
	Federal	26,806,912	29,185,983	28,915,497	28,692,412
	State	1,194,859	1,777,586	2,803,742	2,272,857
606	Arts and Education	1,534,968	1,665,760	1,654,000	3,151,730
	Federal	251	478	0	0
	State	1,534,717	1,665,282	1,654,000	3,151,730
Human Resources		4,370,104	6,113,243	7,467,909	6,572,293
160	Personnel Administration	3,754,724	5,563,261	6,800,382	6,572,293
	General	2,741,449	4,611,984	4,626,100	4,402,632
	Internal Service	1,013,275	951,277	2,174,282	2,169,661
161	Vision Care Program	615,380	549,982	667,527	0
	Internal Service	615,380	549,982	667,527	0
Law		7,194,906	8,460,597	8,965,537	8,623,820
175	Legal Services	7,194,906	8,460,597	8,965,537	8,623,820
	General	3,005,460	4,064,759	4,153,000	3,784,805
	Special	356	376	397	106
	Internal Service	4,189,090	4,395,462	4,812,140	4,838,909
Legislative Reference		754,416	743,634	824,400	799,763
106	Legislative Reference Services	465,297	457,417	542,763	474,600
	General	465,297	450,701	531,363	463,200
	Special	0	6,716	11,400	11,400
107	Archives and Records Management	289,119	286,217	281,637	325,163
	General	289,119	286,217	281,637	325,163
Liquor License Board		1,665,592	1,865,121	1,936,663	2,305,153
250	Liquor License Board	1,665,592	1,865,121	1,936,663	2,305,153
	General	1,665,592	1,865,121	1,936,663	2,305,153
Mayorality		4,978,784	4,463,587	5,140,950	4,853,149
125	Executive Direction and Control	3,628,114	3,407,271	2,911,513	3,047,900
	General	3,628,114	3,397,814	2,811,513	2,947,900
	Special	0	9,457	100,000	100,000
127	Office of State Relations	844,578	536,253	602,902	579,465
	General	844,578	536,253	602,902	579,465
353	Office of Community Projects	506,092	520,063	1,626,535	1,225,784
	General	328,609	251,859	1,298,257	879,383
	State	138,936	367,443	328,278	346,401
	Special	38,547	(99,239)	0	0

**FISCAL 2010 OPERATING BUDGET
COMPARED WITH FISCAL 2009 BUDGET AND FISCAL 2007 AND 2008 ACTUAL EXPENDITURES**

AGENCY, PROGRAM AND FUND	FISCAL 2007 ACTUAL	FISCAL 2008 ACTUAL	FISCAL 2009 BUDGET	FISCAL 2010 BUDGET
M-R: Art and Culture	8,195,428	8,726,393	7,924,158	6,643,362
493 Art and Culture Grants	8,195,428	8,726,393	7,924,158	6,643,362
General	8,195,428	8,726,393	7,924,158	6,643,362
M-R: Baltimore City Public Schools	207,940,795	208,122,708	208,313,716	210,018,415
352 Baltimore City Public Schools	207,940,795	208,122,708	208,313,716	210,018,415
General	204,286,795	204,468,708	204,659,716	206,364,415
Motor Vehicle	3,654,000	3,654,000	3,654,000	3,654,000
M-R: Baltimore Economic Recovery Team (BERT)	0	0	0	69,338,945
575 Baltimore Economic Recovery Team (B.E.R.T.)	0	0	0	69,338,945
Federal	0	0	0	34,350,470
State	0	0	0	34,988,475
M-R: Cable and Communications	1,364,383	1,158,515	2,313,000	1,993,790
572 Cable and Communications Coordination	1,364,383	1,158,515	2,313,000	1,993,790
General	393,531	1,000,477	1,236,000	702,984
Special	970,852	158,038	1,077,000	1,290,806
M-R: Civic Promotion	12,286,042	13,279,233	12,627,156	11,389,098
589 Office of Promotion and the Arts	2,004,208	1,933,758	2,224,299	1,951,000
General	2,004,208	1,933,758	2,224,299	1,951,000
590 Civic Promotion	10,281,834	11,345,475	10,402,857	9,438,098
General	9,981,834	11,045,475	10,102,857	9,129,098
Motor Vehicle	300,000	300,000	300,000	309,000
M-R: Commission for Women	0	0	140,000	0
120 Promotion of Equal Rights for Women	0	0	140,000	0
General	0	0	140,000	0
M-R: Commission on Aging and Retirement Education	11,884,752	12,401,843	12,992,718	11,489,798
325 Senior Services	11,884,752	12,401,843	12,992,718	11,489,798
General	1,103,721	1,136,256	1,158,530	1,219,986
Motor Vehicle	324,815	299,893	325,000	314,000
Federal	5,284,651	4,222,847	5,781,308	4,979,556
State	4,502,846	5,740,052	5,003,212	4,363,348
Special	668,719	1,002,795	724,668	612,908
M-R: Conditional Purchase Agreements	17,724,152	20,181,012	23,189,000	23,027,073
129 Conditional Purchase Agreement Payments	17,724,152	20,181,012	23,189,000	23,027,073
General	17,268,833	19,714,156	22,598,000	22,450,073
Loan and Guarantee Enterprise	455,319	466,856	581,000	573,000
Internal Service	0	0	10,000	4,000
M-R: Contingent Fund	0	57,146	750,000	750,000
121 Contingent Fund	0	57,146	750,000	750,000
General	0	57,146	750,000	750,000
M-R: Convention Center Hotel	0	1,241	4,199,000	4,520,000
535 Convention Center Hotel	0	1,241	4,199,000	4,520,000
General	0	1,241	4,199,000	4,520,000
M-R: Convention Complex	20,727,284	23,752,558	23,631,440	24,120,993
531 Convention Center Operations	20,201,561	23,295,924	23,181,440	23,670,993
General	12,128,596	14,584,634	14,627,040	15,136,593
Convention Center Bond	4,522,965	4,516,290	4,616,000	4,596,000
State	3,550,000	4,195,000	3,938,400	3,938,400
540 1st Mariner Arena Operations	525,723	456,634	450,000	450,000
General	525,723	456,634	450,000	450,000
M-R: Debt Service	75,914,987	83,833,302	86,203,999	96,743,922
123 General Debt Service	75,914,987	83,833,302	86,203,999	96,743,922
General	67,871,375	73,038,089	71,691,999	81,763,922
Motor Vehicle	8,043,612	10,795,213	14,512,000	14,980,000

**FISCAL 2010 OPERATING BUDGET
COMPARED WITH FISCAL 2009 BUDGET AND FISCAL 2007 AND 2008 ACTUAL EXPENDITURES**

AGENCY, PROGRAM AND FUND	FISCAL 2007 ACTUAL	FISCAL 2008 ACTUAL	FISCAL 2009 BUDGET	FISCAL 2010 BUDGET
M-R: Educational Grants	1,769,660	1,333,379	1,376,556	1,328,000
446 Educational Grants	1,769,660	1,333,379	1,376,556	1,328,000
General	1,769,660	1,333,379	1,376,556	1,328,000
M-R: Employees' Retirement Contribution	97,501,303	101,906,644	100,933,184	115,973,602
355 Employees' Retirement Contribution	97,501,303	101,906,644	100,933,184	115,973,602
General	89,743,423	91,914,644	93,204,184	107,497,227
Motor Vehicle	7,757,880	9,992,000	7,729,000	8,476,375
M-R: Environmental Control Board	382,356	400,887	473,000	450,000
117 Environmental Control Board	382,356	400,887	473,000	450,000
General	382,356	400,887	473,000	450,000
M-R: Health and Welfare Grants	111,168	410,880	411,372	372,658
385 Health and Welfare Grants	111,168	410,880	411,372	372,658
General	111,168	410,880	411,372	372,658
M-R: Hispanic Commission	0	0	160,000	0
433 Hispanic Commission	0	0	160,000	0
General	0	0	160,000	0
M-R: Miscellaneous General Expenses	17,351,437	17,149,632	18,738,973	15,339,418
122 Miscellaneous General Expenses	17,351,437	17,149,632	18,738,973	15,339,418
General	15,914,587	15,912,782	17,280,123	14,102,568
Motor Vehicle	1,436,850	1,236,850	1,458,850	1,236,850
M-R: Office of Children, Youth and Families	1,349,575	1,948,276	1,416,965	1,164,215
350 Children, Youth and Families	1,349,575	1,948,276	1,416,965	1,164,215
General	941,590	1,455,048	862,000	605,000
Federal	100,216	244,674	310,478	314,728
State	307,769	248,554	244,487	244,487
M-R: Office of CitiStat Operations	614,241	600,061	661,996	530,871
347 CitiStat Operations	614,241	600,061	661,996	530,871
General	614,241	600,061	661,996	530,871
M-R: Office of Criminal Justice	0	0	12,777,383	12,419,160
225 Office of Criminal Justice	0	0	12,777,383	12,419,160
General	0	0	1,640,000	1,535,000
Federal	0	0	9,791,466	9,411,177
State	0	0	1,070,917	1,197,983
Special	0	0	275,000	275,000
M-R: Office of Employment Development	24,874,861	24,579,948	31,415,020	31,077,805
630 Administration	1,368,518	753,594	405,806	305,059
General	112,427	330,177	290,668	289,104
Federal	1,256,091	423,417	115,138	15,955
631 Workforce Investment Act	9,029,743	8,943,091	11,522,779	11,432,450
General	1,019,374	1,019,495	800,754	712,671
Federal	8,010,369	7,923,596	10,722,025	10,719,779
633 Youth Initiatives	4,405,301	3,605,159	4,891,680	4,519,051
General	2,971,749	2,855,895	2,891,680	2,519,051
Federal	1,433,552	749,264	2,000,000	2,000,000
639 Special Services	10,071,299	11,278,104	14,594,755	14,821,245
General	4,110,846	4,971,813	3,852,441	2,853,876
Federal	3,568,888	3,602,024	8,599,384	8,709,499
State	1,784,693	2,352,833	1,142,930	2,257,870
Special	606,872	351,434	1,000,000	1,000,000
M-R: Office of Information Technology	12,343,223	13,166,790	14,341,485	12,761,064
147 Information Technology Services	2,720,019	5,401,309	5,696,485	5,436,104
General	2,720,019	2,432,253	2,643,000	2,382,619
Internal Service	0	2,969,056	3,053,485	3,053,485

**FISCAL 2010 OPERATING BUDGET
COMPARED WITH FISCAL 2009 BUDGET AND FISCAL 2007 AND 2008 ACTUAL EXPENDITURES**

AGENCY, PROGRAM AND FUND		FISCAL 2007 ACTUAL	FISCAL 2008 ACTUAL	FISCAL 2009 BUDGET	FISCAL 2010 BUDGET
M-R: Office of Information Technology (continued)					
151	Information Technology Support Services	9,623,204	7,765,481	8,645,000	7,324,960
	General	9,623,204	7,765,481	8,645,000	7,324,960
M-R: Office of Neighborhoods		800,267	672,526	667,172	582,226
354	Neighborhoods	800,267	672,526	667,172	582,226
	General	800,267	672,526	667,172	582,226
M-R: Office of the Inspector General		510,600	411,716	563,000	505,146
108	Office of the Inspector General	510,600	411,716	563,000	505,146
	General	510,600	411,716	563,000	505,146
M-R: Office of the Labor Commissioner		496,830	748,940	521,000	501,037
128	Labor Relations	496,830	748,940	521,000	501,037
	General	496,830	748,940	521,000	501,037
M-R: Retirees' Benefits		87,818,788	94,505,456	101,956,119	104,885,721
351	Retirees' Benefits	87,818,788	94,505,456	101,956,119	104,885,721
	General	81,609,655	87,290,665	94,687,119	97,325,721
	Motor Vehicle	6,209,133	7,214,791	7,269,000	7,560,000
M-R: Self-Insurance Fund		12,119,636	14,119,636	14,119,636	12,672,359
126	Contribution to Self-Insurance Fund	12,119,636	14,119,636	14,119,636	12,672,359
	General	9,225,082	11,225,082	11,225,082	11,225,082
	Motor Vehicle	2,894,554	2,894,554	2,894,554	1,447,277
M-R: TIF Debt Service		1,557,392	2,197,380	8,854,000	5,815,193
124	TIF Debt Service	1,557,392	2,197,380	8,854,000	5,815,193
	General	1,557,392	2,197,380	8,854,000	5,815,193
M-R: Veterans' Commission		0	0	140,000	0
483	Veterans' Commission	0	0	140,000	0
	General	0	0	140,000	0
Municipal and Zoning Appeals		388,098	352,370	446,000	444,000
185	Zoning, Tax and Other Appeals	388,098	352,370	446,000	444,000
	General	388,098	352,370	446,000	444,000
Planning		3,381,466	3,532,550	3,805,483	3,714,563
187	City Planning	3,381,466	3,532,550	3,805,483	3,714,563
	General	1,469,687	1,410,345	1,662,000	1,556,844
	Motor Vehicle	704,036	702,396	786,000	794,000
	Federal	1,141,459	1,400,298	1,319,483	1,329,719
	State	66,284	19,511	38,000	34,000
Police		347,073,483	355,031,848	351,215,807	352,935,130
200	Administrative Direction and Control	35,920,760	38,574,315	38,531,643	36,805,339
	General	35,920,760	38,574,315	38,531,643	36,805,339
201	Field Operations Bureau	212,704,605	218,852,786	218,385,022	225,577,107
	General	196,857,825	205,863,376	200,616,104	207,787,217
	Federal	8,836,374	5,247,883	10,468,918	10,489,890
	State	6,971,549	7,728,455	7,300,000	7,300,000
	Special	38,857	13,072	0	0
202	Investigations	42,062,127	40,711,624	38,754,573	37,409,736
	General	38,072,842	37,610,606	36,139,913	34,795,076
	Federal	950,817	1,080,132	79,660	79,660
	State	97,238	77,850	0	0
	Special	2,941,230	1,943,036	2,535,000	2,535,000
203	Traffic	11,405,532	12,112,145	12,909,525	12,897,525
	Motor Vehicle	11,387,532	12,094,145	12,894,000	12,882,000
	State	18,000	18,000	15,525	15,525

**FISCAL 2010 OPERATING BUDGET
COMPARED WITH FISCAL 2009 BUDGET AND FISCAL 2007 AND 2008 ACTUAL EXPENDITURES**

AGENCY, PROGRAM AND FUND		FISCAL 2007 ACTUAL	FISCAL 2008 ACTUAL	FISCAL 2009 BUDGET	FISCAL 2010 BUDGET
Police (continued)					
204	Services Bureau	34,456,724	33,918,190	36,178,291	34,582,226
	General	27,444,116	27,693,706	29,299,587	27,567,990
	Federal	530,377	1,213,631	0	0
	Special	6,482,231	5,010,853	6,878,704	7,014,236
205	Non-actuarial Retirement Benefits	2,376,259	1,931,147	1,539,000	1,588,000
	General	2,376,259	1,931,147	1,539,000	1,588,000
207	Research and Development	4,503,205	4,604,867	4,917,753	4,075,197
	General	4,503,205	4,600,142	4,917,753	4,075,197
	Federal	0	4,725	0	0
224	Office of Criminal Justice	3,644,271	4,326,774	0	0
	General	760,364	406,714	0	0
	Federal	1,961,534	2,511,400	0	0
	State	816,613	1,280,610	0	0
	Special	105,760	128,050	0	0
Public Works		329,562,246	330,336,251	386,208,722	381,949,652
190	Departmental Administration	3,724,362	4,260,322	3,811,982	3,385,219
	General	1,065,870	1,471,177	991,135	982,328
	Motor Vehicle	2,658,492	2,789,145	2,820,847	2,402,891
513	Solid Waste Special Services	29,500,125	28,036,701	29,585,625	26,013,505
	General	4,446,264	4,693,732	3,290,440	449,009
	Motor Vehicle	25,053,861	23,342,969	26,295,185	25,564,496
515	Solid Waste Collection	21,052,770	18,934,737	25,863,230	24,127,031
	General	18,717,039	17,034,795	24,166,383	22,363,352
	Motor Vehicle	2,185,731	1,899,942	1,696,847	1,763,679
	Special	150,000	0	0	0
516	Solid Waste Environmental Services	19,829,830	20,359,926	21,202,917	22,335,465
	General	19,829,830	20,359,926	21,202,917	22,335,465
518	Storm Water Maintenance	4,398,275	4,280,493	5,199,968	4,919,432
	Motor Vehicle	4,398,275	4,280,493	5,199,968	4,919,432
544	Sanitary Maintenance	13,137,353	14,455,351	15,764,175	15,168,753
	Waste Water Utility	13,137,353	14,455,351	15,764,175	15,168,753
546	Water Maintenance	26,336,682	28,610,033	28,343,407	27,485,547
	Water Utility	26,336,682	28,610,033	28,343,407	27,485,547
547	Meter Operations	3,280,791	2,613,830	4,252,044	3,925,248
	Water Utility	3,280,791	2,613,830	4,252,044	3,925,248
550	Waste Water Facilities	89,788,534	80,977,845	92,995,945	88,153,976
	Waste Water Utility	89,788,534	80,977,845	92,995,945	88,153,976
552	Water Facilities	29,914,043	34,789,408	42,498,464	39,968,406
	Water Utility	29,914,043	34,789,408	42,498,464	39,968,406
553	Water Administration & Engineering	13,891,844	12,992,098	15,113,401	15,088,507
	Water Utility	13,891,844	12,992,098	15,113,401	15,088,507
554	Wastewater Administration & Engineering	17,247,880	17,866,421	19,411,827	19,146,601
	Waste Water Utility	17,247,880	17,866,421	19,411,827	19,146,601
555	Environmental Services	3,315,744	3,419,712	3,719,726	3,529,706
	Waste Water Utility	2,854,077	2,848,180	3,142,086	2,981,156
	Water Utility	461,667	571,532	577,640	548,550
560	Facilities Engineering	412,719	939,365	616,011	570,196
	Waste Water Utility	131,334	624,688	391,967	372,741
	Water Utility	281,385	314,677	224,044	197,455
561	Utility Billing	8,207,424	8,397,514	9,900,000	9,354,026
	Water Utility	8,207,424	8,397,514	9,900,000	9,354,026

**FISCAL 2010 OPERATING BUDGET
COMPARED WITH FISCAL 2009 BUDGET AND FISCAL 2007 AND 2008 ACTUAL EXPENDITURES**

AGENCY, PROGRAM AND FUND	FISCAL 2007 ACTUAL	FISCAL 2008 ACTUAL	FISCAL 2009 BUDGET	FISCAL 2010 BUDGET
Public Works (continued)				
565 Utility Debt Service	45,523,870	49,402,495	67,930,000	78,778,034
Waste Water Utility	25,289,124	29,491,437	39,418,000	45,246,773
Water Utility	20,234,746	19,911,058	28,512,000	33,531,261
Recreation and Parks	30,203,664	33,567,469	33,704,043	31,163,833
471 Administrative Direction and Control	3,645,362	3,730,822	4,539,471	4,092,051
General	3,625,010	3,632,070	4,030,123	3,846,837
State	20,352	98,752	115,086	128,000
Special	0	0	394,262	117,214
473 Municipal Concerts and Other Musical Events	62,985	26,033	41,860	41,860
General	62,985	26,033	41,860	41,860
478 General Park Services	10,277,348	12,013,227	10,712,639	9,976,734
General	9,582,987	11,514,884	9,957,164	9,443,141
Motor Vehicle	441,293	354,999	500,000	493,118
Federal	41,296	(5,679)	60,000	0
State	211,772	113,582	195,475	40,475
Special	0	35,441	0	0
479 Special Facilities	1,152,732	1,711,051	1,616,922	1,364,236
General	1,022,964	1,515,864	1,470,679	1,217,993
State	0	21,645	0	0
Special	129,768	173,542	146,243	146,243
480 Regular Recreational Services	11,093,577	11,708,004	11,909,408	11,448,112
General	10,900,017	11,623,606	11,669,644	11,318,175
Federal	102,683	(42,321)	60,000	0
State	1,941	(1,267)	25,000	0
Special	88,936	127,986	154,764	129,937
482 Supplementary Recreational Services	206,229	239,375	321,743	29,958
Special	206,229	239,375	321,743	29,958
505 Park and Street Trees	3,765,431	4,138,957	4,562,000	4,210,882
Motor Vehicle	3,765,431	4,114,745	4,092,000	4,110,882
State	0	0	470,000	100,000
Special	0	24,212	0	0
Sheriff	11,957,820	12,707,293	14,047,500	16,582,373
118 Sheriff Services	11,957,820	12,707,293	14,047,500	16,582,373
General	11,934,240	12,688,693	14,023,000	16,557,873
Federal	23,580	18,600	24,500	24,500
Social Services	281,662	204,201	230,000	230,000
365 Public Assistance	281,662	204,201	230,000	230,000
General	281,662	204,201	230,000	230,000
State's Attorney	30,008,094	33,056,613	33,027,024	33,413,495
115 Prosecution of Criminals	30,008,094	33,056,613	33,027,024	33,413,495
General	24,292,404	27,206,322	26,843,000	26,859,385
Federal	1,630,690	1,396,764	1,639,227	1,728,830
State	4,038,627	4,436,037	4,494,797	4,775,280
Special	46,373	17,490	50,000	50,000
Transportation	136,669,466	150,995,374	154,186,120	160,291,145
195 Towing	9,583,699	7,973,513	9,602,276	9,755,296
General	452,501	412,790	456,951	398,101
Motor Vehicle	9,106,198	7,535,723	9,123,762	9,335,632
State	25,000	25,000	21,563	21,563

**FISCAL 2010 OPERATING BUDGET
COMPARED WITH FISCAL 2009 BUDGET AND FISCAL 2007 AND 2008 ACTUAL EXPENDITURES**

AGENCY, PROGRAM AND FUND		FISCAL 2007 ACTUAL	FISCAL 2008 ACTUAL	FISCAL 2009 BUDGET	FISCAL 2010 BUDGET
Transportation (continued)					
230	Administration	7,008,931	7,179,738	10,037,394	9,370,968
	General	186,733	214,044	228,494	228,494
	Motor Vehicle	6,378,715	6,695,846	8,495,400	7,709,766
	Federal	376,076	144,676	375,000	375,000
	State	67,407	77,457	80,000	80,000
	Special	0	47,715	858,500	977,708
231	Traffic Engineering	5,041,371	6,136,904	6,728,321	4,751,920
	Motor Vehicle	5,041,371	6,136,904	6,728,321	4,751,920
232	Parking	5,683,496	6,014,530	5,810,167	6,318,876
	Parking Management	5,683,496	6,014,530	5,810,167	6,318,876
233	Traffic Signals	10,330,240	5,634,523	7,665,067	7,116,899
	Motor Vehicle	10,324,240	5,628,523	7,659,893	7,111,725
	State	6,000	6,000	5,174	5,174
234	Transit and Marine Services	0	0	0	6,530,891
	Motor Vehicle	0	0	0	317,538
	Special	0	0	0	6,213,353
235	Parking Enforcement	6,632,354	7,445,972	9,456,833	11,199,124
	Parking Management	6,632,354	7,445,972	9,456,833	11,199,124
239	Traffic Safety	2,523,548	2,906,031	3,955,129	3,080,211
	Motor Vehicle	2,523,548	2,862,713	3,056,246	2,178,109
	Federal	0	43,318	898,883	902,102
500	Street Lighting	23,263,093	19,887,239	22,266,857	23,049,675
	Motor Vehicle	23,263,093	19,887,239	22,266,857	23,049,675
501	Highway Maintenance	34,112,823	42,987,300	39,507,926	40,463,086
	General	2,647	0	0	0
	Motor Vehicle	34,110,176	42,987,300	39,507,926	40,463,086
503	Engineering and Construction	2,342,791	5,531,273	3,245,150	3,030,199
	General	522,359	697,465	524,555	474,650
	Motor Vehicle	1,820,432	4,833,808	2,720,595	2,555,549
548	Conduits	6,223,658	10,037,998	4,788,000	5,162,000
	Conduit Enterprise	6,223,658	10,037,998	4,788,000	5,162,000
580	Parking Enterprise Facilities	23,923,462	29,260,351	31,123,000	30,462,000
	Parking Enterprise	23,923,462	29,260,351	31,123,000	30,462,000
Wage Commission		358,013	376,031	451,000	428,000
165	Wage Enforcement	358,013	376,031	451,000	428,000
	General	358,013	376,031	451,000	428,000
War Memorial Commission		360,382	379,587	417,000	399,655
487	Operation of War Memorial Building	360,382	379,587	417,000	399,655
	General	360,382	379,587	417,000	399,655
GRAND TOTAL		2,042,719,250	2,175,303,716	2,279,391,056	2,378,450,627
LESS INTERNAL SERVICE FUND		59,064,823	79,475,674	84,898,167	87,342,191
TOTAL OPERATING APPROPRIATIONS		1,983,654,427	2,095,828,042	2,194,492,889	2,291,108,436

**FISCAL 2010 OPERATING BUDGET
COMPARED WITH FISCAL 2009 BUDGET AND FISCAL 2007 AND 2008 ACTUAL EXPENDITURES**

AGENCY, PROGRAM AND FUND	FISCAL 2007 ACTUAL	FISCAL 2008 ACTUAL	FISCAL 2009 BUDGET	FISCAL 2010 BUDGET
SUMMARY BY FUND				
General	1,228,364,406	1,300,780,777	1,336,914,000	1,343,287,000
Motor Vehicle	176,306,920	184,215,689	194,427,000	190,864,000
Parking Management	12,315,850	13,460,502	15,267,000	17,518,000
Convention Center Bond	4,522,965	4,516,290	4,616,000	4,596,000
Waste Water Utility	148,448,302	146,263,922	171,124,000	171,070,000
Water Utility	102,608,582	108,200,150	129,421,000	130,099,000
Parking Enterprise	23,923,462	29,260,351	31,123,000	30,462,000
Loan and Guarantee Enterprise	2,921,531	3,528,460	3,810,000	3,807,000
Conduit Enterprise	6,223,658	10,037,998	4,788,000	5,162,000
Federal	179,413,820	158,313,742	183,976,374	228,212,850
State	60,348,150	103,743,669	73,656,939	114,137,494
Special	38,256,781	33,506,492	45,369,576	51,893,092
TOTAL OPERATING APPROPRIATIONS	1,983,654,427	2,095,828,042	2,194,492,889	2,291,108,436
INTERNAL SERVICE FUND BY AGENCY				
Comptroller	72,953	10,142,169	13,189,688	16,580,824
Finance	10,049,152	11,351,294	10,795,761	10,910,008
General Services	43,124,973	49,116,434	50,195,284	49,785,304
Human Resources	1,628,655	1,501,259	2,841,809	2,169,661
Law	4,189,090	4,395,462	4,812,140	4,838,909
M-R: Conditional Purchase Agreements	0	0	10,000	4,000
M-R: Office of Information Technology	0	2,969,056	3,053,485	3,053,485
TOTAL INTERNAL SERVICE FUND	59,064,823	79,475,674	84,898,167	87,342,191

This Page Intentionally Left Blank

FISCAL 2010

OPERATING BUDGET FUND DISTRIBUTION

<u>AGENCY AND PROGRAM</u>	<u>GENERAL</u>	<u>MOTOR VEHICLE</u>	<u>ENTERPRISE AND UTILITY</u>	<u>FEDERAL</u>
Board of Elections	4,219,298	0	0	0
180 Voter Registration and Conduct of Elections	4,219,298	0	0	0
City Council	4,954,843	0	0	0
100 City Legislation	4,954,843	0	0	0
Community Relations Commission	921,000	0	0	67,107
156 Development of Intergroup Relations	921,000	0	0	67,107
Comptroller	4,380,563	0	0	0
130 Executive Direction and Control	495,610	0	0	0
131 Audits	3,224,139	0	0	0
132 Real Estate Acquisition and Management	660,814	0	0	0
133 Municipal Telephone Exchange	0	0	0	0
136 Municipal Post Office	0	0	0	0
Council Services	515,808	0	0	0
103 Council Services	515,808	0	0	0
Courts: Circuit Court	8,526,134	0	0	1,458,296
110 Circuit Court	8,526,134	0	0	1,458,296
Courts: Orphans' Court	486,565	0	0	0
112 Orphans' Court	486,565	0	0	0
Employees' Retirement Systems	0	0	0	0
152 Employees' Retirement System	0	0	0	0
154 Fire and Police Retirement System	0	0	0	0
Enoch Pratt Free Library	22,901,198	0	0	0
450 Administrative and Technical Services	5,345,809	0	0	0
452 Neighborhood Services	10,673,986	0	0	0
453 State Library Resource Center	6,881,403	0	0	0
Finance	14,071,347	0	3,234,000	0
140 Administrative Direction and Control	1,002,847	0	0	0
141 Budget and Management Research	1,230,910	0	0	0
142 Accounting and Payroll Services	4,919,990	0	3,234,000	0
144 Purchasing	2,365,733	0	0	0
148 Revenue Collection	3,261,370	0	0	0
150 Treasury and Debt Management	1,290,497	0	0	0
153 Risk Management Operations	0	0	0	0
Fire	139,131,885	0	0	2,304,455
210 Administrative Direction and Control	11,534,139	0	0	0
211 Training	2,419,338	0	0	0
212 Fire Suppression	100,257,260	0	0	2,304,455
213 Fire Marshal	3,464,798	0	0	0
214 Support Services	8,383,778	0	0	0
215 Fire Alarm and Communications	3,400,364	0	0	0
219 Non-actuarial Retirement Benefits	46,000	0	0	0
319 Ambulance Service	9,626,208	0	0	0
General Services	23,876,819	2,483,000	0	0
189 Fleet Management	0	0	0	0
191 Permits	1,060,117	2,236,081	0	0
193 Facilities Management	22,460,802	0	0	0
198 Engineering/Construction Management	355,900	246,919	0	0
Health	23,847,706	0	0	66,441,337
240 Animal Control	2,860,773	0	0	0
300 Administrative Direction and Control	3,947,573	0	0	0
302 Environmental Health	3,645,862	0	0	105,306

FISCAL 2010

OPERATING BUDGET FUND DISTRIBUTION

<u>STATE</u>	<u>OTHER SPECIAL PURPOSE</u>	<u>INTERNAL SERVICE</u>	<u>FISCAL 2009 TOTAL</u>	<u>AGENCY AND PROGRAM</u>
0	0	0	4,219,298	Board of Elections
0	0	0	4,219,298	180 Voter Registration and Conduct of Elections
0	0	0	4,954,843	City Council
0	0	0	4,954,843	100 City Legislation
0	0	0	988,107	Community Relations Commission
0	0	0	988,107	156 Development of Intergroup Relations
0	130,120	16,580,824	21,091,507	Comptroller
0	0	0	495,610	130 Executive Direction and Control
0	0	0	3,224,139	131 Audits
0	130,120	0	790,934	132 Real Estate Acquisition and Management
0	0	15,869,863	15,869,863	133 Municipal Telephone Exchange
0	0	710,961	710,961	136 Municipal Post Office
0	0	0	515,808	Council Services
0	0	0	515,808	103 Council Services
6,626,062	85,000	0	16,695,492	Courts: Circuit Court
6,626,062	85,000	0	16,695,492	110 Circuit Court
0	0	0	486,565	Courts: Orphans' Court
0	0	0	486,565	112 Orphans' Court
0	9,734,257	0	9,734,257	Employees' Retirement Systems
0	5,561,288	0	5,561,288	152 Employees' Retirement System
0	4,172,969	0	4,172,969	154 Fire and Police Retirement System
9,562,159	480,063	0	32,943,420	Enoch Pratt Free Library
179,525	480,063	0	6,005,397	450 Administrative and Technical Services
0	0	0	10,673,986	452 Neighborhood Services
9,382,634	0	0	16,264,037	453 State Library Resource Center
0	201,000	10,910,008	28,416,355	Finance
0	0	0	1,002,847	140 Administrative Direction and Control
0	0	0	1,230,910	141 Budget and Management Research
0	0	0	8,153,990	142 Accounting and Payroll Services
0	201,000	3,176,963	5,743,696	144 Purchasing
0	0	0	3,261,370	148 Revenue Collection
0	0	0	1,290,497	150 Treasury and Debt Management
0	0	7,733,045	7,733,045	153 Risk Management Operations
1,124,023	11,000,000	0	153,560,363	Fire
0	0	0	11,534,139	210 Administrative Direction and Control
0	0	0	2,419,338	211 Training
10,000	0	0	102,571,715	212 Fire Suppression
135,598	0	0	3,600,396	213 Fire Marshal
938,972	0	0	9,322,750	214 Support Services
2,278	0	0	3,402,642	215 Fire Alarm and Communications
0	0	0	46,000	219 Non-actuarial Retirement Benefits
37,175	11,000,000	0	20,663,383	319 Ambulance Service
0	0	49,785,304	76,145,123	General Services
0	0	48,637,157	48,637,157	189 Fleet Management
0	0	0	3,296,198	191 Permits
0	0	0	22,460,802	193 Facilities Management
0	0	1,148,147	1,750,966	198 Engineering/Construction Management
19,351,305	9,296,488	0	118,936,836	Health
0	0	0	2,860,773	240 Animal Control
0	0	0	3,947,573	300 Administrative Direction and Control
149,381	50,000	0	3,950,549	302 Environmental Health

FISCAL 2010

OPERATING BUDGET FUND DISTRIBUTION

<u>AGENCY AND PROGRAM</u>	<u>GENERAL</u>	<u>MOTOR VEHICLE</u>	<u>ENTERPRISE AND UTILITY</u>	<u>FEDERAL</u>
303 Division of Clinical Services	3,888,898	0	0	6,182,233
304 Chronic Disease Prevention	981,575	0	0	27,609,713
305 Healthy Homes IPO-Asthma	1,006,255	0	0	2,802,105
306 General Nursing Services	275,651	0	0	90,297
307 Mental Health Services	1,610,436	0	0	51,503
308 Maternal and Child Health	1,115,530	0	0	16,295,961
309 Child and Adult Care - Food	0	0	0	6,722,612
310 School Health Services	4,097,531	0	0	596,796
311 Health Services for the Aging	118,272	0	0	5,362,753
314 Acute Communicable Disease	299,350	0	0	0
315 Public Health Preparedness and Response	0	0	0	622,058
316 Operation Safe Kids	0	0	0	0
Housing and Community Development	38,032,709	0	0	72,510,790
119 Neighborhood Service Centers	1,186,341	0	0	806,371
177 Administrative Direction and Control	7,757,007	0	0	615,286
184 Energy Assistance and Emergency Food	0	0	0	0
260 Construction and Building Inspection	5,218,688	0	0	0
357 Services for Homeless Persons	4,341,000	0	0	32,050,702
582 Finance and Development	1,947,413	0	0	3,476,181
583 Neighborhood Services	13,350,322	0	0	0
585 Baltimore Development Corporation	3,431,000	0	0	0
592 Special Housing Grants	800,938	0	0	0
593 Community Support Projects	0	0	0	5,831,995
597 Weatherization	0	0	0	0
604 Child Care Centers	0	0	0	1,037,843
605 Head Start	0	0	0	28,692,412
606 Arts and Education	0	0	0	0
Human Resources	4,402,632	0	0	0
160 Personnel Administration	4,402,632	0	0	0
Law	3,784,805	0	0	0
175 Legal Services	3,784,805	0	0	0
Legislative Reference	788,363	0	0	0
106 Legislative Reference Services	463,200	0	0	0
107 Archives and Records Management	325,163	0	0	0
Liquor License Board	2,305,153	0	0	0
250 Liquor License Board	2,305,153	0	0	0
Mayorality	4,406,748	0	0	0
125 Executive Direction and Control	2,947,900	0	0	0
127 Office of State Relations	579,465	0	0	0
353 Office of Community Projects	879,383	0	0	0
M-R: Art and Culture	6,643,362	0	0	0
493 Art and Culture Grants	6,643,362	0	0	0
M-R: Baltimore City Public Schools	206,364,415	3,654,000	0	0
352 Baltimore City Public Schools	206,364,415	3,654,000	0	0
M-R: Baltimore Economic Recovery Team (BERT)	0	0	0	34,350,470
575 Baltimore Economic Recovery Team (B.E.R.T.)	0	0	0	34,350,470
M-R: Cable and Communications	702,984	0	0	0
572 Cable and Communications Coordination	702,984	0	0	0
M-R: Civic Promotion	11,080,098	309,000	0	0
589 Office of Promotion and the Arts	1,951,000	0	0	0
590 Civic Promotion	9,129,098	309,000	0	0

FISCAL 2010

OPERATING BUDGET FUND DISTRIBUTION

<u>STATE</u>	<u>OTHER SPECIAL PURPOSE</u>	<u>INTERNAL SERVICE</u>	<u>FISCAL 2009 TOTAL</u>	<u>AGENCY AND PROGRAM</u>
209,030	156,506	0	10,436,667	303 Division of Clinical Services
1,454,824	25,000	0	30,071,112	304 Chronic Disease Prevention
311,330	30,000	0	4,149,690	305 Healthy Homes IPO-Asthma
9,433,261	0	0	9,799,209	306 General Nursing Services
4,190,589	0	0	5,852,528	307 Mental Health Services
333,265	176,559	0	17,921,315	308 Maternal and Child Health
0	0	0	6,722,612	309 Child and Adult Care - Food
531,601	7,566,723	0	12,792,651	310 School Health Services
1,037,042	0	0	6,518,067	311 Health Services for the Aging
0	0	0	299,350	314 Acute Communicable Disease
0	0	0	622,058	315 Public Health Preparedness and Response
1,700,982	1,291,700	0	2,992,682	316 Operation Safe Kids
17,636,964	462,295	0	128,642,758	Housing and Community Development
2,883,272	0	0	4,875,984	119 Neighborhood Service Centers
0	0	0	8,372,293	177 Administrative Direction and Control
4,500,000	0	0	4,500,000	184 Energy Assistance and Emergency Food
0	0	0	5,218,688	260 Construction and Building Inspection
3,439,757	37,353	0	39,868,812	357 Services for Homeless Persons
0	75,000	0	5,498,594	582 Finance and Development
55,000	49,942	0	13,455,264	583 Neighborhood Services
0	300,000	0	3,731,000	585 Baltimore Development Corporation
0	0	0	800,938	592 Special Housing Grants
0	0	0	5,831,995	593 Community Support Projects
1,334,348	0	0	1,334,348	597 Weatherization
0	0	0	1,037,843	604 Child Care Centers
2,272,857	0	0	30,965,269	605 Head Start
3,151,730	0	0	3,151,730	606 Arts and Education
0	0	2,169,661	6,572,293	Human Resources
0	0	2,169,661	6,572,293	160 Personnel Administration
0	106	4,838,909	8,623,820	Law
0	106	4,838,909	8,623,820	175 Legal Services
0	11,400	0	799,763	Legislative Reference
0	11,400	0	474,600	106 Legislative Reference Services
0	0	0	325,163	107 Archives and Records Management
0	0	0	2,305,153	Liquor License Board
0	0	0	2,305,153	250 Liquor License Board
346,401	100,000	0	4,853,149	Mayoralty
0	100,000	0	3,047,900	125 Executive Direction and Control
0	0	0	579,465	127 Office of State Relations
346,401	0	0	1,225,784	353 Office of Community Projects
0	0	0	6,643,362	M-R: Art and Culture
0	0	0	6,643,362	493 Art and Culture Grants
0	0	0	210,018,415	M-R: Baltimore City Public Schools
0	0	0	210,018,415	352 Baltimore City Public Schools
34,988,475	0	0	69,338,945	M-R: Baltimore Economic Recovery Team (BERT)
34,988,475	0	0	69,338,945	575 Baltimore Economic Recovery Team (B.E.R.T.)
0	1,290,806	0	1,993,790	M-R: Cable and Communications
0	1,290,806	0	1,993,790	572 Cable and Communications Coordination
0	0	0	11,389,098	M-R: Civic Promotion
0	0	0	1,951,000	589 Office of Promotion and the Arts
0	0	0	9,438,098	590 Civic Promotion

FISCAL 2010

OPERATING BUDGET FUND DISTRIBUTION

<u>AGENCY AND PROGRAM</u>	<u>GENERAL</u>	<u>MOTOR VEHICLE</u>	<u>ENTERPRISE AND UTILITY</u>	<u>FEDERAL</u>
M-R: Commission on Aging and Retirement Education	1,219,986	314,000	0	4,979,556
325 Senior Services	1,219,986	314,000	0	4,979,556
M-R: Conditional Purchase Agreements	22,450,073	0	573,000	0
129 Conditional Purchase Agreement Payments	22,450,073	0	573,000	0
M-R: Contingent Fund	750,000	0	0	0
121 Contingent Fund	750,000	0	0	0
M-R: Convention Center Hotel	4,520,000	0	0	0
535 Convention Center Hotel	4,520,000	0	0	0
M-R: Convention Complex	15,586,593	0	0	0
531 Convention Center Operations	15,136,593	0	0	0
540 1st Mariner Arena Operations	450,000	0	0	0
M-R: Debt Service	81,763,922	14,980,000	0	0
123 General Debt Service	81,763,922	14,980,000	0	0
M-R: Educational Grants	1,328,000	0	0	0
446 Educational Grants	1,328,000	0	0	0
M-R: Employees' Retirement Contribution	107,497,227	8,476,375	0	0
355 Employees' Retirement Contribution	107,497,227	8,476,375	0	0
M-R: Environmental Control Board	450,000	0	0	0
117 Environmental Control Board	450,000	0	0	0
M-R: Health and Welfare Grants	372,658	0	0	0
385 Health and Welfare Grants	372,658	0	0	0
M-R: Miscellaneous General Expenses	14,102,568	1,236,850	0	0
122 Miscellaneous General Expenses	14,102,568	1,236,850	0	0
M-R: Office of Children, Youth and Families	605,000	0	0	314,728
350 Children, Youth and Families	605,000	0	0	314,728
M-R: Office of CitiStat Operations	530,871	0	0	0
347 CitiStat Operations	530,871	0	0	0
M-R: Office of Criminal Justice	1,535,000	0	0	9,411,177
225 Office of Criminal Justice	1,535,000	0	0	9,411,177
M-R: Office of Employment Development	6,374,702	0	0	21,445,233
630 Administration	289,104	0	0	15,955
631 Workforce Investment Act	712,671	0	0	10,719,779
633 Youth Initiatives	2,519,051	0	0	2,000,000
639 Special Services	2,853,876	0	0	8,709,499
M-R: Office of Information Technology	9,707,579	0	0	0
147 Information Technology Services	2,382,619	0	0	0
151 Information Technology Support Services	7,324,960	0	0	0
M-R: Office of Neighborhoods	582,226	0	0	0
354 Neighborhoods	582,226	0	0	0
M-R: Office of the Inspector General	505,146	0	0	0
108 Office of the Inspector General	505,146	0	0	0
M-R: Office of the Labor Commissioner	501,037	0	0	0
128 Labor Relations	501,037	0	0	0
M-R: Retirees' Benefits	97,325,721	7,560,000	0	0
351 Retirees' Benefits	97,325,721	7,560,000	0	0
M-R: Self-Insurance Fund	11,225,082	1,447,277	0	0
126 Contribution to Self-Insurance Fund	11,225,082	1,447,277	0	0
M-R: TIF Debt Service	5,815,193	0	0	0
124 TIF Debt Service	5,815,193	0	0	0
Municipal and Zoning Appeals	444,000	0	0	0
185 Zoning, Tax and Other Appeals	444,000	0	0	0

FISCAL 2010

OPERATING BUDGET FUND DISTRIBUTION

<u>STATE</u>	<u>OTHER SPECIAL PURPOSE</u>	<u>INTERNAL SERVICE</u>	<u>FISCAL 2009 TOTAL</u>	<u>AGENCY AND PROGRAM</u>
4,363,348	612,908	0	11,489,798	M-R: Commission on Aging and Retirement Education
4,363,348	612,908	0	11,489,798	325 Senior Services
0	0	4,000	23,027,073	M-R: Conditional Purchase Agreements
0	0	4,000	23,027,073	129 Conditional Purchase Agreement Payments
0	0	0	750,000	M-R: Contingent Fund
0	0	0	750,000	121 Contingent Fund
0	0	0	4,520,000	M-R: Convention Center Hotel
0	0	0	4,520,000	535 Convention Center Hotel
3,938,400	4,596,000	0	24,120,993	M-R: Convention Complex
3,938,400	4,596,000	0	23,670,993	531 Convention Center Operations
0	0	0	450,000	540 1st Mariner Arena Operations
0	0	0	96,743,922	M-R: Debt Service
0	0	0	96,743,922	123 General Debt Service
0	0	0	1,328,000	M-R: Educational Grants
0	0	0	1,328,000	446 Educational Grants
0	0	0	115,973,602	M-R: Employees' Retirement Contribution
0	0	0	115,973,602	355 Employees' Retirement Contribution
0	0	0	450,000	M-R: Environmental Control Board
0	0	0	450,000	117 Environmental Control Board
0	0	0	372,658	M-R: Health and Welfare Grants
0	0	0	372,658	385 Health and Welfare Grants
0	0	0	15,339,418	M-R: Miscellaneous General Expenses
0	0	0	15,339,418	122 Miscellaneous General Expenses
244,487	0	0	1,164,215	M-R: Office of Children, Youth and Families
244,487	0	0	1,164,215	350 Children, Youth and Families
0	0	0	530,871	M-R: Office of CitiStat Operations
0	0	0	530,871	347 CitiStat Operations
1,197,983	275,000	0	12,419,160	M-R: Office of Criminal Justice
1,197,983	275,000	0	12,419,160	225 Office of Criminal Justice
2,257,870	1,000,000	0	31,077,805	M-R: Office of Employment Development
0	0	0	305,059	630 Administration
0	0	0	11,432,450	631 Workforce Investment Act
0	0	0	4,519,051	633 Youth Initiatives
2,257,870	1,000,000	0	14,821,245	639 Special Services
0	0	3,053,485	12,761,064	M-R: Office of Information Technology
0	0	3,053,485	5,436,104	147 Information Technology Services
0	0	0	7,324,960	151 Information Technology Support Services
0	0	0	582,226	M-R: Office of Neighborhoods
0	0	0	582,226	354 Neighborhoods
0	0	0	505,146	M-R: Office of the Inspector General
0	0	0	505,146	108 Office of the Inspector General
0	0	0	501,037	M-R: Office of the Labor Commissioner
0	0	0	501,037	128 Labor Relations
0	0	0	104,885,721	M-R: Retirees' Benefits
0	0	0	104,885,721	351 Retirees' Benefits
0	0	0	12,672,359	M-R: Self-Insurance Fund
0	0	0	12,672,359	126 Contribution to Self-Insurance Fund
0	0	0	5,815,193	M-R: TIF Debt Service
0	0	0	5,815,193	124 TIF Debt Service
0	0	0	444,000	Municipal and Zoning Appeals
0	0	0	444,000	185 Zoning, Tax and Other Appeals

FISCAL 2010

OPERATING BUDGET FUND DISTRIBUTION

<u>AGENCY AND PROGRAM</u>	<u>GENERAL</u>	<u>MOTOR VEHICLE</u>	<u>ENTERPRISE AND UTILITY</u>	<u>FEDERAL</u>
Planning	1,556,844	794,000	0	1,329,719
187 City Planning	1,556,844	794,000	0	1,329,719
Police	312,618,819	12,882,000	0	10,569,550
200 Administrative Direction and Control	36,805,339	0	0	0
201 Field Operations Bureau	207,787,217	0	0	10,489,890
202 Investigations	34,795,076	0	0	79,660
203 Traffic	0	12,882,000	0	0
204 Services Bureau	27,567,990	0	0	0
205 Non-actuarial Retirement Benefits	1,588,000	0	0	0
207 Research and Development	4,075,197	0	0	0
Public Works	46,130,154	34,650,498	301,169,000	0
190 Departmental Administration	982,328	2,402,891	0	0
513 Solid Waste Special Services	449,009	25,564,496	0	0
515 Solid Waste Collection	22,363,352	1,763,679	0	0
516 Solid Waste Environmental Services	22,335,465	0	0	0
518 Storm Water Maintenance	0	4,919,432	0	0
544 Sanitary Maintenance	0	0	15,168,753	0
546 Water Maintenance	0	0	27,485,547	0
547 Meter Operations	0	0	3,925,248	0
550 Waste Water Facilities	0	0	88,153,976	0
552 Water Facilities	0	0	39,968,406	0
553 Water Administration & Engineering	0	0	15,088,507	0
554 Wastewater Administration & Engineering	0	0	19,146,601	0
555 Environmental Services	0	0	3,529,706	0
560 Facilities Engineering	0	0	570,196	0
561 Utility Billing	0	0	9,354,026	0
565 Utility Debt Service	0	0	78,778,034	0
Recreation and Parks	25,868,006	4,604,000	0	0
471 Administrative Direction and Control	3,846,837	0	0	0
473 Municipal Concerts and Other Musical Events	41,860	0	0	0
478 General Park Services	9,443,141	493,118	0	0
479 Special Facilities	1,217,993	0	0	0
480 Regular Recreational Services	11,318,175	0	0	0
482 Supplementary Recreational Services	0	0	0	0
505 Park and Street Trees	0	4,110,882	0	0
Sheriff	16,557,873	0	0	24,500
118 Sheriff Services	16,557,873	0	0	24,500
Social Services	230,000	0	0	0
365 Public Assistance	230,000	0	0	0
State's Attorney	26,859,385	0	0	1,728,830
115 Prosecution of Criminals	26,859,385	0	0	1,728,830
Transportation	1,101,245	97,473,000	35,624,000	1,277,102
195 Towing	398,101	9,335,632	0	0
230 Administration	228,494	7,709,766	0	375,000
231 Traffic Engineering	0	4,751,920	0	0
232 Parking	0	0	0	0
233 Traffic Signals	0	7,111,725	0	0
234 Transit and Marine Services	0	317,538	0	0
235 Parking Enforcement	0	0	0	0
239 Traffic Safety	0	2,178,109	0	902,102
500 Street Lighting	0	23,049,675	0	0

FISCAL 2010

OPERATING BUDGET FUND DISTRIBUTION

<u>STATE</u>	<u>OTHER SPECIAL PURPOSE</u>	<u>INTERNAL SERVICE</u>	<u>FISCAL 2009 TOTAL</u>	<u>AGENCY AND PROGRAM</u>
34,000	0	0	3,714,563	Planning
34,000	0	0	3,714,563	187 City Planning
7,315,525	9,549,236	0	352,935,130	Police
0	0	0	36,805,339	200 Administrative Direction and Control
7,300,000	0	0	225,577,107	201 Field Operations Bureau
0	2,535,000	0	37,409,736	202 Investigations
15,525	0	0	12,897,525	203 Traffic
0	7,014,236	0	34,582,226	204 Services Bureau
0	0	0	1,588,000	205 Non-actuarial Retirement Benefits
0	0	0	4,075,197	207 Research and Development
0	0	0	381,949,652	Public Works
0	0	0	3,385,219	190 Departmental Administration
0	0	0	26,013,505	513 Solid Waste Special Services
0	0	0	24,127,031	515 Solid Waste Collection
0	0	0	22,335,465	516 Solid Waste Environmental Services
0	0	0	4,919,432	518 Storm Water Maintenance
0	0	0	15,168,753	544 Sanitary Maintenance
0	0	0	27,485,547	546 Water Maintenance
0	0	0	3,925,248	547 Meter Operations
0	0	0	88,153,976	550 Waste Water Facilities
0	0	0	39,968,406	552 Water Facilities
0	0	0	15,088,507	553 Water Administration & Engineering
0	0	0	19,146,601	554 Wastewater Administration & Engineering
0	0	0	3,529,706	555 Environmental Services
0	0	0	570,196	560 Facilities Engineering
0	0	0	9,354,026	561 Utility Billing
0	0	0	78,778,034	565 Utility Debt Service
268,475	423,352	0	31,163,833	Recreation and Parks
128,000	117,214	0	4,092,051	471 Administrative Direction and Control
0	0	0	41,860	473 Municipal Concerts and Other Musical Events
40,475	0	0	9,976,734	478 General Park Services
0	146,243	0	1,364,236	479 Special Facilities
0	129,937	0	11,448,112	480 Regular Recreational Services
0	29,958	0	29,958	482 Supplementary Recreational Services
100,000	0	0	4,210,882	505 Park and Street Trees
0	0	0	16,582,373	Sheriff
0	0	0	16,582,373	118 Sheriff Services
0	0	0	230,000	Social Services
0	0	0	230,000	365 Public Assistance
4,775,280	50,000	0	33,413,495	State's Attorney
4,775,280	50,000	0	33,413,495	115 Prosecution of Criminals
106,737	24,709,061	0	160,291,145	Transportation
21,563	0	0	9,755,296	195 Towing
80,000	977,708	0	9,370,968	230 Administration
0	0	0	4,751,920	231 Traffic Engineering
0	6,318,876	0	6,318,876	232 Parking
5,174	0	0	7,116,899	233 Traffic Signals
0	6,213,353	0	6,530,891	234 Transit and Marine Services
0	11,199,124	0	11,199,124	235 Parking Enforcement
0	0	0	3,080,211	239 Traffic Safety
0	0	0	23,049,675	500 Street Lighting

FISCAL 2010

OPERATING BUDGET FUND DISTRIBUTION

<u>AGENCY AND PROGRAM</u>	<u>GENERAL</u>	<u>MOTOR VEHICLE</u>	<u>ENTERPRISE AND UTILITY</u>	<u>FEDERAL</u>
501 Highway Maintenance	0	40,463,086	0	0
503 Engineering and Construction	474,650	2,555,549	0	0
548 Conduits	0	0	5,162,000	0
580 Parking Enterprise Facilities	0	0	30,462,000	0
Wage Commission	428,000	0	0	0
165 Wage Enforcement	428,000	0	0	0
War Memorial Commission	399,655	0	0	0
487 Operation of War Memorial Building	399,655	0	0	0
TOTAL FISCAL 2010 OPERATING BUDGET	1,343,287,000	190,864,000	340,600,000	228,212,850
LESS INTERNAL SERVICE FUND	0	0	0	0
TOTAL FISCAL 2010 OPERATING APPROPRIATIONS	1,343,287,000	190,864,000	340,600,000	228,212,850

FISCAL 2010

OPERATING BUDGET FUND DISTRIBUTION

<u>STATE</u>	<u>OTHER SPECIAL PURPOSE</u>	<u>INTERNAL SERVICE</u>	<u>FISCAL 2009 TOTAL</u>	<u>AGENCY AND PROGRAM</u>
0	0	0	40,463,086	501 Highway Maintenance
0	0	0	3,030,199	503 Engineering and Construction
0	0	0	5,162,000	548 Conduits
0	0	0	30,462,000	580 Parking Enterprise Facilities
0	0	0	428,000	Wage Commission
0	0	0	428,000	165 Wage Enforcement
0	0	0	399,655	War Memorial Commission
0	0	0	399,655	487 Operation of War Memorial Building
114,137,494	74,007,092	87,342,191	2,378,450,627	TOTAL FISCAL 2009 OPERATING BUDGET
0	0	87,342,191	87,342,191	LESS INTERNAL SERVICE FUND
114,137,494	74,007,092	0	2,291,108,436	TOTAL FISCAL 2009 OPERATING APPROPRIATIONS

FISCAL 2010

OPERATING CHANGES TO PERMANENT FULL-TIME POSITIONS

AGENCY, PROGRAM AND FUND	FISCAL 2009 BUDGET	B OF E CHANGES	ABOLISHMENTS	OTHER CHANGES	FISCAL 2010 BUDGET
Board of Elections	3	0	0	0	3
180 Voter Registration and Conduct of Elections	3	0	0	0	3
General	3	0	0	0	3
City Council	64	0	0	0	64
100 City Legislation	64	0	0	0	64
General	64	0	0	0	64
Community Relations Commission	14	0	(1)	0	13
156 Development of Intergroup Relations	14	0	(1)	0	13
General	13	0	(1)	0	12
Federal	1	0	0	0	1
Comptroller	107	1	0	0	108
130 Executive Direction and Control	11	0	0	0	11
General	11	0	0	0	11
131 Audits	47	0	0	0	47
General	47	0	0	0	47
132 Real Estate Acquisition and Management	14	1	0	0	15
General	12	1	0	0	13
Special	2	0	0	0	2
133 Municipal Telephone Exchange	23	0	0	0	23
Internal Service	23	0	0	0	23
136 Municipal Post Office	12	0	0	0	12
Internal Service	12	0	0	0	12
Council Services	7	0	0	0	7
103 Council Services	7	0	0	0	7
General	7	0	0	0	7
Courts: Circuit Court	143	0	0	0	143
110 Circuit Court	143	0	0	0	143
General	92	0	0	0	92
Federal	20	0	0	0	20
State	31	0	0	0	31
Courts: Orphans' Court	5	0	0	0	5
112 Orphans' Court	5	0	0	0	5
General	5	0	0	0	5
Employees' Retirement Systems	91	0	0	0	91
152 Employees' Retirement System	50	0	0	0	50
Special	50	0	0	0	50
154 Fire and Police Retirement System	41	0	0	0	41
Special	41	0	0	0	41
Enoch Pratt Free Library	430	2	(22)	0	410
450 Administrative and Technical Services	111	0	(6)	0	105
General	86	0	(5)	0	81
State	16	0	0	0	16
Special	9	0	(1)	0	8
452 Neighborhood Services	139	2	(3)	0	138
General	139	2	(3)	0	138
453 State Library Resource Center	180	0	(13)	0	167
General	134	0	(9)	0	125
State	46	0	(4)	0	42
Finance	333	1	(32)	5	307
140 Administrative Direction and Control	9	0	(1)	(1)	7
General	9	0	(1)	(1)	7

FISCAL 2010

OPERATING CHANGES TO PERMANENT FULL-TIME POSITIONS

AGENCY, PROGRAM AND FUND		FISCAL 2009 BUDGET	B OF E CHANGES	ABOLISHMENTS	OTHER CHANGES	FISCAL 2010 BUDGET
Finance (cont.)						
141	Budget and Management Research	17	0	0	0	17
	General	17	0	0	0	17
142	Accounting and Payroll Services	82	0	(17)	0	65
	General	80	0	(17)	0	63
	Loan and Guarantee Enterprise	2	0	0	0	2
144	Purchasing	86	1	(14)	(1)	72
	General	54	1	(14)	(1)	40
	Internal Service	32	0	0	0	32
148	Revenue Collection	114	0	0	5	119
	General	114	0	0	5	119
150	Treasury and Debt Management	8	0	0	1	9
	General	8	0	0	1	9
153	Risk Management Operations	17	0	0	1	18
	Internal Service	17	0	0	1	18
Fire		1,800	0	(13)	3	1,790
210	Administrative Direction and Control	34	1	(4)	1	32
	General	34	1	(4)	1	32
211	Training	25	0	0	3	28
	General	25	0	0	3	28
212	Fire Suppression	1,446	(1)	(6)	(54)	1,385
	General	1,446	(1)	(6)	(54)	1,385
213	Fire Marshal	48	0	0	1	49
	General	48	0	0	1	49
214	Support Services	5	0	(1)	3	7
	General	5	0	(1)	3	7
215	Fire Alarm and Communications	41	0	0	2	43
	General	41	0	0	2	43
319	Ambulance Service	201	0	(2)	47	246
	General	201	0	(2)	47	246
General Services		437	2	0	0	439
189	Fleet Management	261	1	0	0	262
	Internal Service	261	1	0	0	262
191	Permits	59	0	0	0	59
	General	16	0	0	0	16
	Motor Vehicle	43	0	0	0	43
193	Facilities Management	75	1	0	(1)	75
	General	75	1	0	(1)	75
198	Engineering/Construction Management	42	0	0	1	43
	General	42	0	0	(8)	34
	Internal Service	0	0	0	9	9
Health		883	15	(29)	(2)	867
240	Animal Control	25	0	(1)	0	24
	General	25	0	(1)	0	24
300	Administrative Direction and Control	46	1	(12)	1	36
	General	46	1	(12)	1	36
302	Environmental Health	58	0	(1)	0	57
	General	54	0	(1)	0	53
	Federal	2	0	0	0	2
	State	2	0	0	0	2

FISCAL 2010

OPERATING CHANGES TO PERMANENT FULL-TIME POSITIONS

AGENCY, PROGRAM AND FUND		FISCAL 2009 BUDGET	B OF E CHANGES	ABOLISHMENTS	OTHER CHANGES	FISCAL 2010 BUDGET
Health (cont.)						
303	Division of Clinical Services	87	0	(4)	0	83
	General	38	1	(4)	(8)	27
	Federal	46	(1)	0	8	53
	State	3	0	0	0	3
304	Chronic Disease Prevention	38	1	(2)	0	37
	General	9	0	0	(1)	8
	Federal	18	1	0	0	19
	State	11	0	(2)	1	10
305	Healthy Homes IPO-Asthma	52	2	(1)	14	67
	General	14	0	(1)	(1)	12
	Federal	35	2	0	11	48
	State	3	0	0	4	7
306	General Nursing Services	22	0	(1)	(2)	19
	General	5	0	(1)	(2)	2
	State	17	0	0	0	17
307	Mental Health Services	2	0	0	2	4
	General	0	0	0	2	2
	Federal	2	0	0	0	2
308	Maternal and Child Health	154	8	(7)	(9)	146
	General	10	0	(1)	4	13
	Federal	136	6	(4)	(8)	130
	State	7	1	(2)	(3)	3
	Special	1	1	0	(2)	0
309	Child and Adult Care - Food	13	0	0	0	13
	Federal	13	0	0	0	13
310	School Health Services	236	0	0	2	238
	General	0	0	0	2	2
	Federal	14	0	0	0	14
	Special	222	0	0	0	222
311	Health Services for the Aging	55	0	0	0	55
	General	1	0	0	0	1
	Federal	49	0	0	0	49
	State	5	0	0	0	5
314	Acute Communicable Disease	5	0	0	0	5
	General	5	0	0	0	5
315	Public Health Preparedness and Response	1	0	0	0	1
	Federal	1	0	0	0	1
316	Operation Safe Kids	36	3	0	1	40
	Federal	13	0	0	(13)	0
	State	23	3	0	0	26
	Special	0	0	0	14	14
317	Grant Support Services	53	0	0	(11)	42
	Special	53	0	0	(11)	42
Housing and Community Development		598	77	(32)	4	647
119	Neighborhood Service Centers	74	1	0	0	75
	General	24	1	0	(5)	20
	Federal	6	0	0	6	12
	State	44	0	0	(1)	43
177	Administrative Direction and Control	28	10	0	1	39
	General	24	10	0	(2)	32
	Federal	4	0	0	3	7

FISCAL 2010

OPERATING CHANGES TO PERMANENT FULL-TIME POSITIONS

AGENCY, PROGRAM AND FUND		FISCAL 2009 BUDGET	B OF E CHANGES	ABOLISHMENTS	OTHER CHANGES	FISCAL 2010 BUDGET
Housing and Community Development (cont.)						
184	Energy Assistance and Emergency Food	14	0	0	0	14
	State	14	0	0	0	14
260	Construction and Building Inspection	94	6	(8)	0	92
	General	94	6	(8)	0	92
357	Services for Homeless Persons	25	0	0	0	25
	General	2	0	0	0	2
	Federal	9	0	0	(3)	6
	Special	14	0	0	3	17
582	Finance and Development	87	23	(2)	(1)	107
	General	52	17	(2)	0	67
	Federal	35	6	0	(1)	40
583	Neighborhood Services	226	9	(22)	4	217
	General	203	9	(22)	4	194
	State	1	0	0	0	1
	Special	22	0	0	0	22
592	Special Housing Grants	0	3	0	0	3
	General	0	3	0	0	3
597	Weatherization	2	4	0	0	6
	General	1	0	0	0	1
	State	1	4	0	0	5
604	Child Care Centers	37	0	0	0	37
	Federal	37	0	0	0	37
605	Head Start	11	21	0	0	32
	Federal	11	21	0	0	32
Human Resources		60	1	(9)	0	52
160	Personnel Administration	56	1	(8)	3	52
	General	54	1	(8)	3	50
	Internal Service	2	0	0	0	2
161	Vision Care Program	4	0	(1)	(3)	0
	Internal Service	4	0	(1)	(3)	0
Law		104	0	(8)	0	96
175	Legal Services	104	0	(8)	0	96
	General	62	0	(3)	(2)	57
	Special	14	0	(1)	0	13
	Internal Service	28	0	(4)	2	26
Legislative Reference		8	0	0	0	8
106	Legislative Reference Services	6	0	0	0	6
	General	6	0	0	0	6
107	Archives and Records Management	2	0	0	0	2
	General	2	0	0	0	2
Liquor License Board		33	1	0	0	34
250	Liquor License Board	33	1	0	0	34
	General	33	1	0	0	34
Mayoralty		53	1	0	0	54
125	Executive Direction and Control	39	0	0	0	39
	General	39	0	0	0	39
127	Office of State Relations	6	0	0	0	6
	General	6	0	0	0	6
353	Office of Community Projects	8	1	0	0	9
	General	8	1	0	0	9

FISCAL 2010

OPERATING CHANGES TO PERMANENT FULL-TIME POSITIONS

AGENCY, PROGRAM AND FUND	FISCAL 2009 BUDGET	B OF E CHANGES	ABOLISHMENTS	OTHER CHANGES	FISCAL 2010 BUDGET
M-R: Baltimore Economic Recovery Team (BERT)	0	0	0	45	45
575 Baltimore Economic Recovery Team (B.E.R.T.)	0	0	0	45	45
Federal	0	0	0	45	45
M-R: Cable and Communications	12	0	(4)	0	8
572 Cable and Communications Coordination	12	0	(4)	0	8
General	12	0	(4)	0	8
M-R: Commission for Women	2	0	0	0	2
120 Promotion of Equal Rights for Women	2	0	0	0	2
General	2	0	0	0	2
M-R: Commission on Aging & Retire. Educ.	83	1	(2)	0	82
325 Senior Services	83	1	(2)	0	82
General	7	0	(1)	0	6
Federal	37	1	(1)	0	37
State	39	0	0	0	39
M-R: Convention Complex	179	2	0	0	181
531 Convention Center Operations	179	2	0	0	181
General	179	2	0	0	181
M-R: Environmental Control Board	6	0	(1)	0	5
117 Environmental Control Board	6	0	(1)	0	5
General	6	0	(1)	0	5
M-R: Hispanic Commission	2	0	0	0	2
433 Hispanic Commission	2	0	0	0	2
General	2	0	0	0	2
M-R: Office of Children, Youth and Families	12	0	0	0	12
350 Children, Youth and Families	12	0	0	0	12
General	9	0	0	0	9
Federal	3	0	0	0	3
M-R: Office of CitiStat Operations	9	0	0	0	9
347 CitiStat Operations	9	0	0	0	9
General	9	0	0	0	9
M-R: Office of Criminal Justice	9	0	0	3	12
225 Office of Criminal Justice	9	0	0	3	12
General	5	0	0	(1)	4
Federal	3	0	0	1	4
State	1	0	0	3	4
M-R: Office of Employment Development	300	0	0	0	300
630 Administration	40	0	0	0	40
General	2	0	0	0	2
Federal	38	0	0	0	38
631 Workforce Investment Act	102	0	0	(2)	100
General	2	0	0	0	2
Federal	100	0	0	(2)	98
633 Youth Initiatives	29	0	0	0	29
General	29	0	0	0	29
639 Special Services	129	0	0	2	131
General	21	0	0	(1)	20
Federal	90	0	0	(1)	89
State	9	0	0	4	13
Special	9	0	0	0	9
M-R: Office of Information Technology	160	0	(20)	0	140
147 Information Technology Services	58	0	(7)	0	51
General	58	0	(7)	0	51

FISCAL 2010

OPERATING CHANGES TO PERMANENT FULL-TIME POSITIONS

AGENCY, PROGRAM AND FUND	FISCAL 2009 BUDGET	B OF E CHANGES	ABOLISHMENTS	OTHER CHANGES	FISCAL 2010 BUDGET
M-R: Office of Information Technology (cont.)					
151 Information Technology Support Services	102	0	(13)	0	89
General	102	0	(13)	0	89
M-R: Office of Neighborhoods	12	0	0	0	12
354 Neighborhoods	12	0	0	0	12
General	12	0	0	0	12
M-R: Office of the Inspector General	6	0	0	0	6
108 Office of the Inspector General	6	0	0	0	6
General	6	0	0	0	6
M-R: Office of the Labor Commissioner	5	0	0	0	5
128 Labor Relations	5	0	0	0	5
General	5	0	0	0	5
M-R: Veterans' Commission	2	0	0	0	2
483 Veterans' Commission	2	0	0	0	2
General	2	0	0	0	2
Municipal and Zoning Appeals	10	0	0	0	10
185 Zoning, Tax and Other Appeals	10	0	0	0	10
General	10	0	0	0	10
Planning	54	1	0	0	55
187 City Planning	54	1	0	0	55
General	31	1	0	0	32
Motor Vehicle	9	0	0	0	9
Federal	14	0	0	0	14
Police	3,909	1	(11)	0	3,899
200 Administrative Direction and Control	233	0	0	0	233
General	233	0	0	0	233
201 Field Operations Bureau	2,602	0	(9)	0	2,593
General	2,540	0	(9)	(25)	2,506
Federal	3	0	0	25	28
State	59	0	0	0	59
202 Investigations	478	1	0	0	479
General	478	1	0	0	479
203 Traffic	86	0	0	0	86
Motor Vehicle	86	0	0	0	86
204 Services Bureau	441	0	(1)	0	440
General	390	0	(1)	0	389
Special	51	0	0	0	51
207 Research and Development	69	0	(1)	0	68
General	69	0	(1)	0	68
Public Works	2,973	12	(253)	(4)	2,728
190 Departmental Administration	113	2	0	(5)	110
General	85	2	0	(5)	82
Motor Vehicle	28	0	0	0	28
513 Solid Waste Special Services	479	0	(83)	(42)	354
General	20	0	0	(1)	19
Motor Vehicle	459	0	(83)	(41)	335
515 Solid Waste Collection	372	0	(71)	33	334
General	351	0	(71)	35	315
Motor Vehicle	21	0	0	(2)	19
516 Solid Waste Environmental Services	25	0	0	9	34
General	25	0	0	9	34

FISCAL 2010

OPERATING CHANGES TO PERMANENT FULL-TIME POSITIONS

AGENCY, PROGRAM AND FUND	FISCAL 2009 BUDGET	B OF E CHANGES	ABOLISHMENTS	OTHER CHANGES	FISCAL 2010 BUDGET
Public Works (cont.)					
518 Storm Water Maintenance	77	0	(12)	1	66
Motor Vehicle	77	0	(12)	1	66
544 Sanitary Maintenance	240	0	(24)	2	218
Waste Water Utility	240	0	(24)	2	218
546 Water Maintenance	348	0	(11)	(1)	336
Water Utility	348	0	(11)	(1)	336
547 Meter Operations	56	0	0	(2)	54
Water Utility	56	0	0	(2)	54
550 Waste Water Facilities	640	0	(28)	0	612
Waste Water Utility	640	0	(28)	0	612
552 Water Facilities	325	0	(13)	0	312
Water Utility	325	0	(13)	0	312
553 Water Administration & Engineering	26	0	(3)	1	24
Water Utility	26	0	(3)	1	24
554 Wastewater Administration & Engineering	62	6	(5)	0	63
Waste Water Utility	62	6	(5)	0	63
555 Environmental Services	45	0	(2)	0	43
Waste Water Utility	41	0	(2)	0	39
Water Utility	4	0	0	0	4
560 Facilities Engineering	68	1	0	0	69
Waste Water Utility	31	1	0	0	32
Water Utility	37	0	0	0	37
561 Utility Billing	97	3	(1)	0	99
Water Utility	97	3	(1)	0	99
Recreation and Parks	404	1	(43)	0	362
471 Administrative Direction and Control	48	1	0	0	49
General	42	1	0	(1)	42
State	5	0	0	2	7
Special	1	0	0	(1)	0
478 General Park Services	134	0	(8)	(1)	125
General	131	0	(8)	(1)	122
Motor Vehicle	3	0	0	0	3
479 Special Facilities	12	0	(3)	(1)	8
General	12	0	(3)	(1)	8
480 Regular Recreational Services	164	0	(23)	2	143
General	159	0	(23)	2	138
Federal	5	0	0	0	5
482 Supplementary Recreational Services	5	0	(5)	0	0
Special	5	0	(5)	0	0
505 Park and Street Trees	41	0	(4)	0	37
Motor Vehicle	41	0	(4)	0	37
Sheriff	213	0	0	0	213
118 Sheriff Services	213	0	0	0	213
General	213	0	0	0	213
State's Attorney	423	5	0	0	428
115 Prosecution of Criminals	423	5	0	0	428
General	341	4	0	0	345
Federal	21	0	0	0	21
State	61	1	0	0	62

FISCAL 2010

OPERATING CHANGES TO PERMANENT FULL-TIME POSITIONS

AGENCY, PROGRAM AND FUND	FISCAL 2009 BUDGET	B OF E CHANGES	ABOLISHMENTS	OTHER CHANGES	FISCAL 2010 BUDGET
Transportation	1,570	17	(43)	1	1,545
195 Towing	60	0	(1)	0	59
General	6	0	0	0	6
Motor Vehicle	54	0	(1)	0	53
230 Administration	62	7	(4)	(2)	63
Motor Vehicle	61	6	(4)	(2)	61
State	1	0	0	0	1
Special	0	1	0	0	1
231 Traffic Engineering	65	0	(1)	(1)	63
Motor Vehicle	65	0	(1)	(1)	63
232 Parking	23	0	0	0	23
Parking Management	23	0	0	0	23
233 Traffic Signals	64	0	0	0	64
Motor Vehicle	64	0	0	0	64
234 Transit and Marine Services	0	0	0	6	6
Motor Vehicle	0	0	0	6	6
235 Parking Enforcement	78	0	0	24	102
Parking Management	78	0	0	24	102
238 School Crossing Guards	352	1	0	0	353
General	352	1	0	0	353
239 Traffic Safety	58	6	(7)	(22)	35
Motor Vehicle	56	6	(7)	(22)	33
Federal	2	0	0	0	2
500 Street Lighting	60	0	(6)	(1)	53
Motor Vehicle	60	0	(6)	(1)	53
501 Highway Maintenance	538	0	(22)	(5)	511
Motor Vehicle	538	0	(22)	(5)	511
503 Engineering and Construction	154	(1)	(2)	0	151
General	38	(1)	(2)	0	35
Motor Vehicle	116	0	0	0	116
548 Conduits	56	4	0	2	62
Conduit Enterprise	56	4	0	2	62
Wage Commission	8	0	0	0	8
165 Wage Enforcement	8	0	0	0	8
General	8	0	0	0	8
War Memorial Commission	6	0	0	0	6
487 Operation of War Memorial Building	6	0	0	0	6
General	6	0	0	0	6
GRAND TOTAL	15,542	141	(523)	55	15,215
SUMMARY BY FUND					
General	9,655	67	(271)	3	9,454
Motor Vehicle	1,781	12	(140)	(67)	1,586
Parking Management	101	0	0	24	125
Waste Water Utility	1,014	7	(59)	2	964
Water Utility	893	3	(28)	(2)	866
Conduit Enterprise	56	4	0	2	62
Loan and Guarantee Enterprise	2	0	0	0	2
Federal	768	36	(5)	71	870
State	399	9	(8)	10	410
Special	494	2	(7)	3	492
Internal Service	379	1	(5)	9	384
GRAND TOTAL	15,542	141	(523)	55	15,215

PERMANENT FULL-TIME POSITIONS BY AGENCY AND FUND
Fiscal 2006 - Fiscal 2010

AGENCY AND FUND	FISCAL 2006 ADOPTED BUDGET	FISCAL 2007 ADOPTED BUDGET	FISCAL 2008 ADOPTED BUDGET	FISCAL 2009 ADOPTED BUDGET	FISCAL 2010 ADOPTED BUDGET
Board of Elections	3	3	3	3	3
General	3	3	3	3	3
City Council	58	64	64	64	64
General	58	64	64	64	64
Community Relations Commission	14	14	14	14	13
General	13	13	13	13	12
Federal	1	1	1	1	1
Comptroller	102	102	105	107	108
General	66	66	68	70	71
Special	2	2	2	2	2
Internal Service	34	34	35	35	35
Council Services	7	7	7	7	7
General	7	7	7	7	7
Courts: Circuit Court	125	127	129	143	143
General	84	86	86	92	92
Federal	19	19	19	20	20
State	22	22	24	31	31
Courts: Orphans' Court	5	5	5	5	5
General	5	5	5	5	5
Employees' Retirement Systems	85	88	88	91	91
Special	85	88	88	91	91
Enoch Pratt Free Library	417	418	437	430	410
General	346	346	365	359	344
State	62	63	63	62	58
Special	9	9	9	9	8
Finance	318	318	326	333	307
General	271	271	276	282	255
Loan and Guarantee Enterprise	2	2	2	2	2
Internal Service	45	45	48	49	50
Fire	1,743	1,743	1,796	1,800	1,790
General	1,719	1,719	1,796	1,800	1,790
Special	24	24	0	0	0
General Services	0	0	0	0	439
General	0	0	0	0	125
Motor Vehicle	0	0	0	0	43
Internal Service	0	0	0	0	271
Health	680	671	761	883	867
General	183	192	200	207	185
Federal	268	262	308	329	331
State	49	42	69	71	73
Special	180	175	184	276	278
Housing and Community Development	518	541	518	598	647
General	135	338	328	400	411
Federal	312	119	107	102	134
State	67	61	61	60	63
Special	4	23	22	36	39
Human Resources	53	56	58	60	52
General	46	49	52	54	50
Internal Service	7	7	6	6	2

PERMANENT FULL-TIME POSITIONS BY AGENCY AND FUND
Fiscal 2006 - Fiscal 2010

AGENCY AND FUND	FISCAL 2006 ADOPTED BUDGET	FISCAL 2007 ADOPTED BUDGET	FISCAL 2008 ADOPTED BUDGET	FISCAL 2009 ADOPTED BUDGET	FISCAL 2010 ADOPTED BUDGET
Law	101	103	103	104	96
General	60	62	62	62	57
Special	13	13	13	14	13
Internal Service	28	28	28	28	26
Legislative Reference	8	8	8	8	8
General	8	8	8	8	8
Liquor License Board	33	33	33	33	34
General	33	33	33	33	34
Mayoralty	50	51	52	53	54
General	50	51	52	53	54
M-R: Baltimore Economic Recovery Team (BERT)	0	0	0	0	45
Federal	0	0	0	0	45
M-R: Cable and Communications	9	12	12	12	8
General	2	2	12	12	8
Special	7	10	0	0	0
M-R: Commission for Women	0	0	2	2	2
General	0	0	2	2	2
M-R: Commission on Aging and Retirement Education	71	79	83	83	82
General	5	5	6	7	6
Federal	38	39	36	37	37
State	28	35	41	39	39
M-R: Convention Complex	177	177	178	179	181
General	177	177	178	179	181
M-R: Environmental Control Board	5	6	6	6	5
General	5	6	6	6	5
M-R: Hispanic Commission	0	0	0	2	2
General	0	0	0	2	2
M-R: Office of Children, Youth and Families	8	9	12	12	12
General	7	7	9	9	9
Federal	1	2	3	3	3
M-R: Office of CitiStat Operations	8	8	9	9	9
General	8	8	9	9	9
M-R: Office of Criminal Justice	0	0	0	9	12
General	0	0	0	5	4
Federal	0	0	0	3	4
State	0	0	0	1	4
M-R: Office of Employment Development	349	295	298	300	300
General	13	42	45	54	53
Federal	327	245	245	228	225
State	8	8	8	9	13
Special	1	0	0	9	9
M-R: Office of Information Technology	168	171	169	160	140
General	168	171	169	160	140
M-R: Office of Neighborhoods	12	12	12	12	12
General	12	12	12	12	12
M-R: Office of the Inspector General	0	5	5	6	6
General	0	5	5	6	6
M-R: Office of the Labor Commissioner	5	5	5	5	5
General	5	5	5	5	5
M-R: Veterans' Commission	0	0	2	2	2
General	0	0	2	2	2

PERMANENT FULL-TIME POSITIONS BY AGENCY AND FUND
Fiscal 2006 - Fiscal 2010

AGENCY AND FUND	FISCAL 2006 ADOPTED BUDGET	FISCAL 2007 ADOPTED BUDGET	FISCAL 2008 ADOPTED BUDGET	FISCAL 2009 ADOPTED BUDGET	FISCAL 2010 ADOPTED BUDGET
Municipal and Zoning Appeals	10	10	10	10	10
General	10	10	10	10	10
Planning	51	52	54	54	55
General	29	29	31	31	32
Motor Vehicle	9	9	9	9	9
Federal	13	14	14	14	14
Police	3,935	3,937	3,930	3,909	3,899
General	3,728	3,730	3,727	3,710	3,675
Motor Vehicle	86	86	86	86	86
Federal	9	9	6	3	28
State	61	61	60	59	59
Special	51	51	51	51	51
Public Works	3,461	3,428	3,438	3,410	2,728
General	552	595	635	614	450
Motor Vehicle	651	611	610	628	448
Waste Water Utility	1,069	1,059	1,031	1,014	964
Water Utility	926	900	901	893	866
Internal Service	263	263	261	261	0
Recreation and Parks	364	364	369	404	362
General	314	314	318	344	310
Motor Vehicle	40	40	40	44	40
Federal	5	5	5	5	5
State	0	0	1	5	7
Special	5	5	5	6	0
Sheriff	203	203	213	213	213
General	203	203	213	213	213
State's Attorney	402	417	419	423	428
General	309	338	338	341	345
Federal	33	21	22	21	21
State	60	58	59	61	62
Transportation	1,565	1,574	1,579	1,570	1,545
General	394	397	396	396	394
Motor Vehicle	1,014	1,019	1,025	1,014	960
Parking Management	101	101	101	101	125
Conduit Enterprise	55	56	56	56	62
Federal	0	0	0	2	2
State	1	1	1	1	1
Special	0	0	0	0	1
Wage Commission	8	8	8	8	8
General	8	8	8	8	8

PERMANENT FULL-TIME POSITIONS BY AGENCY AND FUND
Fiscal 2006 - Fiscal 2010

AGENCY AND FUND	FISCAL 2006 ADOPTED BUDGET	FISCAL 2007 ADOPTED BUDGET	FISCAL 2008 ADOPTED BUDGET	FISCAL 2009 ADOPTED BUDGET	FISCAL 2010 ADOPTED BUDGET
War Memorial Commission	6	6	6	6	6
General	6	6	6	6	6
GRAND TOTAL	15,137	15,130	15,326	15,542	15,215
SUMMARY BY FUND					
General	9,042	9,383	9,560	9,655	9,454
Motor Vehicle	1,800	1,765	1,770	1,781	1,586
Parking Management	101	101	101	101	125
Waste Water Utility	1,069	1,059	1,031	1,014	964
Water Utility	926	900	901	893	866
Conduit Enterprise	55	56	56	56	62
Loan and Guarantee Enterprise	2	2	2	2	2
Federal	1,026	736	766	768	870
State	358	351	387	399	410
Special	381	400	374	494	492
Internal Service	377	377	378	379	384
GRAND TOTAL	15,137	15,130	15,326	15,542	15,215

This Page Intentionally Left Blank

Fiscal 2009
Summary of the Adopted Budget

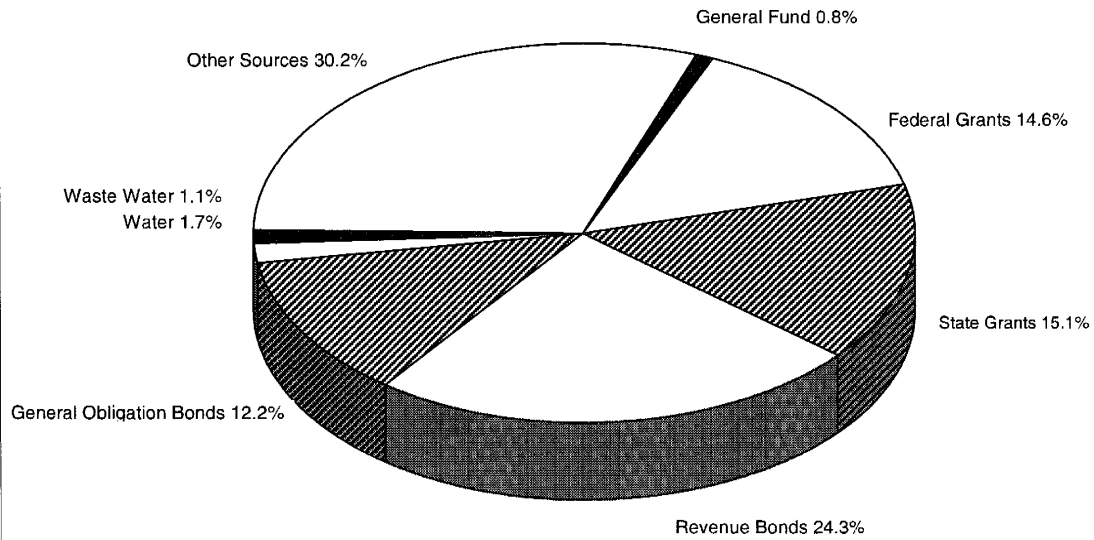
Capital Budget



FISCAL 2010 CAPITAL BUDGET

Where the Money Comes From

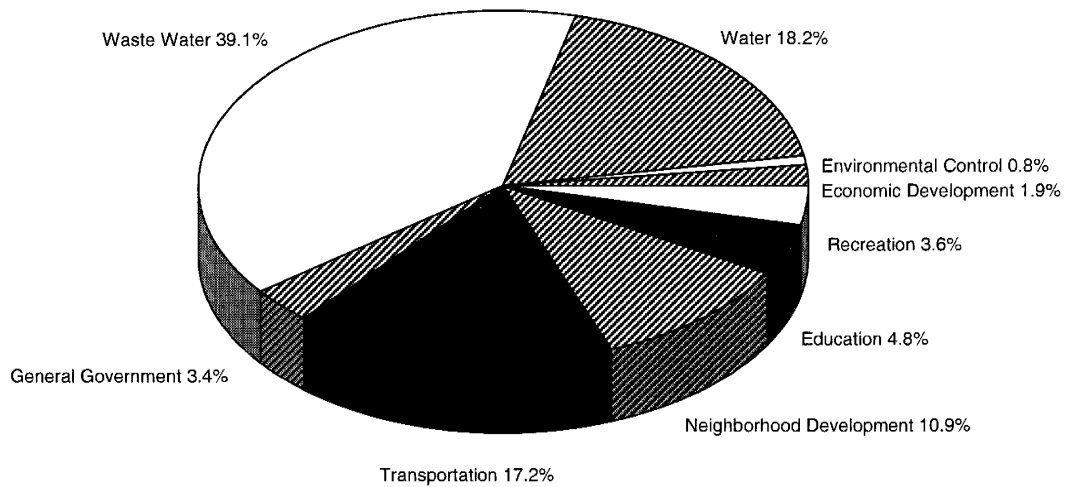
Total: \$534.0 Million



Other Sources include County funds.

How the Money is Used

Total: \$534.0 Million



Education includes Enoch Pratt Library.
Due to rounding, percentages may not add to 100.0%.

Fiscal 2010
Summary of the Adopted Budget
Capital Budget Plan Highlights

After careful evaluation by the Board of Estimates of each project within the context of City-wide needs and objectives as developed by the Planning Commission and the Director of Finance, total appropriations in the Fiscal 2010 Capital Plan are \$534.0 million. Funding sources and amounts are:

General Funds	\$4,187,000
Motor Vehicle Funds	0
Utility Funds	14,750,000
Federal Funds	77,823,000
State Funds	80,753,000
Revenue Loan Funds	129,997,000
General Obligation Bond Funds	65,000,000
Other Funds	161,470,000
Total Recommended	\$533,980,000

BALTIMORE CITY PUBLIC SCHOOLS

The Fiscal 2010 appropriations total \$23.0 million for capital expenditures and general systemic improvements.

ECONOMIC DEVELOPMENT

The Fiscal 2010 appropriations total \$10.3 million. Development projects include \$3.3 million for West Side initiatives, \$1.8 million for various industrial/commercial development projects, \$750,000 for industrial and commercial financing and \$500,000 for Brownfield Incentive Fund.

HIGHWAYS AND TRANSPORTATION

The appropriations for Fiscal 2010 total \$91.7 million. Highway projects include \$23.4 million for federal highways and \$59.8 million for local highway construction.

NEIGHBORHOOD DEVELOPMENT

The appropriations for Fiscal 2010 total \$58.4 million. Housing and Community Development projects include \$19.4 million to acquire, relocate and demolish blighted properties, \$8.1 million for the Uplands Redevelopment Area project, \$6.3 million for redevelopment in East Baltimore neighborhoods, \$380,000 for transit oriented development in West Baltimore, \$9.5 million for various housing development projects and \$4.7 million for debt repayment on HUD loans.

WATER AND WASTE WATER

The appropriations for Fiscal 2010 total \$306.3 million. The projects include \$103.4 million for City water system and \$221.0 million for City waste water system improvements. Significant projects include \$85.0 million for design and construction of facilities required for Enhanced Nutrient Removal at Patapsco Waste Water Treatment Plants, \$15.0 million for water reservoir improvements, \$10.0 million for the Southwest Diversion Pressure Sewer improvements, \$7.0 million for annual improvements to the water pumping stations, \$19.3 million for improvements to the Herring Run Interceptor, \$32.8 million for rehabilitation of various sewer systems and \$25.0 million for the Fullerton Water Filtration Plant improvements.

This Page Intentionally Left Blank

FISCAL 2010
SUMMARY OF THE ADOPTED BUDGET
Capital Plan Budgetary Policy

The Baltimore City Charter specifies that the Planning Commission shall submit a recommended Capital Plan and a long-range Capital Improvement Program to the Board of Estimates. The Board shall adopt such budget and program, as it deems appropriate after receiving reports and recommendations on the Planning Commission's proposals from the Director of Finance and the Board of Finance.

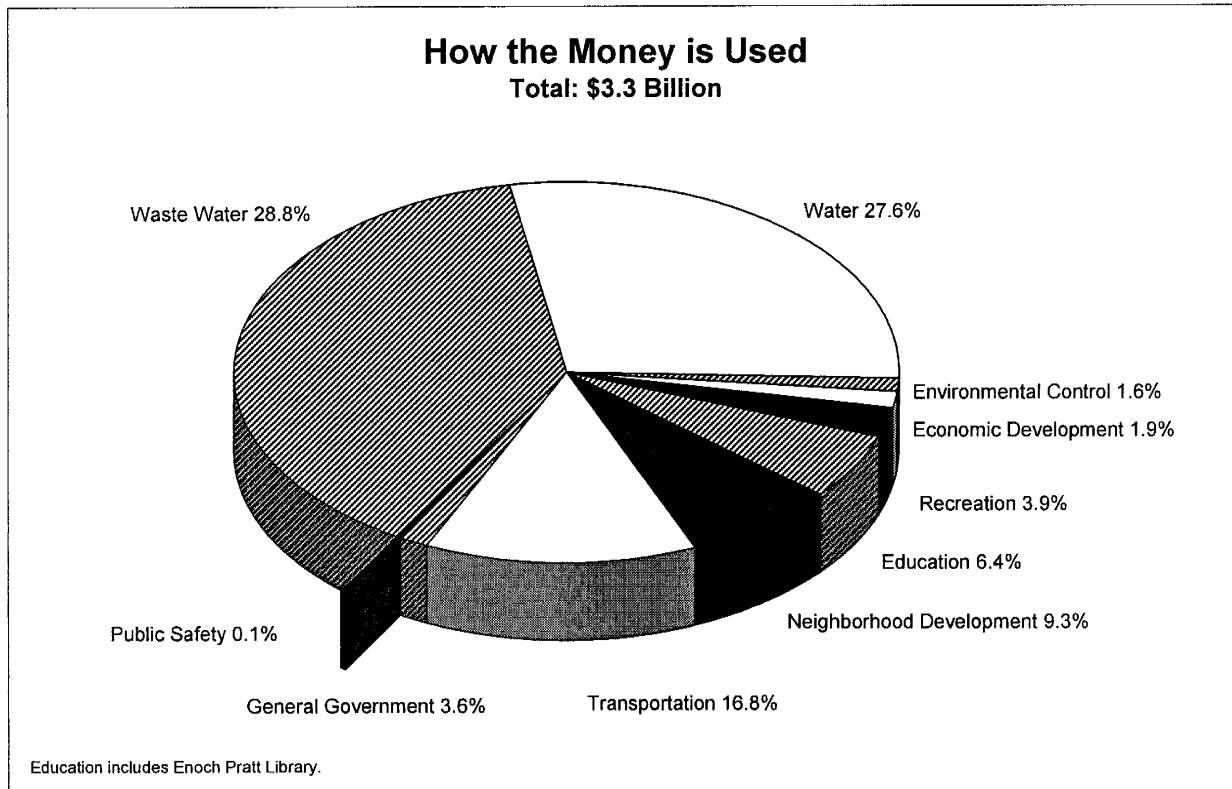
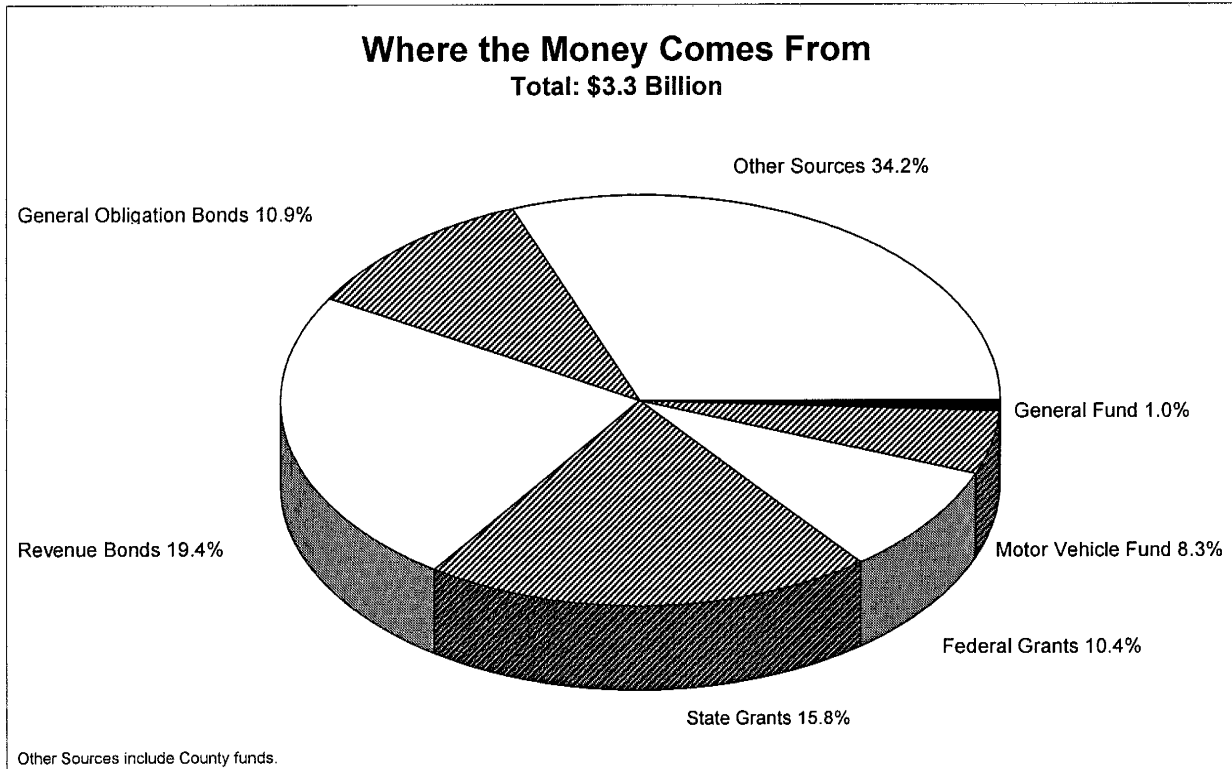
Capital Plan recommendations are founded on these tenets of financial management:

- there shall be no appropriation for needs that will not exist during the fiscal period, and
- there shall be no appropriation unless the source of revenue is generated or earned during the fiscal period.

The City's policy is to finance annually a portion of capital improvements from General Fund or current revenues on a pay-as-you-go basis. The Pay-As-You-Go General Fund Capital Program is appropriated at \$4.2 million for Fiscal 2010. The General Fund Capital Plan by agency is as follows:

Fire	\$ 250,000
General Services	\$ 1,834,000
Health	\$ 100,000
Mayoralty	\$ 920,000
Planning	\$ 160,000
Public Works	\$ 500,000
Recreation and Parks	\$ 423,000
Total	\$ 4,187,000

FISCAL 2010 - 2015
CAPITAL IMPROVEMENT PROGRAM



FISCAL 2010
SUMMARY OF THE ADOPTED BUDGET
Capital Projects Impact on Operating Budget

Policy

In Fiscal 2004, the capital budget was redesigned to incorporate a set of mandatory operating budget impact. Agencies must identify and project reasonably quantifiable revenue and expenditure impacts of capital projects in their first and subsequent years of impact.

Fiscal 2010 Operating Impact of Capital Projects

Most of Baltimore City's capital program focuses on capital infrastructure maintenance and replacement. New facility projects or expansions with operating impacts are limited. Because of the back-log of major rehabilitation, repair and maintenance activities, savings associated with major reconstruction or rehabilitation are absorbed by built-in expenditure requirements associated with meeting existing needs. The capital projects identified in the budget process with operating impacts are discussed below.

Capital appropriations are made to non-profit entities that will be responsible for operating expenses. In some cases these non-profits also receive operating subsidies from the City. Accordingly, in a minority of instances the expansion of a private facility may lead to a request for an increase in operating subsidy. Major new facilities operated by non-profits receiving new or continuing appropriation in the Fiscal 2010 capital budget include: CHAI-Comprehensive Housing Assistance, Inc. for construction of a new office building so that all offices are consolidated to provide for housing related initiatives in the Upper Park Heights area (Project 127-915) and the USS Constellation & USS Torsk for dry-docking repairs and maintenance (Project 127-916). The operating costs of the various senior centers are provided through the Commission on Aging and Retirement Education (CARE).

Department of Public Works – Baltimore Harbor – Middle Branch Debris Collector

Fiscal 2010 capital appropriations in the amount of \$130,000 are approved to construct and install up to five trash and debris collectors in the Harbor-Middle Branch watershed. Funding for this project will be provided by Maryland Port Administration (MPA) mitigation funds and the project will be carried out by the Department of Public Works (DPW) Bureau of Water and Waste Water staff. The goal of the project is to reduce trash and debris collecting in streams and ultimately the harbor. Implementation of this project will satisfy requirements mandated by the Maryland Department of the Environment and will be a factor in improving water quality. The operating impact of carrying out this project is the maintenance costs of the collectors which could be up to \$300,000 annually for the five collectors. DPW and MPA are entering into discussions as to how to handle the maintenance costs.

Department of Recreation and Parks – Cherry Hill

Fiscal 2010 capital appropriations in the amount of \$675,000 are provided for the construction of a new recreation center in Cherry Hill. Based on recommendations from the Cherry Hill Area Master Plan and the Department of Recreation and Parks, three outdated facilities will be closed and consolidated in a new building. The building will be designed to meet green building standards resulting in future cost savings due to increased energy and operation efficiency.

Fiscal 2010
Total Capital Appropriations

	Fiscal 2009 Budget	Fiscal 2010 Budget	Dollar Change	Percent Change
Capital Funds				
Pay-As-You-Go				
General	\$8,611,000	\$4,187,000	\$(4,424,000)	(51.4)%
Motor Vehicle	47,400,000	0	(47,400,000)	(100.0)
Conduit Enterprise	3,419,000	4,513,000	1,094,000	32.0
Waste Water Utility	16,687,000	5,750,000	(10,937,000)	(65.5)
Water Utility	8,500,000	9,000,000	500,000	5.9
Total	84,617,000	23,450,000	(61,167,000)	(72.3)
Grants				
Federal	105,441,000	77,823,000	(27,618,000)	(26.2)
State	184,849,000	80,753,000	(104,096,000)	(56.3)
Special	2,550,000	2,762,000	212,000	8.3
Total	292,840,000	161,338,000	(131,502,000)	(44.9)
Loans and Bonds				
Revenue Bonds	112,862,000	129,997,000	17,135,000	15.2
General Obligation Bonds	60,000,000	65,000,000	5,000,000	8.3
Total	172,862,000	194,997,000	22,135,000	12.8
Mayor and City Council Real Property	6,345,000	2,000,000	(4,345,000)	(68.5)
All Other	186,155,000	152,195,000	(33,960,000)	(18.2)
Total Capital - All Funds	\$742,819,000	\$533,980,000	(\$208,839,000)	(28.1)%

Fiscal 2010
Capital Budget Distribution by Agency Detail
(Dollars in Thousands)

Agency	General Funds	General Obligation Bonds	Revenue Loans	Motor Vehicle Funds	Utility Funds	Federal Funds	State Funds	Other Funds	TOTAL
Baltimore City Public Schools	0	23,000	0	0	0	0	0	0	23,000
Enoch Pratt Free Library	0	2,000	0	0	0	0	500	0	2,500
Fire	250	1,400	0	0	0	0	0	0	1,650
General Services	1,834	4,850	0	0	0	6,300	2,600	0	15,584
Health	100	500	0	0	0	0	0	0	600
Housing & Community Development									
Community Development	0	15,250	0	0	0	34,738	5,944	2,470	58,402
Economic Development	0	7,000	0	0	0	0	0	0	7,000
Mayoralty-Related									
Baltimore City Heritage Area Projects	220	100	0	0	0	0	0	0	320
Baltimore Museum of Art	0	375	0	0	0	0	0	0	375
BOPA - School 33 Art	0	100	0	0	0	0	0	0	100
Everyman Theatre	0	250	0	0	0	0	0	0	250
Lyric Opera House	0	500	0	0	0	0	0	0	500
Maryland Science Center	0	250	0	0	0	0	0	0	250
National Aquarium in Baltimore	0	250	0	0	0	0	0	0	250
Port Discovery Children's Museum	0	300	0	0	0	0	0	0	300
Walters Art Gallery	0	250	0	0	0	0	0	0	250
The Maryland Zoo in Baltimore	0	125	0	0	0	0	0	0	125
CHAI - Comp. Housing Assistance Inc.	550	0	0	0	0	0	0	0	550
USS Constellation Museum	150	0	0	0	0	0	0	0	150
Planning	160	500	0	0	0	0	0	0	660
Public Works									
Erosion/ Polluton Control	0	0	0	780	0	0	0	300	1,080
Solid Waste	500	0	0	0	0	250	0	0	750
Storm Water	0	0	0	620	0	0	0	1,300	1,920
Waste Water	0	0	74,876	0	5,750	0	63,750	64,584	208,960
Water	0	0	40,121	0	9,000	0	0	48,261	97,382
Recreation and Parks	423	8,000	0	(3,270)	0	4,050	3,959	6,190	19,352
Transportation									
Alleys and Sidewalks	0	0	0	0	0	0	0	5,935	5,935
Federal Highways	0	0	0	445	0	17,480	0	5,475	23,400
Local Highways	0	0	15,000	(350)	0	15,005	4,000	26,145	59,800
Street Lighting	0	0	0	725	0	0	0	610	1,335
Traffic	0	0	0	1,050	0	0	0	200	1,250
TOTAL BY FUND	\$4,187	\$65,000	\$129,997	\$0	\$14,750	\$77,823	\$80,753	\$161,470	\$533,980

**FISCAL 2010
AMERICAN RECOVERY AND REINVESTMENT ACT
CAPITAL PROJECTS**

Project Title	Department	Project Description	Estimated	Stimulus Funding		
			Total Project Cost	Source	%	\$ Amount
Patapsco Waste Water Treatment Plant Enhanced Nutrient Removal	Department of Public Works	Construction of Enhanced Nutrient Removal facilities at Patapsco Waste Water Treatment Plant.	\$180,200,000	State Stimulus	6.6%	\$12,000,000
Montebello Water Filtration Plant 2 Finished Water Reservoir Cover	Department of Public Works	Federally mandated installation of cover for existing finished water reservoir.	\$58,080,000	State Stimulus	10.3%	\$6,000,000
Northern Parkway- Park Heights to Falls Road	Department of Transportation	Resurfacing, ADA ramps and curb repair, green median with trees, conduit replacement, street lighting, traffic signal and sidewalk repair.	\$10,500,000	Federal Stimulus	100.0%	\$10,500,000
Orleans Street- Central to Wolfe	Department of Transportation	Resurfacing, ADA ramps and curb repair, green median with trees, conduit replacement, street lighting, traffic signal reconstruction, and sidewalk repair.	\$10,900,000	Federal Stimulus	100.0%	\$10,900,000
Park Heights Avenue- Garrison Ave. to Gwynns Falls Parkway	Department of Transportation	Resurfacing, ADA ramps and curb repair, green median with trees, street lighting, and sidewalk repair.	\$2,400,000	Federal Stimulus	100.0%	\$2,400,000
Hilton Street- Fredrick Ave. to Gwynns Falls Parkway	Department of Transportation	Resurfacing, Americans with Disabilities Act ramps and curb repairs	\$1,300,000	Federal Stimulus	100.0%	\$1,300,000
Frankford Ave.- Sinclair Lane to Moravia Park Drive	Department of Transportation	Resurfacing, Americans with Disabilities Act ramps and curb repairs	\$1,300,000	Federal Stimulus	100.0%	\$1,300,000
Argonne Drive Bridge over Herring Run	Department of Transportation	Bridge rehabilitation	\$8,000,000	Federal Stimulus	100.0%	\$8,000,000
Water Quality and Conservation Improvements	Department of General Services	Water Quality and Conservation Improvement, installing water conservation fixtures, improving storm water runoff	\$2,600,000	State Stimulus	100.0%	\$2,600,000
Energy Improvements	Department of General Services	Energy Improvements	\$6,300,000	Federal Stimulus	100.0%	\$6,300,000
				TOTAL		\$61,300,000

The table above shows the capital projects to be supported by the American Recovery and Reinvestment Act funding currently available to the City. Additional funding is expected and will be requested through supplemental appropriations. The budget includes \$8.9 million in new appropriations, for the Water Quality and Conservation Improvements and Energy Improvements projects. The other projects can move forward using existing appropriations.

Fiscal 2009
Summary of the Adopted Budget

Revenue Outlook

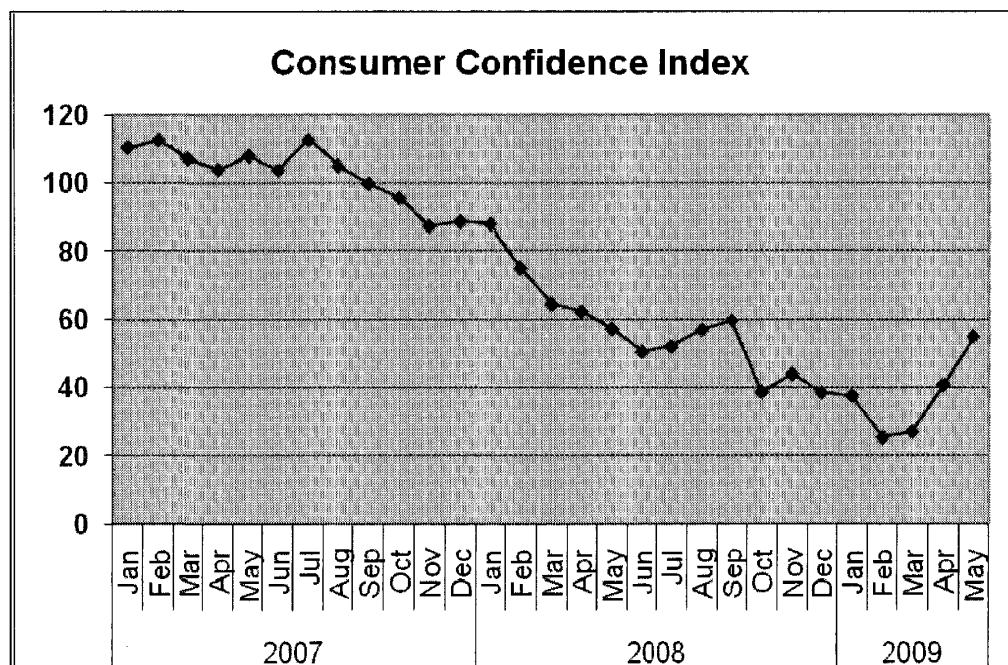


This Page Intentionally Left Blank

Fiscal 2010
Summary of the Adopted Budget
Economic Outlook

The global economy is mired in the worst recession in at least a generation and Baltimore is feeling the effects. A look at some key national indicators is sobering:

- Gross Domestic Product (GDP, the value of all goods and services produced within the United States, U.S.) decreased at an annual rate of 6.6% in the first quarter of 2009. This is the worst contraction in over 25 years.
- In February, the Dow Jones Industrial Average reached its lowest level in a decade, losing 50% of its value over the previous year. In May and June, the Dow rebounded. Because the stock market typically leads the end of a recession, there is some hope that a bottom to the recession has been reached.
- The Consumer Confidence Index reached an historic low of 37.7 in January 2009. The index was above 100 in mid-2007 and has fallen steadily for the past 18 months. Recent upturns in April and May give hope that a bottom to the recession is nearing.



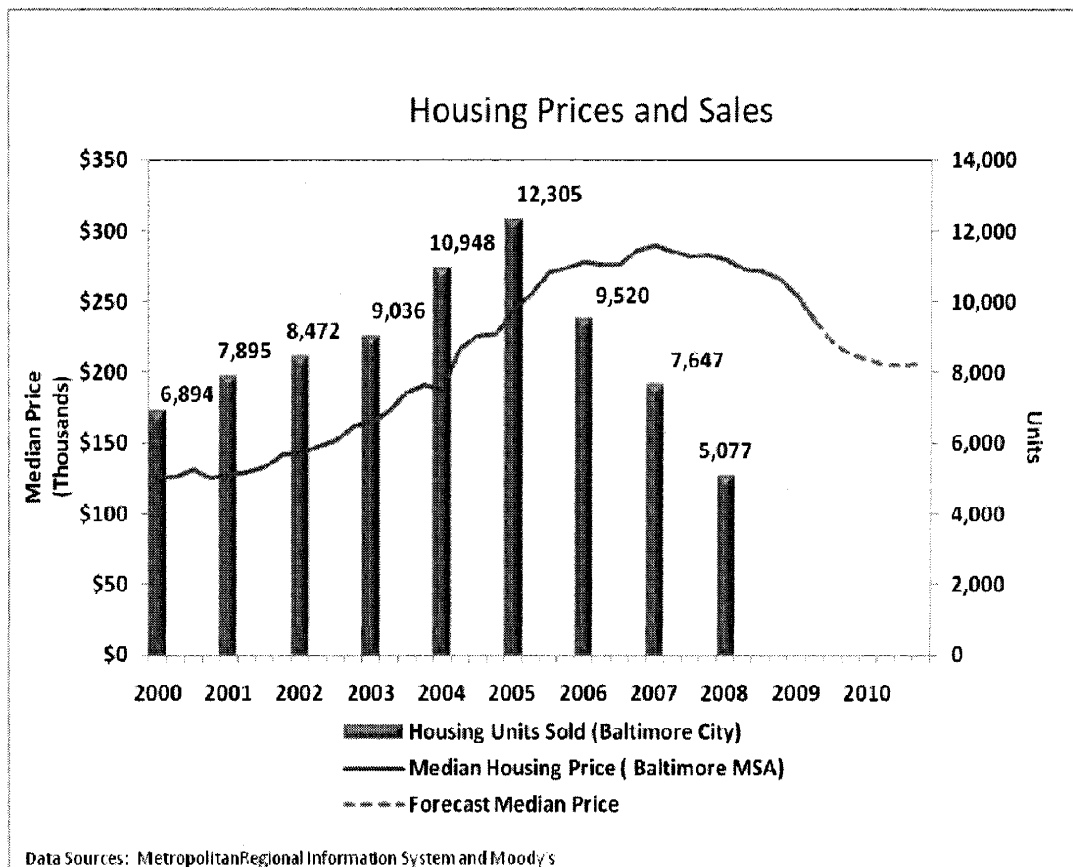
Source: The Conference Board

Housing Market Collapse

The bursting of the housing bubble precipitated the economic meltdown. In Baltimore:

- Home sales have dropped 60% since 2005.
- Home prices were resilient through 2008, but average sale prices in the first half of 2009 were about 20.0% below last year. These prices are expected to continue to decline over the next year. Baltimore's triennial property tax assessment growth for Fiscal 2010 was the highest in Maryland at

21%, representing the residual effect of the housing bubble; assessment growth is expected to flatten considerably in the coming years.



- Foreclosure filings are on the rise. The more than 4,000 filings in 2007 were the most since 2001. Preliminary data show somewhat fewer filings in 2008 – in part due to State law changes – but the City’s Department of Housing and Community Development expects the number to grow in 2009 as the job market weakens and hundreds more adjustable rate mortgages reset. Roughly half of foreclosure filings result in foreclosures, which negatively impact neighborhoods and drag down property values.

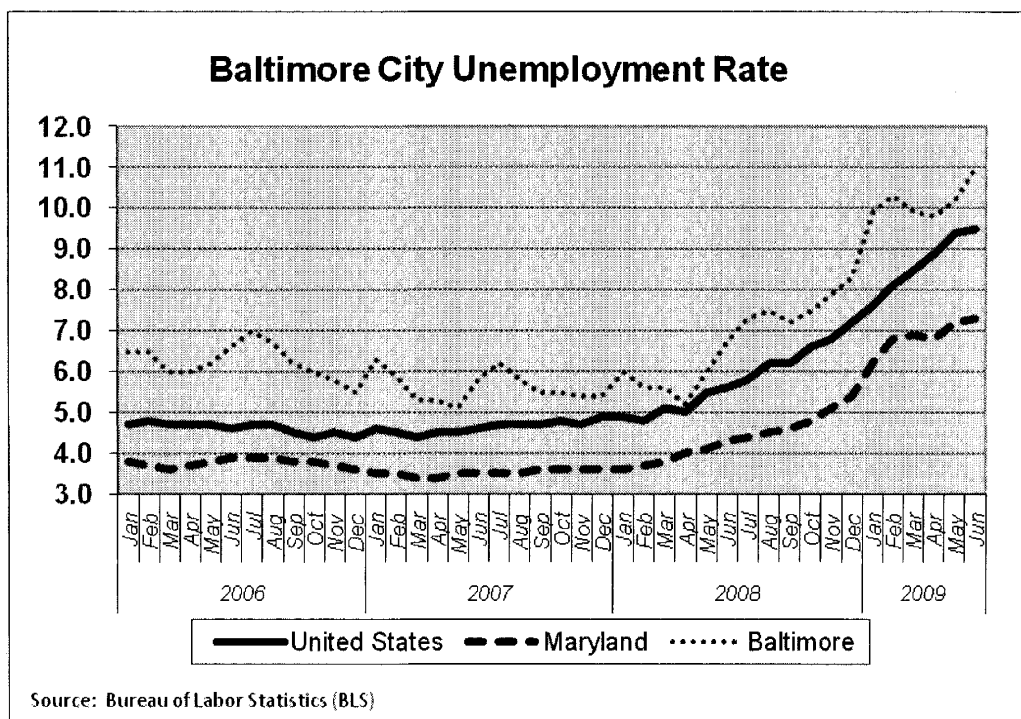
A struggling real estate market threatens some of the City’s most important revenue sources. Already, the City has seen its Transfer and Recordation tax revenues – tied to real estate transactions and housing prices – fall from \$116.0 million in Fiscal 2006 to an estimated \$48.0 million in Fiscal 2009.

Property Tax revenues are relatively stable, as only one-third of City properties are reassessed each year, new assessment levels are phased in over three years, and the Homestead Tax Credit limits tax growth resulting from assessment increases for owner-occupied homes. Fiscal 2010 is a case in point. In a year when most revenues are declining, Property Tax revenues are projected to increase by \$42.5 million (6.0%), buoyed by the recent assessments (discussed above) and the fact that many households’ tax bills are still phasing in the housing bubble’s strong assessment growth.

The Property Tax’s stabilizing features notwithstanding, a prolonged housing slump would ultimately take its toll on City revenues. Moreover, for the same reasons that Property Tax revenues fall gradually in an economic downturn, they will recover slowly when the economy improves.

Job Losses

In 2008, losses on mortgage-backed securities froze credit markets and spread the economic pain across virtually every sector. One result is rising unemployment. The U.S. economy lost 4.0 million jobs in fiscal year 2009. In Baltimore, the unemployment rate jumped from 6.2% in June 2008 to 11.0% in June of 2009. In June of 2009, the City was 0.8% above the national average. In the second quarter of 2009, the national unemployment rate began to level off. However, the local economic firm Sage Policy Group predicts that Baltimore residents will suffer further job losses in the coming year due to cutbacks in the construction and retail sectors. Baltimore is fortunate to have a concentration of jobs in health services and education – two solid sectors – but many are filled by non-City residents.



From Fiscal 2004 through Fiscal 2008, Income Tax revenue grew by 46%, from \$183 million to \$268 million. It fell to \$262 million in Fiscal 2009 and is projected to fall another \$10 million in Fiscal 2010. Because current economic conditions are without historical precedent, the Administration is highly cautious about the Income Tax projection and is monitoring it closely.

Higher unemployment has resulted in an almost \$5,000 drop in median household income which has depressed City Income Tax revenue and increased residents' needs for services. The unemployment picture will most likely be the last area to see significant improvement. Once businesses lay off employees, they are reluctant to rehire them until the economy is growing at a steady and sustained pace. This will result in constrained income tax revenue beyond the current recession.

As just one example of the growing need for services, 60,000 residents visited City career counseling centers in the second half of 2008, 30% more than the same period a year before.

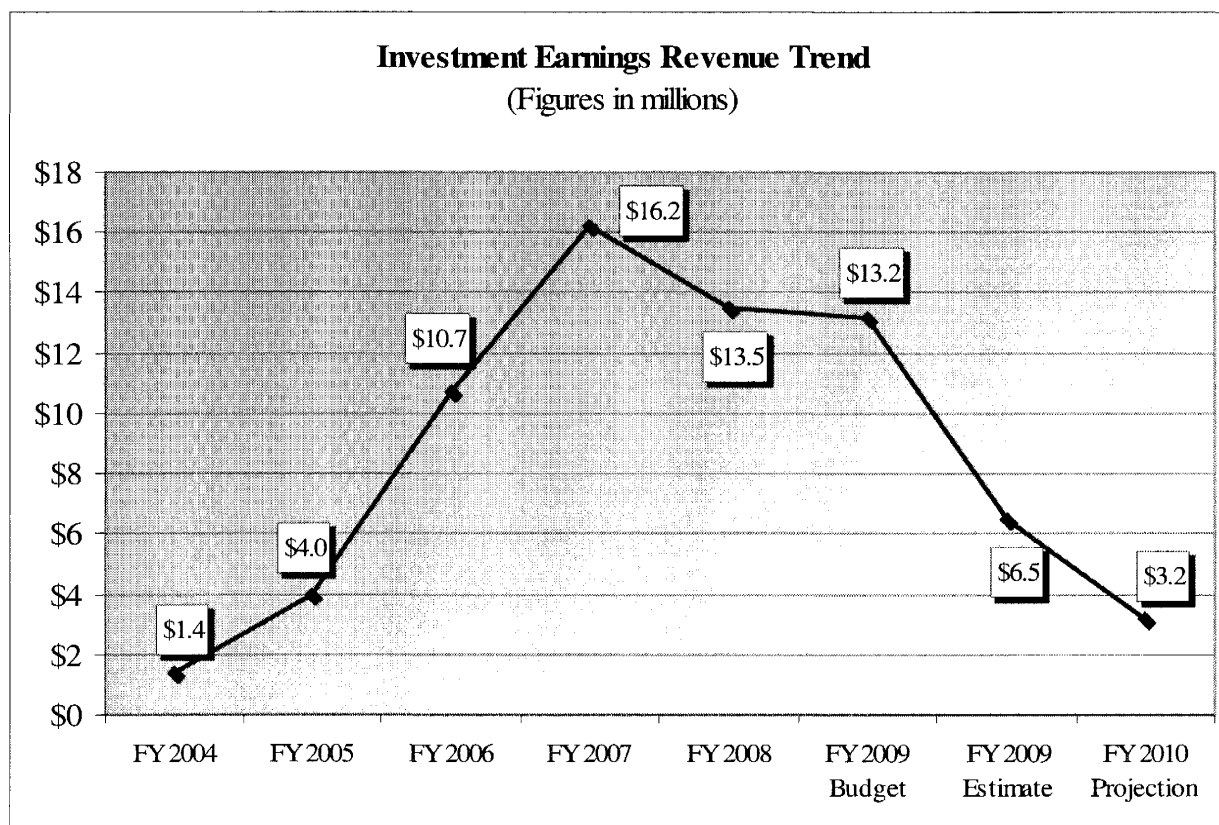
Disappearing Investment Returns

The stock market nosedive and the Federal Reserve's cutting of interest rates to spur the economy have spelled trouble for the City's long and short-term investments.

The City's pension funds have suffered deep losses, with the Fire and Police Retirement System losing 22.0% of its value and the Employees' Retirement System 17.3% in Fiscal 2009.

City contributions to meet pension obligations are based on fund performance as of one year prior to the start of the fiscal year (meaning that the Fiscal 2010 contribution is based on fund results as of June 2008). To meet pension obligations, General Fund contributions will total \$104.6 in Fiscal 2010, up nearly \$21.3 million from Fiscal 2009. In 2011, the pension contribution will be \$178.9 million if proposed pension reforms are enacted and \$240.9 million if reforms are not enacted.

Interest earnings from short-term investment of fund balances are also down dramatically. As shown in the chart below, these earnings have dropped from \$16.2 million in Fiscal 2007 to a projected \$3.2 million in Fiscal 2010.



Maryland's Fiscal Troubles

The State of Maryland's fiscal condition continues to deteriorate. The Fiscal 2010 State budget assumed a \$437.0 million carry forward from fiscal year 2009, however due to decreased revenues, that amount has been reduced to about \$40.0 million. The loss of the 2009 carry forward and the anticipated low revenues into 2010, placed the 2010 budget in a deficit position of about \$700.0 million before the year began.

To remedy the deficit, the State has twice cut the Fiscal 2010 budget after its passage. In July of 2009, the Board of Public Works cut \$282 million from the budget. In August the Board of Public Works made a second round of budget cuts in the amount of \$454 million dollars, resulting in a \$35 million reduction in aid to Baltimore City.

Baltimore relies heavily on State aid and grants. To balance the State budget, the General Assembly has agreed on several budget actions that will negatively impact the City in Fiscal 2010 and beyond. These include reducing local shares of Highway User Revenues, cutting health and library aid, shifting the

retirement costs of Sheriff Deputies and Judicial Masters to local jurisdictions, capping funds for the Income Tax Disparity Grant, increasing the local share of the Enterprise Zone Tax Credit and requiring local jurisdictions to repay funds diverted from an income tax reserve account.

Looking Ahead

One positive development is the \$787.0 billion federal stimulus package, which will deliver approximately \$3.8 billion to the State's coffers over the next two years and forestall deep cuts to education and other vital services. Another is lower prices for energy and other commodities. Crude oil prices plummeted from \$140 a barrel to around \$60 a barrel, pulling the Consumer Price Index down for the year. Consumer prices were flat over the past 12 months and are expected to remain stable in 2009, helping to mitigate the impact of lost income and wealth.

With help from the stimulus package, bank bailouts, and other federal interventions, the depth and duration of the recession has begun to stabilize. In June, the Federal Reserve revised its outlook expecting output to "expand sluggishly over the remainder of the year." The U.S. economy is expected to shrink between 1.0% and 1.5% in 2009 with the recovery being "unusually gradual and prolonged." According to the Federal Reserve, the national jobless rate will remain higher than normal and a return to normalcy may take five or six years.

In its December 2008 report, the State's Board of Revenue Estimates reported that the Maryland housing market had not yet hit bottom, and that as a result, it did not expect economic growth to resume until 2010 at the earliest.

Conclusion

City leaders should brace themselves for a series of difficult budgets. While there are some signs that we may be nearing a bottom to the recession, it is still too early to tell. Once a bottom is reached, much of the financial outlook will depend on how quickly the City recovers.

The Fiscal 2010 budget is based on an assumption of near-zero revenue growth, well below what is needed to sustain the current level of City services. Federal stimulus money will provide one-time infusions for some programs, but does not offer long-term budget relief; neither will furloughs, rainy day funds, nor other stopgap measures that deplete resources and defer tough choices. Balancing City budgets in the face of a prolonged economic decline or a slow economic recovery will, unfortunately, mean service reductions and layoffs. Making the most of available dollars will demand clear priorities, a commitment to fiscal responsibility, and a relentless focus on efficiency.

This Page Intentionally Left Blank

Fiscal 2010
SUMMARY OF THE ADOPTED BUDGET
Revenue Forecast – Major Revenues

GENERAL FUND

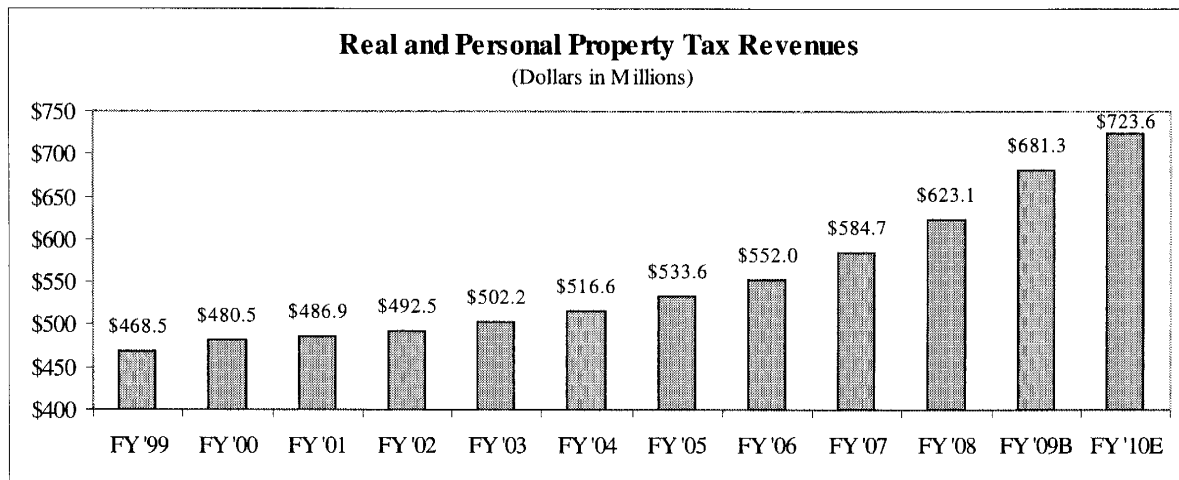
	Fiscal 2008 Actual	Fiscal 2009 Budget	Fiscal 2010 Estimated	Dollar Change	Percent Change
Revenue Category					
Property Taxes	\$623,126,313	\$681,316,000	\$723,571,000	42,255,000	6.2
Income Taxes	267,624,939	262,000,000	251,683,000	(10,317,000)	(3.9)
Recordation Tax	39,186,698	32,000,000	22,600,000	(9,400,000)	(29.4)
Transfer Tax	36,495,044	31,200,000	24,240,000	(6,960,000)	(22.3)
Hotel Tax	17,195,252	17,500,000	15,323,000	(2,177,000)	(12.4)
State Aid	99,844,546	98,554,000	98,707,000	153,000	0.2
Telecommunication Tax	29,374,462	29,200,000	29,195,000	(5,000)	(0.0)
Energy Tax	29,111,781	30,753,000	31,838,000	1,085,000	3.5
Interest Earnings	13,513,090	13,245,000	3,175,000	(10,070,000)	(76.0)
Net Parking Revenue	30,697,201	29,000,000	27,595,000	(1,405,000)	(4.8)
All Other	139,446,176	120,757,000	119,547,000	(1,210,000)	(1.0)
Total General Fund Revenue	\$1,325,615,502	\$1,345,525,000	\$1,347,474,000	1,949,000	0.1

Funding sources for the General Fund are anticipated to total \$1.347 billion, an increase of \$1.9 million or 0.1% above the Fiscal 2009 adopted budget of \$1.346 billion – virtually zero growth.

The economic downturn has severely impacted General Fund revenues. From Fiscal 2003 through Fiscal 2008, the City enjoyed 6.0% annual revenue growth, fueled largely by the housing bubble. Today, the City confronts the combination of a housing market meltdown, a steeply declining stock market, rising unemployment and great uncertainty about the depth and duration of the recession.

Moderate growth in real property tax receipts is offset by declines in transfer and recordation taxes, the income tax, investment earnings and other revenues.

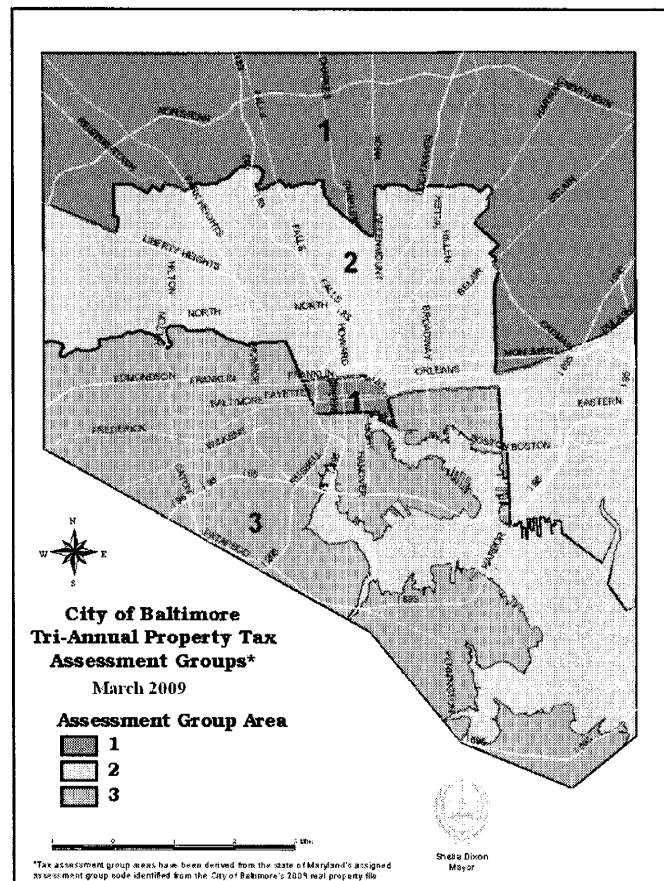
PROPERTY TAXES – The real and personal property tax rates are maintained at \$2.268 and \$5.67 per \$100 of assessed value respectively. The State Department of Assessments and Taxation (SDAT) estimates the value of all taxable property and issues new assessments for about one-third of the properties each year. All personal property is assessed annually with valuations established by the State based upon returns filed by the individual businesses.



Real Property

Real property tax yield, after the adjustments for the 4.0% owner-occupied assessment cap, is forecasted to increase \$39.4 million or 6.7%, from \$585.1 million in Fiscal 2009 to \$624.5 million in Fiscal 2010.

The SDAT reassessed Group 3 for Fiscal 2010. Group 3 is defined as the lower third section of the City, as shown in the map below.



The Statewide average assessment for Group 3 increased 0.3% on an annual basis, a growth rate well below the Fiscal 2009 annual increase of 11.1%. For the City, the current year base assessment, effective Fiscal 2010, reflects an annual phase-in value increase of 7.0% with a total triennial assessment growth of 20.9%.

The 7.0% assessment growth represents the lowest growth rate for Group 3 since Fiscal 2001, but is the largest assessment increase in Maryland. It reflects the residual effect of the housing bubble and relatively stable housing prices in the City at the onset of the recession.

Fiscal Year Reassessment	Assessment Group	Full Cash Value Assessment Increase	Phase-in Assessment Increase
2000	Group II	2.8%	0.9%
2001	Group III	7.3%	2.4%
2002	Group I	10.3%	3.4%
2003	Group II	6.1%	2.0%
2004	Group III	23.0%	7.7%
2005	Group I	18.5%	6.2%
2006	Group II	21.6%	7.2%
2007	Group III	45.6%	15.2%
2008	Group I	58.5%	19.5%
2009	Group II	75.0%	25.0%
2010	Group III	20.9%	7.0%

Source: State Department of Assessments and Taxation

Owner occupied residential properties are protected from the impact of assessment increases by the Mayor and City Council decision to maintain the 4.0% assessment growth cap. This tax credit limits growth in taxable assessments to no more than 4.0% over the prior year, one of the most taxpayer friendly caps in the State. Over 117,000 homeowners are estimated to receive tax relief totaling about \$156.4 million in Fiscal 2010. This is a 32.1%, or \$38.0 million, increase in tax relief compared to Fiscal 2009. The City's cost of the 4.0% cap was as low as \$12.2 million as recently as Fiscal 2004.

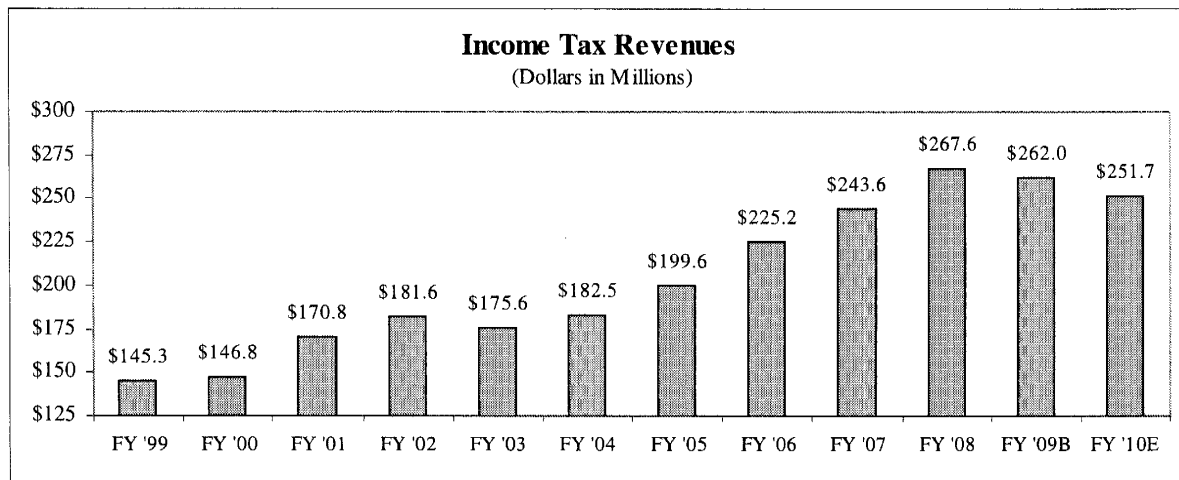
Business and Public Utility Personal Property

Total business and public utility personal property taxes are estimated to be \$99.2 million, an increase of 3.0% in Fiscal 2009.

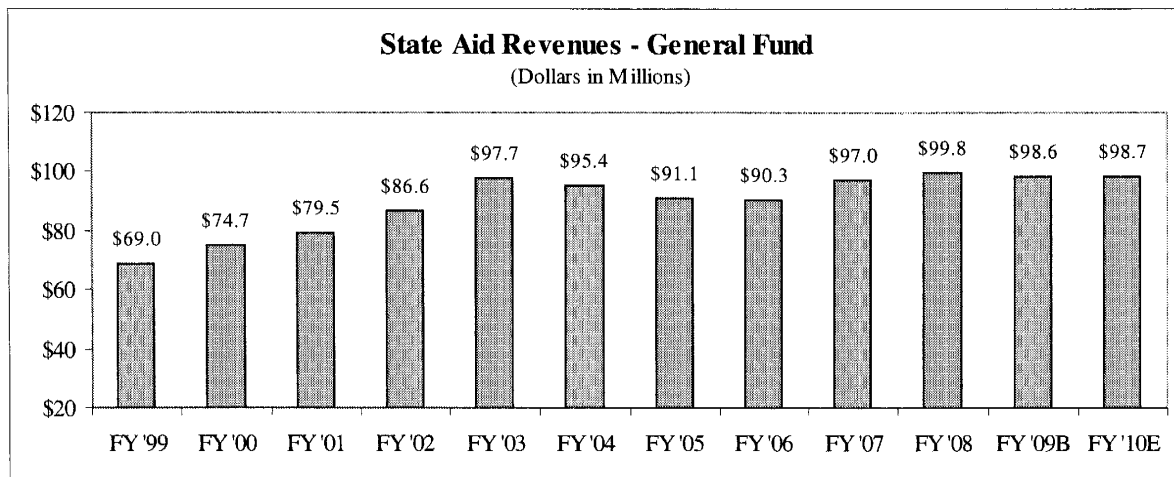
INCOME TAXES – The City's income tax rate for Fiscal 2010 remains unchanged at 3.05%. Local income taxes are anticipated to yield \$251.7 million or 3.9% less than the Fiscal 2009 budget of \$262.0 million. There are several factors explaining the forecasted decrease:

- The City's unemployment rate rose from 5.5% to 8.5% in 2008.
- Average weekly wages and salaries in the City are decelerating.
- Stock market losses have greatly reduced potential revenue from capital gains.

The Fiscal 2010 forecast considers the effects of Maryland's Income Tax Reform Act of 2007, which made major changes in the income tax structure, including increasing the amount of income exempt from taxation.



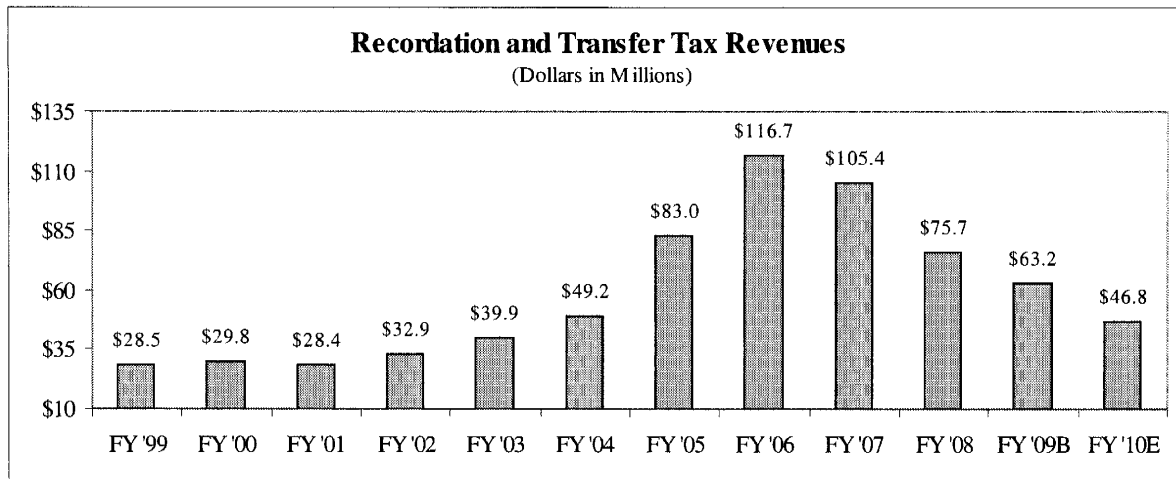
STATE AID – State Aid budgeted in the General Fund is projected to increase by \$153,000 or 0.1%, from the \$98.6 million received in Fiscal 2009 to the \$99.0 million projected in Fiscal 2010. The largest portion of this increase is attributable to the Income Tax Disparity Grant. Based on the Governor's proposed budget, this aid program will provide \$79.1 million or \$3.6 million above the Fiscal 2009 grant of \$75.5 million. The aid is based on a formula designed to assure that all subdivisions receive per capita income tax receipts equivalent to 75.0% of the statewide average per capita local income tax yield. The calculation is based on tax receipts for the most recent tax year filings through September 1. The Fiscal 2010 grant is based on Calendar 2007 tax returns.



Most of the increase from the Disparity Grant is offset by a \$2.8 million, or 21.4%, reduction in the grant for Local Health Operations. The Security Interest Filling Fee is also estimated to be reduced by \$500,000 from the \$3.1 million received in Fiscal 2009 to the estimated \$2.6 million for Fiscal 2010. Additionally, Library Services is projected to decrease from \$6.6 million to \$6.3 million.

The availability of federal stimulus funding may forestall further cuts in State aid to local jurisdictions, but this remains uncertain.

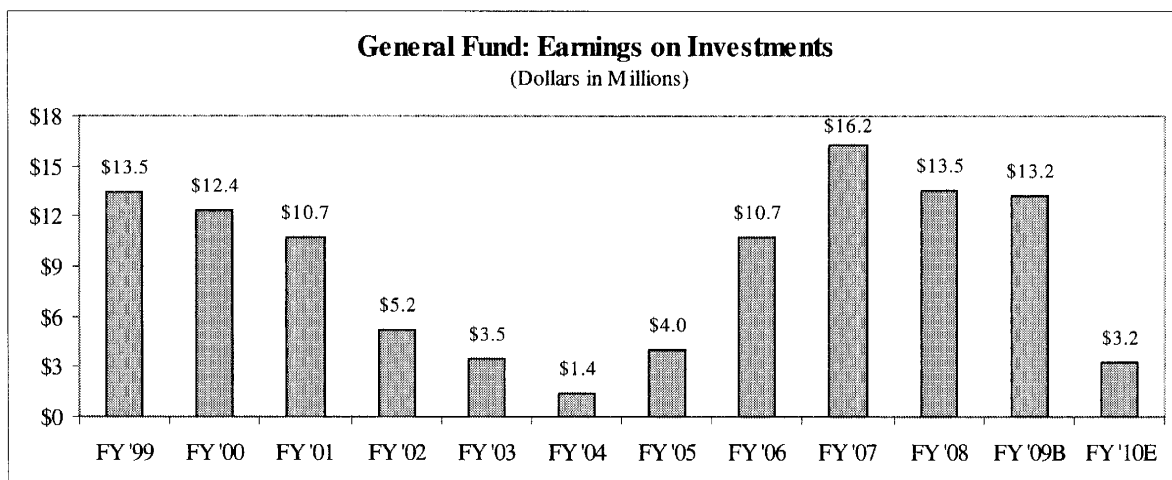
RECORDATION AND TRANSFER TAX – The City’s estimated revenue from recordation and transfer taxes is expected to total \$46.8 million for Fiscal 2010, a decrease of \$16.4 million or 25.9% compared to the Fiscal 2009 budget estimate.



The current year revenue collections show the consequences of the housing market collapse and its collateral effects in the rest of the economy. The total number of real estate transactions subject to the City’s transfer tax has declined by 32.3% from 13,231 to 8,960 during the first nine months of Fiscal 2009. By comparison, real estate transactions totaled 18,100 during the same period in Fiscal 2006. Total revenue has declined from \$26.9 million in Fiscal 2008 to \$17.6 million as of March 2009. Year to date collections are \$27.0 million or 60.5% lower than the same period three years ago. In addition, the Metropolitan Regional Information Systems (MRIS) reports that it takes an average of 136 days for a home in the City to be sold, more than triple the 42 day average in 2006.

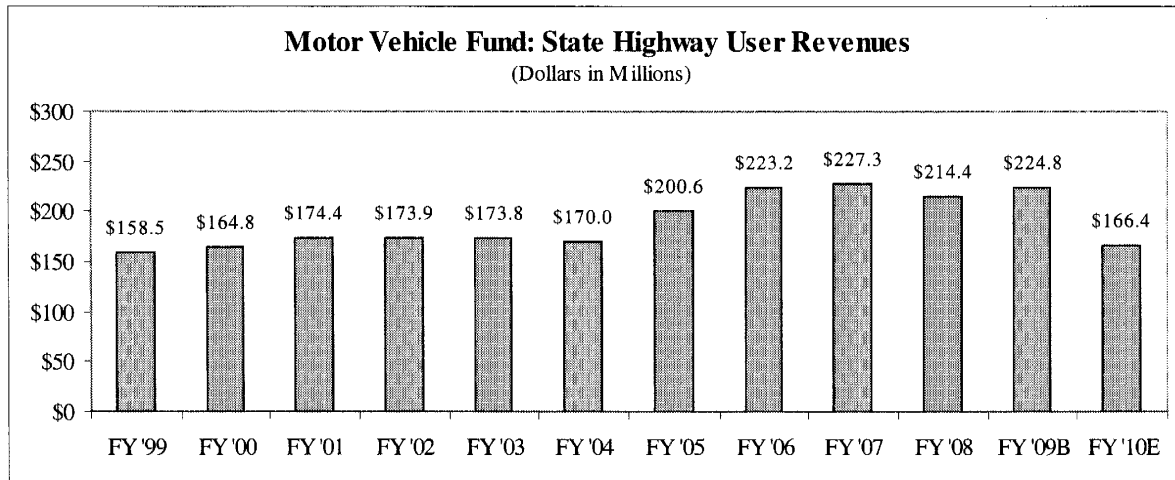
Fiscal 2010 recordation tax receipts are anticipated to decline \$9.4 million, or 29.4%, from the \$32.0 million budgeted in Fiscal 2009.

EARNINGS ON INVESTMENTS – City returns on cash investments for Fiscal 2010 are forecasted at \$3.2 million, which represents a decline of \$10.1 million or 75.8% compared to the Fiscal 2009 budget. To shore up the failing economy, the Federal Reserve reduced key interest rates during 2008. One side effect was the abrupt reduction of short-term investment earnings. The estimate assumes that the returns for City cash investments will continue to decline.



MOTOR VEHICLE FUND – Motor Vehicle Fund financing sources are expected to decline from \$241.8 million in Fiscal 2009 to \$191.2 million in Fiscal 2010. This \$50.6 million, or 20.9% reduction, is comprised entirely of State-shared motor vehicle revenues (vehicle fuel taxes, vehicle registration fees, titling taxes and other sources).

The anticipated State highway user revenue for Fiscal 2010 is 166.4 million, which is \$58.4 million or 26.0% below the budgeted Fiscal 2009 receipts of \$224.8 million. As of December 2008, the number of new and used vehicles sold in the State had declined by 18.3% and 8.9% respectively compared to 2007. In addition, total vehicle fuel consumption in Maryland was 1.1% lower between January and October of 2008 compared to the same period in 2007, as reported by the Motor Fuel Tax Division of the State Comptroller's Office.



FISCAL 2010
SUMMARY OF THE ADOPTED BUDGET
 Selected Real Property Tax Expenditures and Required Report to the
 Board of Estimates and Mayor and City Council

Background

Tax expenditures are revenue losses or allocations of public resources, based on tax laws that include exemptions, deductions, credits, deferrals, payment in lieu of taxes (PILOTS) or differential tax rates. Tax expenditures are an alternative to government policy instruments that provide direct operating expenditures for grants, loans or other financial subsidies (e.g., land cost write-downs or grants). Other tools include regulatory changes to induce desired outcomes. Both the federal and Maryland governments are required by law to estimate and report on tax expenditures. Because they are substitutes for direct operating expenditures to support private sector subsidies it is essential to document cost and review as part of the annual budget process.

City policymakers often use the property tax, the City's main source of revenue, as a policy tool intending to stimulate types of development when more direct expenditures might be appropriate. Reporting total foregone revenue, the gross expenditure associated with this policy tool and each of the tax credits is necessary to provide a complete picture of the City's budget. The following specific evaluation report is provided to meet the requirements of the Newly Constructed Dwelling Tax Credit program.

Newly Constructed Dwelling Tax Credit Report

The Newly Constructed Dwelling Tax Credit law requires the Director of Finance to report to the Board of Estimates and to the Mayor and City Council the public costs and benefits of the tax credit. This program has grown substantially and is currently the City's third largest local option real property tax credit expense. The following table summarizes the number of credits and gross costs on an annual and cumulative basis.

Fiscal Year	<u>No. of Credits Granted</u>		<u>Amount of Credits Granted</u>	
	Annual	Cummulative	Annual	Cummulative
1996	30	30	\$20,295	\$20,295
1997	199	229	\$133,333	\$153,628
1998	15	244	\$229,663	\$383,291
1999	149	393	\$309,237	\$692,528
2000	141	534	\$330,747	\$1,023,275
2001	130	664	\$418,921	\$1,442,196
2002	211	875	\$481,490	\$1,923,686
2003	128	1,003	\$704,261	\$2,627,947
2004	165	1,168	\$1,120,122	\$3,748,069
2005	240	1,408	\$1,471,194	\$5,219,263
2006	474	1,882	\$1,653,005	\$6,872,268
2007	446	2,328	\$2,837,490	\$9,709,758
2008	446	2,774	\$2,848,550	\$12,558,308
2009 (March)	364	3,138	\$3,635,634	\$16,193,942

Since the program's adoption, administrative costs have been absorbed within existing City operations. The City promotes the program in several ways. The Office of Homeownership in the Department of Housing and Community Development promotes the program in its realtor seminars. Information about tax credit programs is available on the City government and the Live Baltimore web sites. The survey included with the application package for the tax credit confirms that realtors and developers continue to be the major source of information about the credit.

RESIDENTIAL BUILDING PERMIT ACTIVITY				
Comparison Over Selected Periods				
1980's	1990's	2000's	1996 - 2000	1996 - 2008
<u>Average</u>	<u>Average</u>	<u>Average</u>	<u>Average</u>	<u>Average</u>
307	146	301	109	237

Annual residential building permits averaged about 307 in the 1980s, without the benefit of this type of tax expenditure subsidy program. During the 1990s, production fell 50% due to a severe recession in Maryland. After this program was adopted in 1995, annual permits continued to fall, averaging about 109 per year from 1996 through 2000. Building permit activity in the current decade has averaged about the same annual level as in the 1980s; however, the current recession caused permits to fall from 352 in 2007 to 155 in 2008. Since the program was enacted, the average annual building permit activity has been about 237, 22.8% lower than in the 1980s.

Has the Program Been a Net Benefit to the City?

Survey results and building permits data suggest that the tax credit is typically not a decisive factor in the construction and sale of new residential property. Moreover, as shown in the table below, home sales benefiting from the credit represent only a fraction of the City's total residential real estate market. Nearly 99.0% of all real estate sales and over 96.0% of residential sales between Fiscal 2002 to Fiscal 2008 occurred without the benefit of this direct tax expenditure subsidy.

City Real Estate Market Sales Statistics	
Calendar Year 2002 through 2008	
Total Taxable Real Property Transfers	153,118
Total Sales Reported by Real Estate Companies (MRIS)	64,537
Newly Constructed Tax Credit Recipients	2,110
Tax Credit Recipients as a Percent of:	
Total Sales	1.4%
MRIS Sales	3.3%

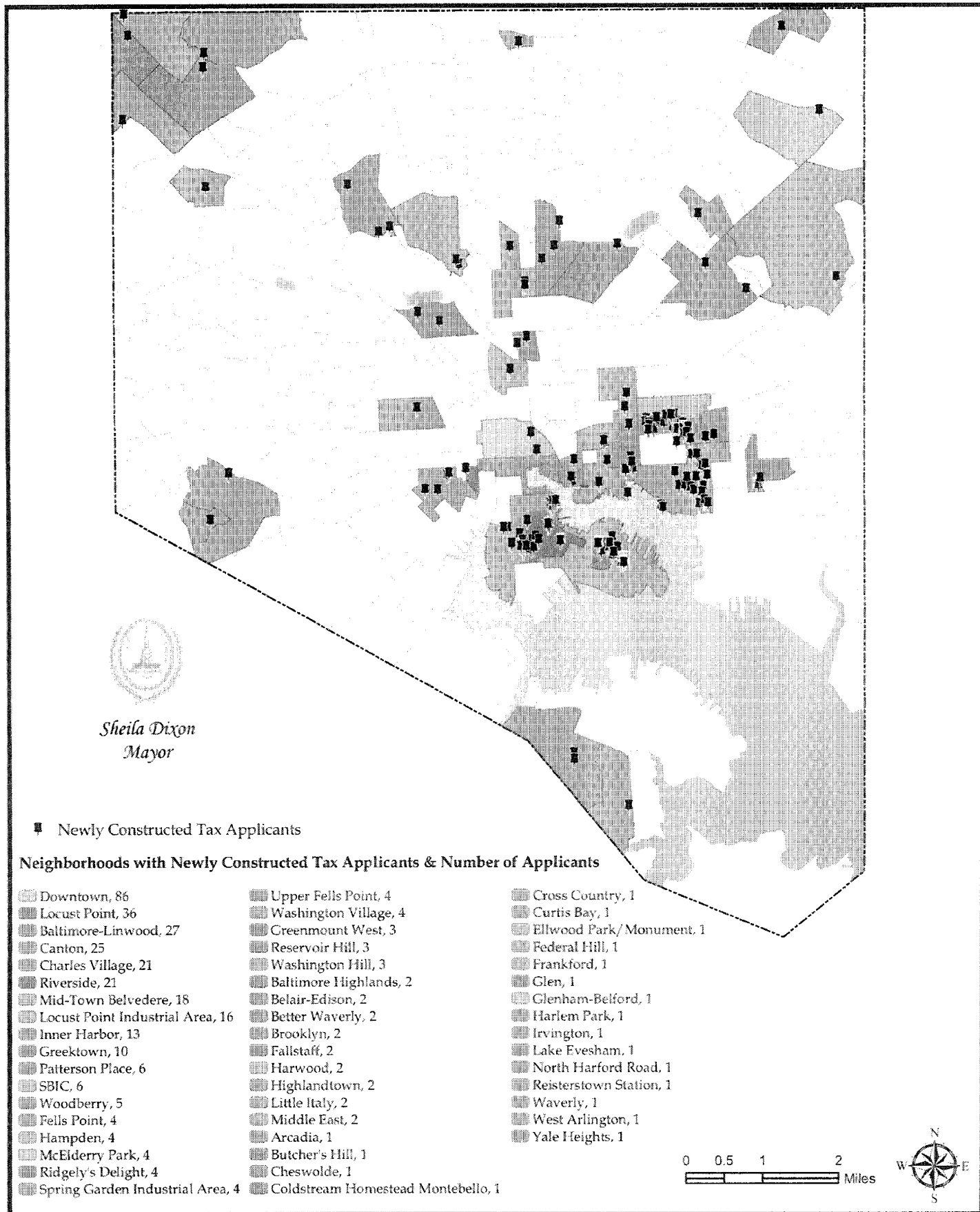
The cumulative cost of the Newly Constructed Tax Credit is known; the benefits remain uncertain. Especially in these difficult budget times, the cost of the credit must be compared to other potential uses of public money, such as public safety, education, recreation and parks, libraries and the other basic services that could both enhance the City's desirability as a location to purchase a home and build more stable communities for all Baltimore residents.

The Newly Constructed Tax credit program was recently reauthorized for another five years. Based on input from a working group of local lawmakers, economists, developers and citizens, the reauthorization ordinance included changes that may make the program more expensive in the future. These changes include an amnesty period for home buyers who failed to apply for the credit, and additional notification about the application requirement to future home buyers.

City of Baltimore

Newly Constructed Tax Credit Applications by Neighborhood

Fiscal Year 2009 Year to Date



RESIDENTIAL BUILDING PERMIT ACTIVITY				
Comparison Over Selected Periods				
1980's	1990's	2000's	1996 - 2000	1996 - 2008
<u>Average</u>	<u>Average</u>	<u>Average</u>	<u>Average</u>	<u>Average</u>
307	146	301	109	237

Annual residential building permits averaged about 307 in the 1980s, without the benefit of this type of tax expenditure subsidy program. During the 1990s, production fell 50% due to a severe recession in Maryland. After this program was adopted in 1995, annual permits continued to fall, averaging about 109 per year from 1996 through 2000. Building permit activity in the current decade has averaged about the same annual level as in the 1980s; however, the current recession caused permits to fall from 352 in 2007 to 155 in 2008. Since the program was enacted, the average annual building permit activity has been about 237, 22.8% lower than in the 1980s.

Has the Program Been a Net Benefit to the City?

Survey results and building permits data suggest that the tax credit is typically not a decisive factor in the construction and sale of new residential property. Moreover, as shown in the table below, home sales benefiting from the credit represent only a fraction of the City's total residential real estate market. Nearly 99.0% of all real estate sales and over 96.0% of residential sales between Fiscal 2002 to Fiscal 2008 occurred without the benefit of this direct tax expenditure subsidy.

City Real Estate Market Sales Statistics	
Calendar Year 2002 through 2008	
Total Taxable Real Property Transfers	153,118
Total Sales Reported by Real Estate Companies (MRIS)	64,537
Newly Constructed Tax Credit Recipients	2,110
Tax Credit Recipients as a Percent of:	
Total Sales	1.4%
MRIS Sales	3.3%

The cumulative cost of the Newly Constructed Tax Credit is known; the benefits remain uncertain. Especially in these difficult budget times, the cost of the credit must be compared to other potential uses of public money, such as public safety, education, recreation and parks, libraries and the other basic services that could both enhance the City's desirability as a location to purchase a home and build more stable communities for all Baltimore residents.

The Newly Constructed Tax credit program is scheduled to sunset on June 30, 2009. Based on input from a working group of local lawmakers, economists, developers and citizens, the City has proposed changes that may make the program more expensive in the future. These changes include an amnesty period for home buyers who failed to apply for the credit, and additional notification about the application requirement to future home buyers.

FISCAL 2010 SUMMARY OF CITY REAL PROPERTY TAX CREDIT PROGRAMS

The table below describes tax expenditure costs for all locally authorized real property tax credit programs. It does not attempt to deal with all tax exemptions or other preferential tax treatment expenditures. In Fiscal 2010, the City budget estimates real property tax credit expenditures totaling about \$175.1 million. This represents an increase of about \$41.4 million compared to the Fiscal 2009 projected expenses of \$133.7 million.

	Fiscal 2009 <u>Projection</u>	Fiscal 2010 <u>Budget</u>
<u>Homestead Tax (104% Assessment Phase-In)</u>		
A 4% taxable assessment increase cap on owner-occupied dwellings.	\$115,150,000	\$156,350,000
<u>Enterprise Zone Property Tax Credit</u>		
A 10-year tax credit (80% in the first 5 taxable years and declining by 10 percentage points thereafter) in designated State Enterprise Zones on the increased value of a commercial property after improvements.	7,880,000	7,978,000
<u>Historic Restoration and Rehabilitation Property Tax Credit</u>		
A 10-year tax credit (100% for projects with costs below \$3.5 million; and 80% in the first 5 taxable years and declining by 10 percentage points thereafter for projects with costs above \$3.5 million) on the increased value of a historic property due to improvements.	4,900,000	5,000,000
<u>Newly Constructed Dwelling Property Tax Credit</u>		
A five-year tax credit (50% in the first taxable year and declining by 10 percentage points thereafter) on newly constructed or city owned, vacant rehabbed dwellings.	4,900,000	4,900,000
<u>Brownfields Property Tax Credit</u>		
A five-year tax credit (50%, except for projects that spend more than \$250,000 in eligible work, in which case it's 70%) on the increased value of brownfields sites after eligible improvements are made. For sites located in a State-designated Enterprise Zone areas, the credit is for a 10-year period.	790,000	810,000
<u>Home Improvement Property Tax Credit</u>		
A five-year tax credit (100% in the first tax year and declining by 20 percentage points thereafter) on the increased value of a dwelling due to improvements.	50,000	50,000
<u>Other Local Option Property Tax Credits</u>		
Includes costs of the neighborhood preservation and stabilization conservation, vacant dwelling, fallen heroes, and cemetery dwelling property tax credit programs.	43,000	43,000
	\$133,713,000	\$175,131,000

Fiscal 2010
Property Tax Base and Estimated Property Tax Yield

ESTIMATED ASSESSABLE BASE

	<u>Fiscal 2009</u>	<u>Fiscal 2010</u>	<u>Change</u>
REAL PROPERTY			
Subject to \$2.268 Tax Rate			
Real Property Assessed Locally	\$31,329,333,000	\$35,349,481,000	\$4,020,148,000
Appeals, Abatements and Deletion Reductions	(150,000,000)	(200,000,000)	(50,000,000)
Adjustment for Assessment Increases over 4%	(5,382,000,000)	(7,181,002,000)	(1,799,002,000)
New Construction	193,750,000	97,820,000	(95,930,000)
Rail Road Property	133,900,000	135,239,000	1,339,000
Total Real Property Subject to \$2.268 tax rate	\$26,124,983,000	\$28,201,538,000	\$2,076,555,000
Subject to \$5.67 Tax Rate			
Public Utility Property	\$186,050,000	\$187,921,000	\$1,871,000
Total Public Utility Real Property Subject to \$5.67 tax rate	\$186,050,000	\$187,921,000	\$1,871,000
Total Real Property	\$26,311,033,000	\$28,389,459,000	\$2,078,426,000
TANGIBLE PERSONAL PROPERTY			
Subject to \$5.67 Tax Rate			
Individual and Firms	\$25,238,000	\$18,824,461	(\$6,413,539)
Ordinary Business Corporations	\$798,896,000	\$854,029,442	\$55,133,442
Public Utilities	\$907,836,000	\$910,646,798	\$2,810,798
Total Tangible Personal Property	\$1,731,970,000	\$1,783,500,701	\$51,530,701
Total Real and Personal Property	\$28,043,003,000	\$30,172,959,701	\$2,129,956,701

ESTIMATED PROPERTY TAX YIELD

		<u>Fiscal 2010</u>
Property Subject to \$2.268 Tax Rate		
Real Property - Gross Tax Yield from \$0.01 per \$100 of Assessable Base	\$0.01/\$100	\$2,820,154
Anticipated Rate of Collection		96.0%
Net Tax Yield from \$0.01 per \$100 of Assessable Base		\$2,707,348
Estimated Total Tax Yield Property Tax Subject to 2.268 tax rate		\$614,026,447
Property Subject to \$5.67 Tax Rate (by law 2.5 times Real Property Tax Rate)		
Real Property (Public Utilities) - Gross Tax Yield from \$0.01 per \$100 of Assessable Base	\$0.01/\$100	\$18,792
Tangible Personal Property - Gross Tax Yield from \$0.01 per \$100 of Assessable Base	\$0.01/\$100	\$178,350
Total Gross Tax Yield from \$0.01 per \$100 of Assessable Base		\$197,142
Anticipated Rate of Collection		98.0%
Net Tax Yield from \$0.01 per \$100 of Assessable Base		\$193,199
Estimated Total Tax Yield Property Tax Subject to \$5.67 tax rate		\$109,544,018
Total Estimated Property Tax Yield - Real and Personal Property		\$723,570,465

Net Tax Yield from \$0.01 per \$100 of Assessable Base - Real and Personal Property	\$3,190,346
--	--------------------

Fiscal 2009
Summary of the Adopted Budget

Revenue Detail

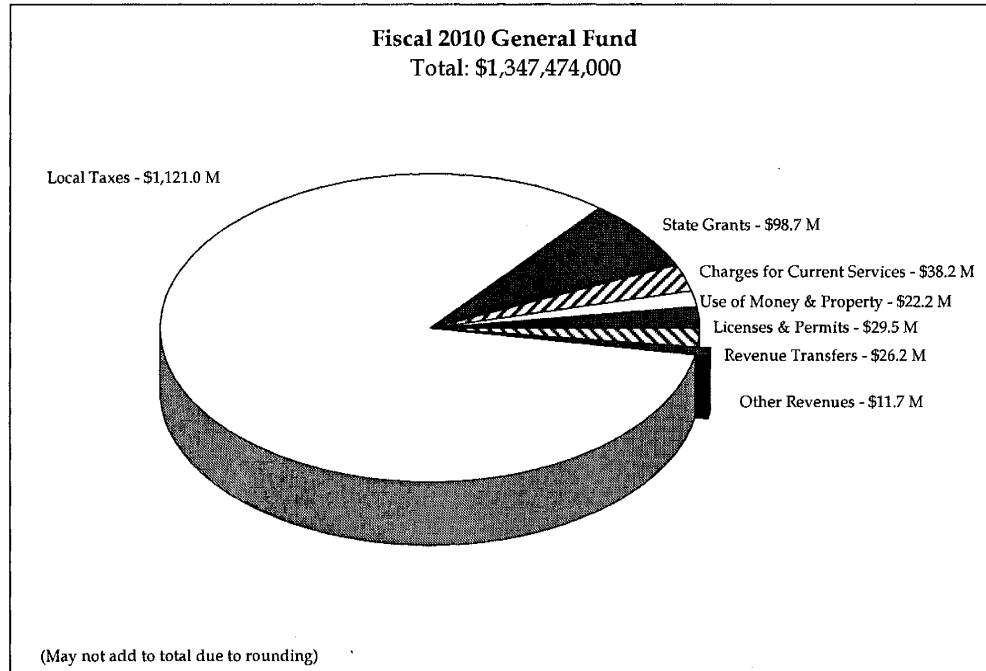


This Page Intentionally Left Blank

FISCAL 2010

SUMMARY OF THE ADOPTED BUDGET Budgetary Funds - Descriptions and Policies

General Fund



Policy and Objectives

The General Fund, the City's principal fund, contains revenues which finance appropriations for both ongoing operating expenses and Pay-As-You-Go (PAYGO) capital projects. The budget for this fund includes all unrestricted revenues that support appropriations not required to be budgeted in another fund. Appropriations approved in the Ordinance of Estimates or in supplemental appropriations may be for any program or activity not prohibited by the City Charter, public local law or other applicable law. Five major types of revenues comprise 97.2% of the \$1,347.5 million Fiscal 2010 budget. The five types of revenue are Local Taxes, State Grants, Charges for Current Services, Revenue from the Use of Money and Property and Licenses and Permits. Revenue transfers represent revenue in excess of expense requirements in certain other funds that are available to the General Fund. For descriptions of revenues that support these fund transfers see the Parking Management, Parking Enterprise, Loan and Guarantee and Convention Center Bond.

Major Revenues

Local Taxes (83.2%)	
Property Tax	\$723.6 M
Income Tax	\$251.7 M
Sales & Services	\$100.5 M
Others	\$ 45.2 M
Total	\$1,121.0 M

Local Taxes comprise 83.2% of total General Fund revenues and funding sources. The largest

share of local taxes, 64.5%, comes from current year real and personal property tax receipts. Income taxes, with Fiscal 2010 estimated receipts of \$251.7 million, represent 22.5% of local tax revenues. Sales and service tax levies are imposed on energy consumption, certain telephone services, property transfers, hotel occupancy, recordation and admissions and amusements. Sales and services taxes are an estimated \$100.5 million or 9.0% of Local Taxes.

State Grants (7.3%)	
Income Tax Disparity	\$79.1 M
Local Health Operations	\$10.3 M
Library Services & Others	\$ 9.3 M
Total	\$98.7 M

The two largest State grants are the Income Tax Disparity Grant with \$79.1 million and a grant for the operation of local health programs with \$10.3 million. The distribution to the Income Tax Disparity Grant is based upon a statutory formula created in 1992 by the Maryland General Assembly. The grant is made in order to bring the per capita income tax yield of Maryland's poorer subdivisions up to 75.0% of the Statewide yield. There is also a \$6.5 million State Grant for Library Services and about \$83,000 for police protection aid. The Fiscal 2010 Budget includes \$2.6 million grant for security interest filing fee. This grant was originally received at a rate of five dollars of every motor vehicle security interest filed with the State; however, the State replaced appropriation with a flat annual grant currently set at \$2.6 million for Fiscal 2010. The State also supports a portion of War Memorial expenses, approximately \$180,000.

Charges - Current Services (2.8%)	
Highway and Sanitation & Waste Removal	\$15.0 M
Charges for Central City Services	\$12.6 M
Other	\$10.6 M
Total	\$38.2 M

In the Charges for Current Services group, revenues derived from sanitation and solid waste disposal, charges for central services, impounded vehicle storage fees, Sheriff District Court service fees, lien report fees, port fire protection reimbursement, stadium security service charges and fees for semi-annual property tax payment, account for 90.3% of the category total. The remaining revenues are generated from fees and charges for health, recreation, zoning and a wide variety of other services rendered by the City.

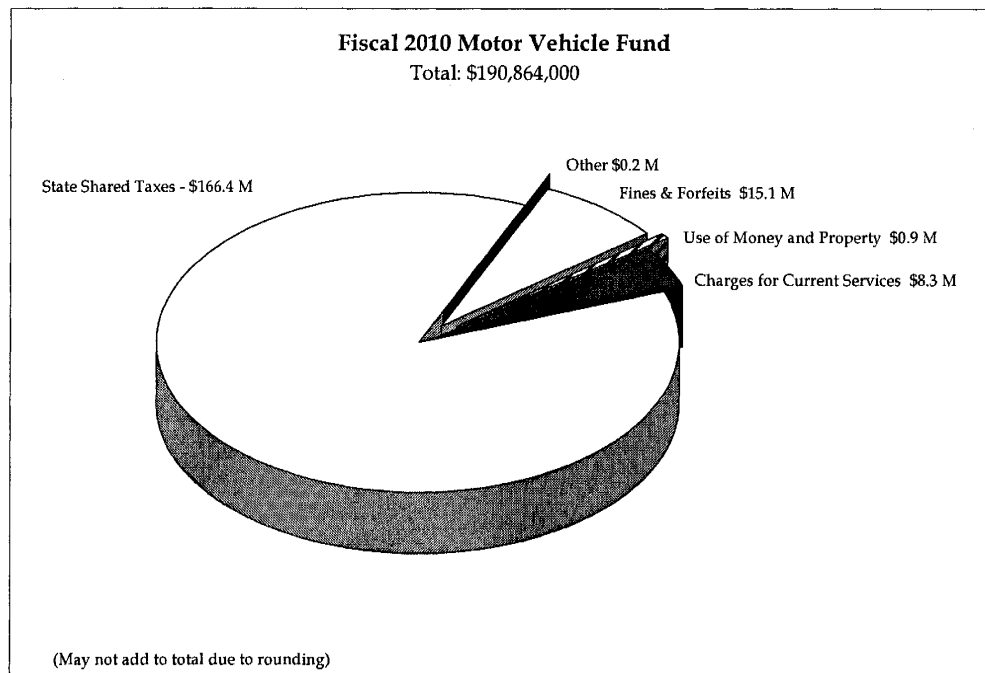
Licenses & Permits (2.2%)	
Public Safety & Reg	\$ 21.2 M
Business, Alcoholic Beverage & Marriage Licenses	\$ 3.5 M
Other License & Permits	\$ 4.8 M
Total	\$ 29.5 M

Three major groups comprise Licenses and Permits. The Public Safety and Regulation group, composed of building, housing, animal control and certain trades' permits, accounts for the majority of the revenue in this category, \$21.2 million. Significant revenue in this group, \$5.4 million, is derived from the 5.0% cable television franchise fee. The City's power to raise revenues from this source is constrained by federal and State law. Certain license fees, including alcoholic beverage, marriage and some business licenses are set by State law.

Use of Money and Property (1.6%)	
Rental Income	\$16.3 M
Earnings on Investments	\$ 3.2 M
Loan Repayment	\$ 2.7 M
Total	\$22.2 M

Income from the Use of Money and Property is dominated by two major categories, earnings on investments and the rental of the Convention Center facility. Total incomes generated by the Convention Center account for 52.3% or \$11.6 million, while earning on investments returns on the daily cash balances in the City Treasury account for 14.4% or \$3.2 million of the category total.

Motor Vehicle Fund



Policy and Objectives

The Motor Vehicle Fund was established to account for revenues which finance appropriations for operating and capital programs and projects for transportation related activities. State highway user revenues are the primary revenue sources which include motor vehicle fuel, titling and corporate income taxes and registration fees. State law provides a formula for sharing portions of these revenues with all Maryland municipalities and counties. It also sets forth specific expenditure limitations on the use of these revenues as follows: highway/street construction, reconstruction or maintenance; police traffic functions and traffic law enforcement; highway lighting, storm water drainage and street cleaning excluding collection of garbage, trash and refuse; debt service for construction, reconstruction or maintenance of highways/streets and lighting and storm water drainage; transportation facilities such as airport, highway, port, rail and transit facilities; and footpaths, bridle paths or horse trails and bicycle trails subject to certain limiting conditions. Through Fiscal 2010, the Maryland General Assembly has authorized the City to use Motor Vehicle Funds to offset the costs of Baltimore City Public Schools student transportation with the Mass Transit Administration.

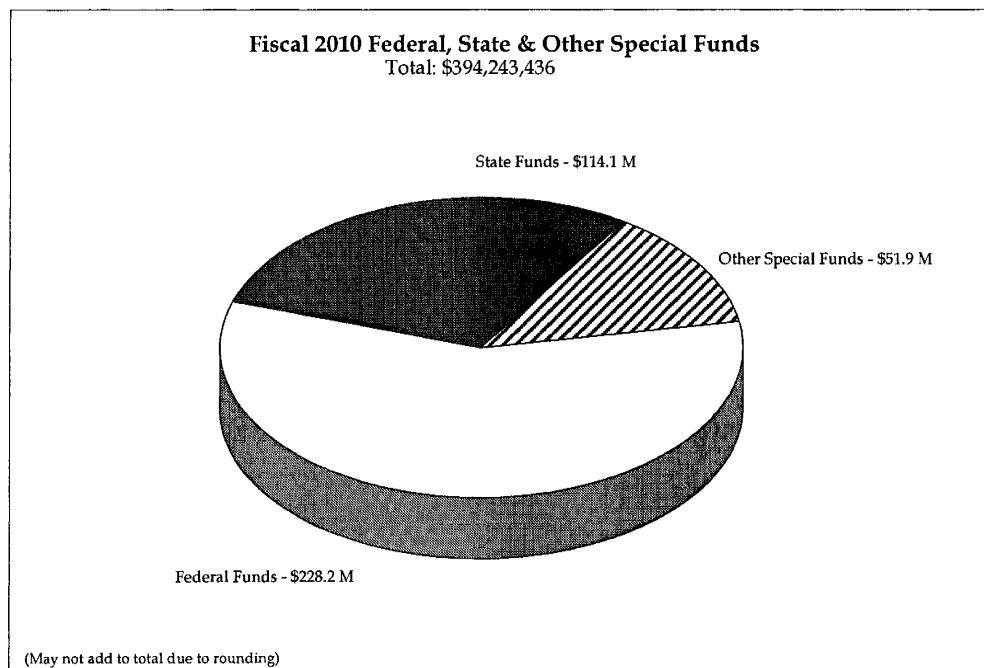
Major Revenues

The major revenue in the Motor Vehicle Fund, \$166.4 million, comes from State shared highway user revenues, which compose 87.2% of the total resources supporting the Fiscal 2010 budget plan. The State deposits the highway user revenues in the Gasoline and Motor Vehicle Revenue Account (GMVRA) for distribution to the local governments and the State's Transportation Trust Fund. The GMVRA revenue is derived from several sources. A portion of the State imposed 7.0% corporate income tax is deposited in the fund. The State shares the proceeds from its biennial vehicle registration fees with local governments. It also imposes the following taxes on fuels: 23.5 cents per gallon for gasoline and clean burning fuels; 24.25 cents per gallon for all other special fuels (e.g., diesel); and, 7 cents per gallon on aviation fuel. Fuel tax revenues attributable to the rate that exceeds 18.5 cents per gallon are shared with the local governments. The State shares the Motor Vehicle Excise (titling) tax imposed at the rate of 6.0%. Finally, a portion of the sales and use tax collected on short-term vehicle rentals is distributed to this fund.

The City's share of the highway user revenues is calculated as the greater of 11.5% of total highway user revenues or \$157.5 million. The law also includes a provision for the City to share in a portion of the growth in total highway user revenues. During the 2009 legislative session, the General Assembly reduced the distribution of Highway User Revenues to the City for Fiscal 2010 and Fiscal 2011 in order to compensate for the shortfall in the State's General Fund budget. Additionally, the General Assembly made changes to the distribution formula that would take effect starting in Fiscal 2012. The changes mainly affect the distribution to other jurisdictions.

Other sources of revenue for the Motor Vehicle Fund include the new Speed Cameras fines, which was approved by the General Assembly during the 2009 legislative session. Revenues from this source will be collected starting in October 2009, with estimated Fiscal 2010 revenue of \$7.1 million.

Federal, State and Other Special Grant Funds



Policy and Objectives

These dedicated grant funds were established to appropriate operating revenues received from federal, State and private sources. The funds are restricted by law, contract or regulation to expenditures for specific purposes. Revenues from federal, State and special purpose grants are recognized for accounting purposes at the time the specific designated expenditures are made. Budget appropriations for dedicated grant funds represent spending authority allowance for grants anticipated to be received during the budget year.

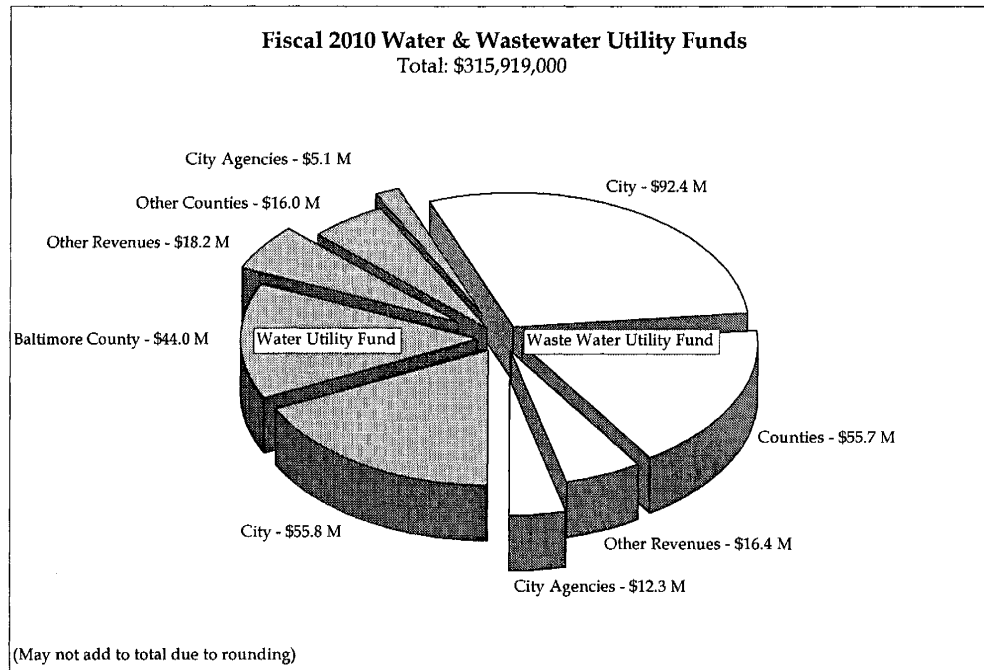
Major Revenues

Four functional categories, economic development, health, social services and public safety, account for \$209.2 million or 91.7% of the Fiscal 2010 Federal Fund appropriations of \$228.2 million. Economic Development includes \$34.4 million corresponding to Baltimore Economic Recovery Team (B.E.R.T.), which represents 55.0% of this category's total of \$62.5 million. Health promotion and disease prevention, aging, division of clinical services, maternal and child health, and child and adult care account for 89.4% of the appropriations dedicated to health. Homeless services and Head Start funding account for 95.3% of the appropriations dedicated to social services. Finally, 91.1% of the public safety appropriation is earmarked for the police field operation bureau, and the office of criminal justice.

Six functional categories, economic development social services, health, public safety, adjudication and education, account for \$107.7 million or 94.4% of the Fiscal 2010 appropriations supported by dedicated State Aid grants totaling \$114.1 million. Major appropriations in these categories are for the Baltimore Economic Recovery Team (B.E.R.T.), State Library Resource Center, general nursing services, police field operations bureau and circuit court adjudication with a total of \$67.7 million or 59.3% of the total State Aid grant fund. The remaining 40.7% of the total is dedicated to support appropriations in the functional categories of recreation, general government and transportation. Major appropriations in these categories include grants for the State share of the convention center operating subsidy, senior services and supplementary recreational services.

Fiscal 2010 Special Fund appropriations of \$51.9 million are primarily for three functional categories, public safety, health and general government, which account for 82.1% or \$42.6 million of the total budget.

Water and Wastewater Utility Funds



Policy and Objectives

A Charter Amendment approved in 1978 established the Water and Waste Water Utility Funds as two separate enterprises. The utility funds must be financially self sustaining, as well as operated without profit or loss to other City funds. The establishment of these two funds enables the City to issue revenue bonds to finance related capital improvements. Ordinance 941, passed in December 1978, requires the Board of Estimates, upon recommendation of the Director of Finance and the Director of Public Works, to establish rates and charges sufficient to make the two utility funds self-supporting. Nearly all the funding sources for the utility operations come from the sale of services. Rates vary depending on volume, level of treatment and distribution costs. In the case of industrial users, rates vary according to the types of contaminants discharged into the waste water system.

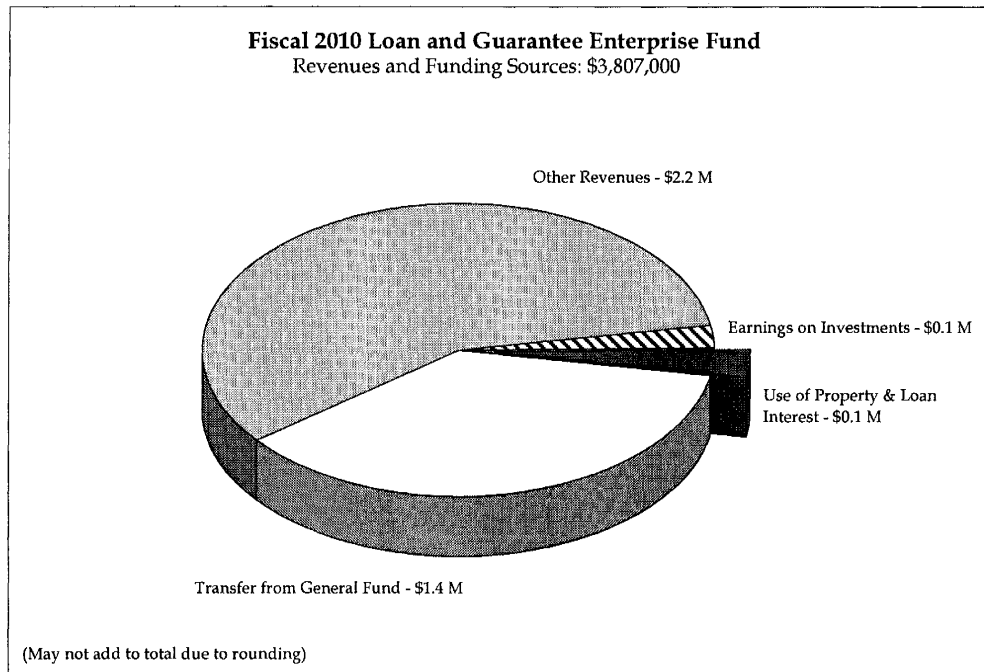
Major Revenues

Water Utility - The City supplies treated water to its residents, as well as to residents of Baltimore, Anne Arundel, Harford and Howard counties. Untreated water is sold at wholesale rates to Carroll and Harford counties. The rate schedules are established pursuant to Board of Estimates' actions and, in the case of Baltimore County, are subject to provisions of State law and City/County agreements regarding cost allocation. The law and agreement with Baltimore County obligate the City to supply water at cost. The City and County allocate operating and maintenance costs on all jointly used facilities. Baltimore City customers, including City agencies, provide about 43.8% of total user charges of \$139.1 million Fiscal 2010 appropriation. Baltimore County customers provide 31.6% and the remaining balance comes from Anne Arundel, Carroll, Harford and Howard counties, late penalties and other minor service charges.

Wastewater Utility- Baltimore and Anne Arundel counties, pursuant to agreements with the City, pay into the Wastewater Utility Fund a proportional amount based on the sewage treated at the Back River and Patapsco treatment plants. These counties also pay a portion of the capital expenses of jointly used wastewater facilities. City customers, including City agencies, provide

approximately 59.2% or \$104.7 million of total user charges while Baltimore and Anne Arundel counties and other service charges comprise the balance. Fiscal 2010 revenues and funding sources are estimated to be \$176.8 million.

Loan and Guarantee Enterprise Fund



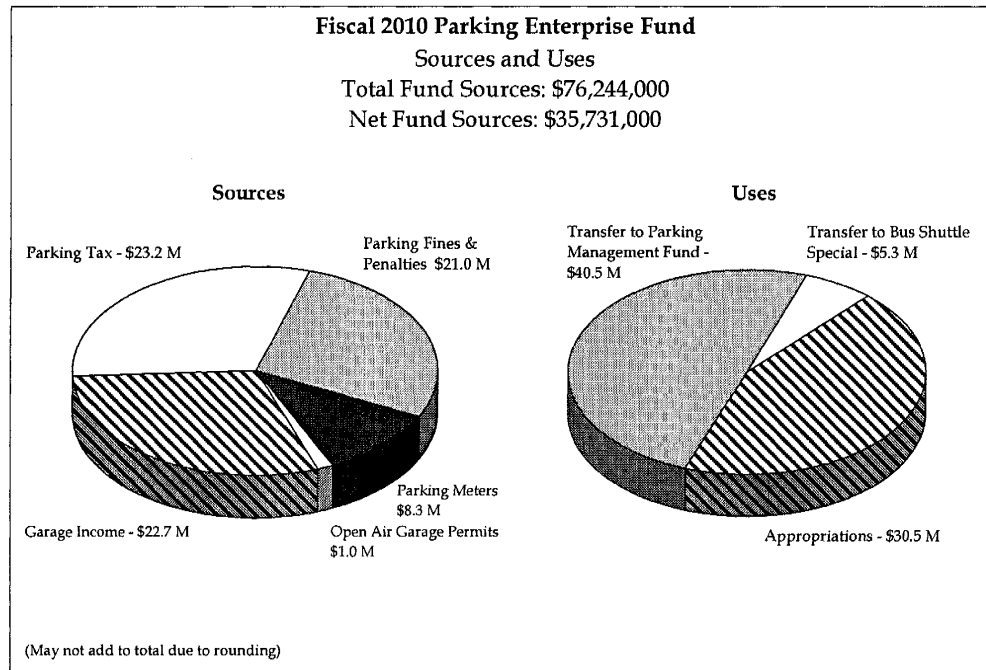
Policy and Objectives

The Loan and Guarantee Enterprise Fund was established in the Fiscal 1989 budget for the purpose of planning and budgeting for the income and expenses associated with the operations of the Loan and Guarantee Servicing Division of the Department of Finance. In Fiscal 1992, the Division was made part of the Bureau of Accounting and Payroll Services. The Loan and Guarantee Servicing Division was established by resolution of the Board of Estimates, dated June 4, 1986, requiring that it administer outstanding loans and guarantees, temporary parking lots and certain facilities that were under the control of the former Trustees for Loans and Guarantees prior to June, 1986. In Fiscal 1992, responsibility for the administration of temporary parking facilities was transferred from the Division to a new Parking Management Unit which is now part of the Department of Transportation. Parking revenues resulting from facility operations were transferred to the Parking Management Fund. Loan and Guarantee Fund revenues in excess of those needed for operating expenses and reserve requirements are transferred to the General Fund under the terms of the resolution of the Board of Estimates. Conversely, operating shortfalls of the fund must be made up by the General Fund.

Major Revenues

Total Fiscal 2010 revenues are estimated to be \$3.8 million. Revenues from the use of money and property are approximately \$238,000, of which an estimated \$125,000 is from rental of property. Additional revenue sources include \$2.2 million from fund balance and \$1.4 million in revenue transfer from the General Fund.

Parking Enterprise Fund



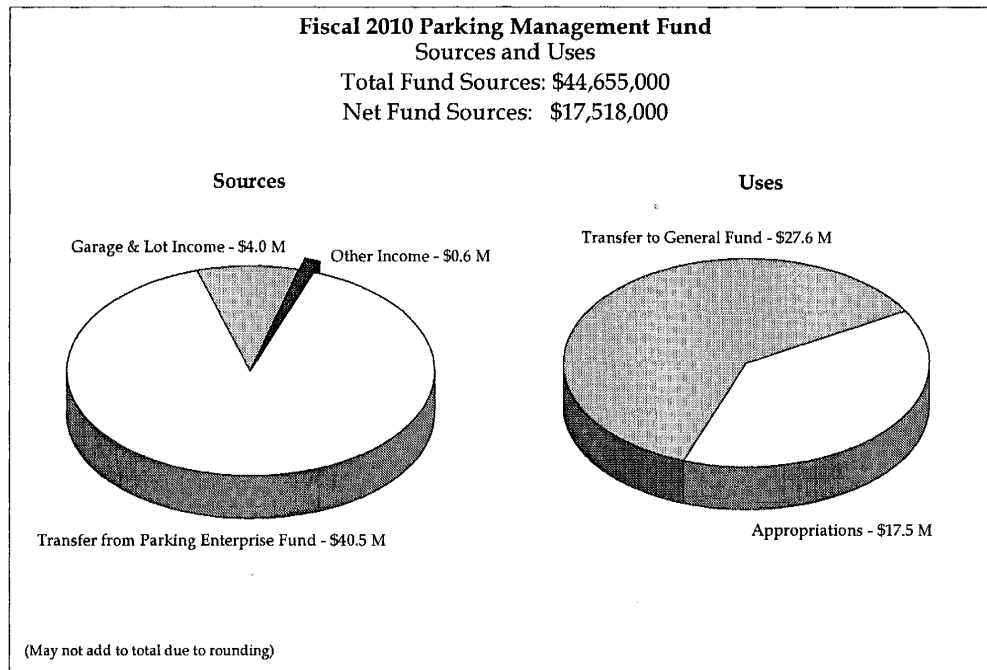
Policy and Objectives

The Parking Enterprise Fund was established in 1983 to budget for parking related revenues and debt service expenses resulting from parking revenue bonds, notes and other revenue obligations. The City issues debt to finance acquisition or construction of parking facilities. Revenue from garage operations and installment purchase payments received from developers are deposited in the fund and are designated to support the debt service obligation of the fund. Parking taxes, open-air garage licenses, parking fines, penalties on parking fines and parking meter revenues also are deposited in this fund. These revenues provide a guaranteed flow of income and an additional security for the payment of debt service. Providing that debt service obligations and other security requirements of the fund are met, the City is permitted to transfer monies from the Parking Enterprise Fund. Revenues in excess of debt service and operating expense requirements are transferred to the Parking Management Fund.

Major Revenues

Parking taxes, parking fines and penalties and garage income, which include facility installment sales receipts, generate approximately 87.7% of the Parking Enterprise Fund revenues. The Parking tax rate was increased from 12% to 16% in December 1, 2008. The additional revenue generated by the 4% rate increase will fund operations and capital expenses for the new "free" harbor bus shuttle service, the Circulator, which is expected to start operations in the Summer of 2009. The Fiscal 2010 Parking Enterprise Fund revenues are estimated to total \$76.2 million. After the transfer of \$40.5 million to the Parking Management Fund and \$5.3 million to the Harbor Shuttle Special Fund, net revenues to support operating and debt service requirements are estimated to be \$30.5 million.

Parking Management Fund



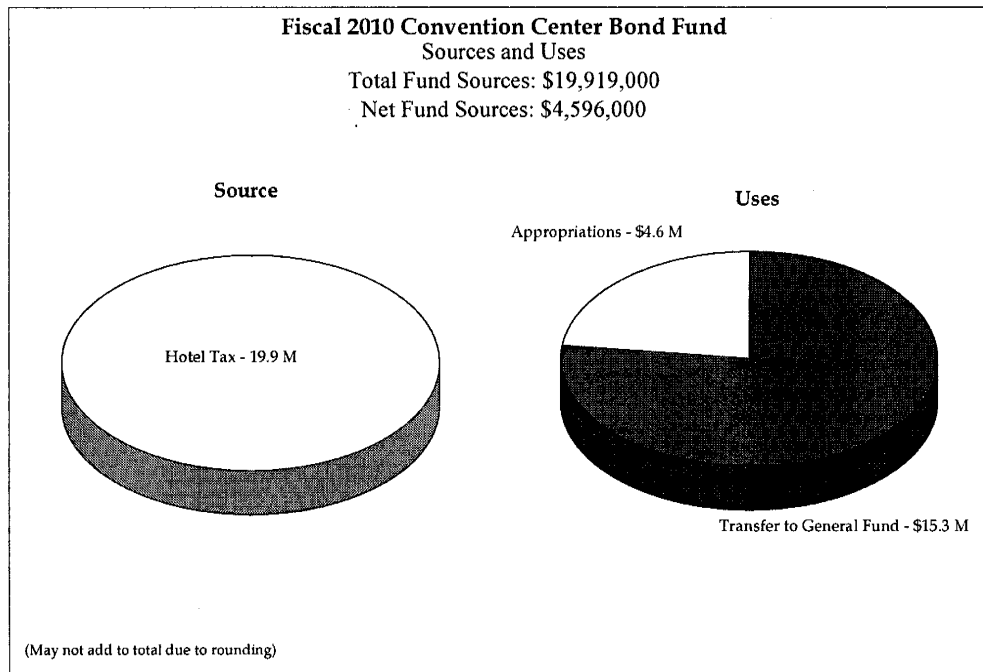
Policy and Objectives

The Parking Management Fund was established in Fiscal 1992 to budget for parking activities exclusive of those expenses funded by the Parking Enterprise Fund. Taken together, the activities of the two funds provide a more complete accounting for the City's entire parking operations. The Parking Management Fund supports appropriations for on-street activities including the parking meter system, parking enforcement and special parking programs and off-street parking activities including parking lots and garages financed by general obligation bonds or other General Fund sources. The primary purpose of the fund is to achieve clear management accountability and improve performance of all parking activities in order to increase revenues and improve public services in the most cost-effective manner. The Parking Management Fund is a budgetary fund. The results of fiscal operations of the fund are combined with the General Fund in the City's Comprehensive Annual Financial Report.

Major Revenues

Revenues earned by fund operations total \$4.6 million. Income from City-owned parking lots and garages of \$3.7 million makes up the bulk of these revenues. Transfers from the Parking Enterprise Fund, \$40.5 million, are required to supplement fund revenues to support expenditure requirements of \$17.5 million. After expenses are met, available revenues are transferred to the General Fund, an estimated \$27.6 million in Fiscal 2010.

Convention Center Bond Fund



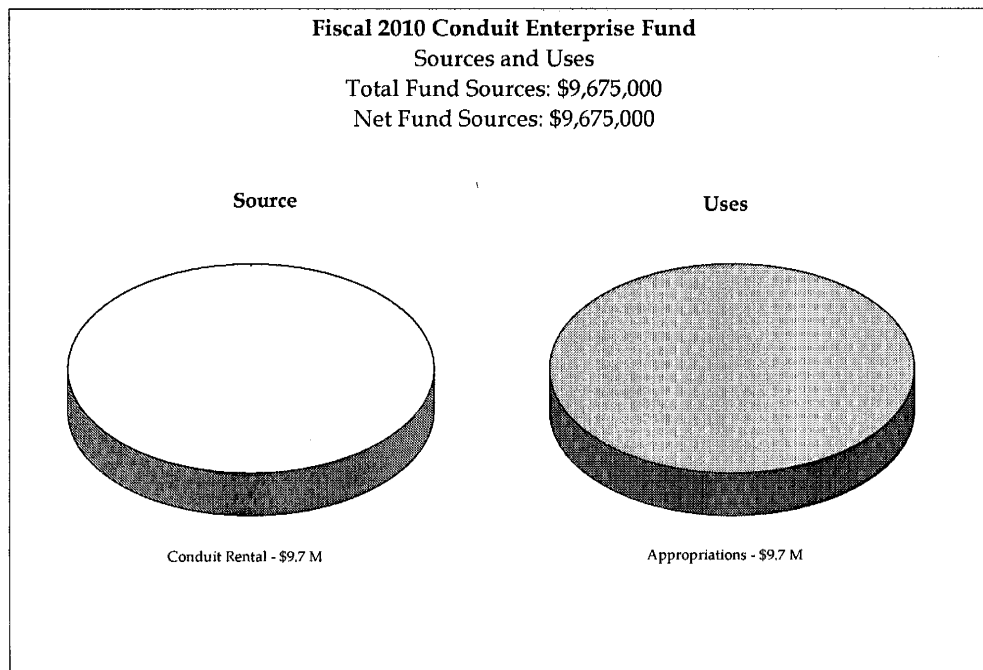
Policy and Objectives

The Convention Center Bond Fund was established in Fiscal 1995 to budget for hotel tax revenue to be dedicated to support the payment of principal and interest associated with City indebtedness incurred to finance one-third of the \$150.0 million cost of the joint City-State expansion of the Baltimore Convention Center. The Convention Center facility has been a success from the day of its opening. The Convention Center's addition opened in September 1996. The fully expanded and renovated Convention Center facility reopened in April 1997. The Convention Center Bond Fund is a budgetary fund. The results of fiscal operations of the fund are combined with the General Fund in the City's Annual Financial Report.

Major Revenues

The sole revenue source for the fund is the 7.5% sales and service tax levied on transient room rentals at hotels, motels and bed and breakfast facilities located in the City. Fiscal 2009 tax receipts are estimated to be about \$19.9 million. Total debt service expenses for the fund are appropriated at \$4.6 million. Hotel tax receipts in excess of the debt service expense appropriated in the fund or about \$15.3 million will be transferred to the General Fund. As a result of legislation enacted by the 1997 Maryland General Assembly, the City must appropriate 40.0% of its estimated total hotel tax receipts to support the operations of the Baltimore Area Convention and Visitors Association. The legislative requirement for promotion funding is mandated through Fiscal 2010.

Conduit Enterprise Fund



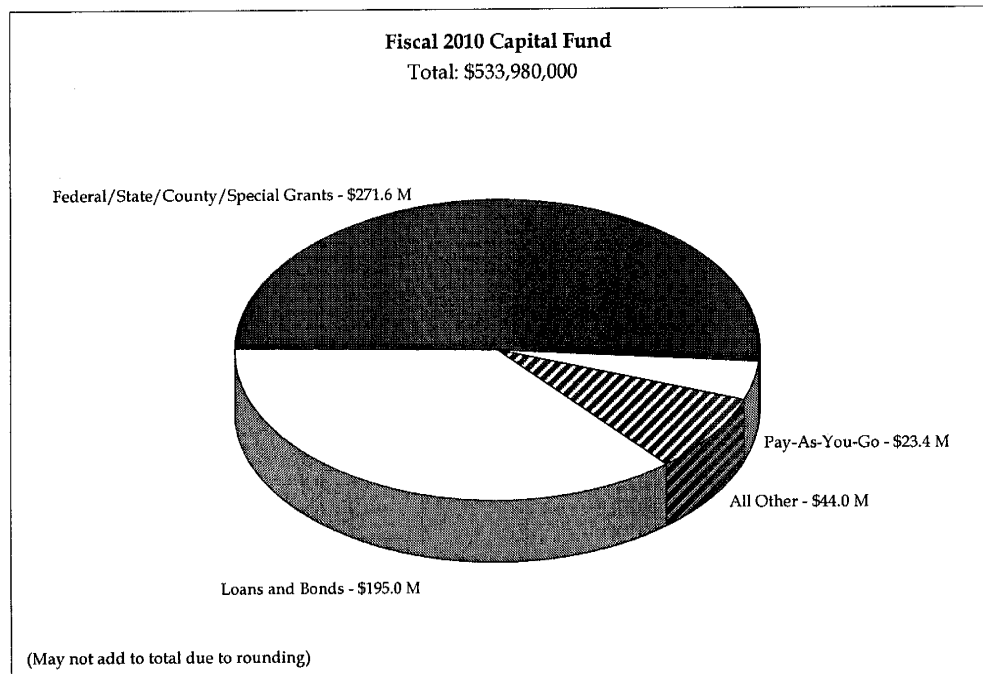
Policy and Objectives

The Conduit Enterprise Fund was established in Fiscal 2002. The fund accounts for revenue charged non-City entities and City agencies renting space in the City-owned and operated underground conduit system. The conduit system is a unique public resource that provides access to substantial portions of the public right of way without the necessity of opening and closing streets, and disrupting traffic that is common in many urban areas. The fund will appropriately highlight the costs of operations and funding reserve requirements in order to achieve clear management accountability and improve performance of conduit-related operations in the most cost-effective manner.

Major Revenues

The sole revenue source for the fund is the rental charge levied on City agency and other non-City users of the conduit system. The Fiscal 2010 receipts are estimated at \$9.7 million. Total expenses for the fund are appropriated at \$9.7 million. Rental receipts in excess of the current operating expenses are reserved for maintenance, capital and other requirements of the conduit system. The revenue potential from the conduit resource is enhanced as a result of Ordinance 00-116, which grants authority to establish both City and non-City charges for use of the public right of way that reflect the value of the right of way.

Capital Fund



Policy and Objectives

Governmental accounting standards and the City Charter require operating revenues and expenses to be clearly distinguished from revenues and expense associated with capital projects, e.g., the design, development, construction and extraordinary repair and rehabilitation of physical plant and facilities. The Board of Estimates has defined capital projects as physical improvements that cost more than \$50,000; equipment and items of repair and maintenance that cost more than \$100,000; Bureau of Water and Waste Water items of repair, maintenance or emergency nature costing more than \$250,000; and the salaries other than those that are properly capitalized as part of the project cost. Each capital project appropriation reflects all revenue sources used to finance the particular project. Major revenues are received from various sources, all of which comprise this fund.

Major Revenues

Three types of funding sources (grants, loans and bonds, and all other excluding Pay-as-You-Go) total \$510.6 million and comprise 95.6% of the Fiscal 2010 capital appropriations of \$534.0 million. The magnitude of the various funding sources changes significantly from year-to-year because the project priorities and types of projects authorized drive the funding sources. For instance, in Fiscal 2010, General obligation bonds are anticipated to increase by \$17.1 million to \$130.0 million from \$112.9 million or an increase of 15.1%. Other forms of capital appropriation such as the Pay-As-You-Go appropriations are estimated to be reduced from \$84.6 million to \$23.4 million or a reduction of 72.3% over Fiscal 2009 capital appropriations. Total grants are anticipated to decline by \$137.3 million or 33.6% lower than the Fiscal 2009 capital appropriation. The completions of significant projects, termination of a grant or shifting project priorities are the major reasons for change.

The largest funding sources in the Fiscal 2010 capital budget are: \$271.6 million or 50.9% in grants (\$110.2 million in County grants, \$80.8 million in revenue from State grants, \$77.8 million in Federal grants and \$2.8 million in Special grants); \$195.0 million or 36.5% in loans and bonds

4.4% in Pay-As-You-Go funding from current operating revenues (\$14.7 million in Water and Waste Water Utility funds, \$4.5 million in Conduit Enterprise fund, and \$4.2 million in General Fund). The balance of appropriations is supported by various private reimbursements, the sale of City property, loan repayments and other minor sources.

Internal Service Fund

Policy and Objectives

This fund finances goods and/or services provided by certain City agencies to other City agencies on a cost reimbursement basis. In Fiscal 2010, \$76.5 million has been adopted for vehicle fleet repair and maintenance, print shop, post office, telephone, telecommunication, risk management and unemployment and worker's compensation services. These funds are to operate on a fully self-supporting basis, including the financing of reserves for capital equipment replacement.

This Page Intentionally Left Blank

GENERAL FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING AND CAPITAL

<u>Revenue Accounts</u>	<u>Fiscal 2008 Actual</u>	<u>Fiscal 2009 Budget</u>	<u>Fiscal 2009 Projection</u>	<u>Fiscal 2010 Estimate</u>	<u>Budget Change</u>
LOCAL TAXES					
Real and Personal Property - Current Year					
001 Real Property	594,401,698	703,480,000	699,224,057	780,819,000	77,339,000
004 Personal Property - Ordinary Business Corps	48,267,879	44,392,000	47,809,669	47,455,000	3,063,000
007 Personal Property - Individuals & Firms	611,326	1,402,000	1,351,722	1,046,000	(356,000)
008 Personal Property - Public Utilities	46,863,481	50,445,000	45,844,377	50,601,000	156,000
027 Phase in Tax Credit	(67,018,073)	(118,403,000)	(108,538,179)	(156,350,000)	(37,947,000)
	623,126,311	681,316,000	685,691,646	723,571,000	42,255,000
Real and Personal Property - Prior Years					
010 Real Property	8,516,147	3,000,000	10,524,460	6,000,000	3,000,000
011 Personal Property	4,352,970	2,000,000	6,963,964	3,000,000	1,000,000
	12,869,117	5,000,000	17,488,424	9,000,000	4,000,000
Real and Personal Property - Other Revenue					
021 Penalties and Interest	6,611,799	6,700,000	7,466,778	6,700,000	0
022 Discounts	(3,559,593)	(3,470,000)	(3,902,169)	(3,470,000)	0
023 Circuit Breaker - Elderly Persons	(146)	0	0	0	0
024 Tax Sale Expense	1,772,099	4,275,000	1,800,384	4,275,000	0
025 Newly Constructed Dwellings Tax Credit	(2,848,550)	(4,900,000)	(3,999,694)	(4,900,000)	0
026 Tax Credit for Conservation Property	0	0	(280,054)	0	0
028 Other Property Tax Credits	(197,838)	(880,000)	(255,580)	(900,000)	(20,000)
029 Enterprise Zone Tax Credit	(3,016,964)	(4,140,000)	(5,009,603)	(7,978,000)	(3,838,000)
030 Cemetery Dwellings Tax Credit	(2,525)	(3,000)	(1,921)	(3,000)	0
032 Historic Property Tax Credits	(5,281,391)	(4,900,000)	(5,231,586)	(5,000,000)	(100,000)
038 Tax Increment Financing Districts	4,821,000	12,076,000	4,513,592	9,807,000	(2,269,000)
	(1,702,109)	4,758,000	(4,899,853)	(1,469,000)	(6,227,000)
Sales and Service					
045 Gas	8,671,577	9,301,000	9,418,949	9,939,000	638,000
046 Electricity	19,054,092	19,960,000	19,397,524	20,403,000	443,000
047 Fuel Oil	464,157	548,000	588,259	557,000	9,000
049 Steam	846,450	888,000	886,086	874,000	(14,000)
050 Telephone	29,374,462	29,200,000	29,200,000	29,195,000	(5,000)
051 Homeless Relief Assistance Tax	569,393	540,600	413,009	477,000	(63,600)
052 Hotel (transferred from Conv Ctr Bond Redemption Fund)	17,195,252	17,500,000	16,081,157	15,323,000	(2,177,000)
053 Property Transfer	36,495,044	31,200,000	23,388,980	24,240,000	(6,960,000)
054 Liquid Petroleum Gas	75,505	56,000	71,659	65,000	9,000
055 Refund Reserve - Gas	(80,479)	(170,000)	(191,540)	(170,000)	0
056 Refund Reserve - Electricity	(142,528)	(350,000)	(525,970)	(350,000)	0
057 Refund Reserve - Fuel Oil	(6,014)	(90,000)	(243,922)	(90,000)	0
059 Refund Reserve - Steam	(68)	0	0	0	0
	112,516,843	108,583,600	98,484,191	100,463,000	(8,120,600)
Payments in Lieu of Taxes					
060 Housing Authority	16,646	0	117,680	0	0
062 Urban Renewal	24,960	40,000	37,344	25,000	(15,000)
063 Off-Street Parking Properties	718,110	579,000	281,211	720,000	141,000
064 Maryland Port and Stadium Authorities	740,371	747,000	964,154	931,000	184,000
065 Apartments	3,681,081	3,500,000	3,482,013	3,015,000	(485,000)
067 Economic Development	895,381	1,000,000	798,966	1,000,000	0
	6,076,549	5,866,000	5,681,368	5,691,000	(175,000)

GENERAL FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING AND CAPITAL

<u>Revenue Accounts</u>	<u>Fiscal 2008 Actual</u>	<u>Fiscal 2009 Budget</u>	<u>Fiscal 2009 Projection</u>	<u>Fiscal 2010 Estimate</u>	<u>Budget Change</u>
LOCAL TAXES (cont.)					
Other Local Taxes					
075 Tax Sale Fees and Other	242,325	550,000	209,736	400,000	(150,000)
Income Tax					
081 Income Tax - State Collected	251,640,756	247,700,000	249,002,915	240,583,000	(7,117,000)
083 Unallocated Withholding - Regular	7,515,995	7,200,000	7,701,242	7,000,000	(200,000)
084 Income Tax - Fiduciary Returns	8,468,188	7,100,000	5,037,462	4,100,000	(3,000,000)
	267,624,939	262,000,000	261,741,619	251,683,000	(10,317,000)
Locally Imposed - State Collected					
085 Admissions	9,775,308	9,300,000	9,432,565	9,100,000	(200,000)
086 Recordation	39,186,697	32,000,000	22,706,426	22,600,000	(9,400,000)
	48,962,005	41,300,000	32,138,991	31,700,000	(9,600,000)
TOTAL: LOCAL TAXES	1,069,715,980	1,109,373,600	1,096,536,122	1,121,039,000	11,665,400
LICENSES AND PERMITS					
General Government					
120 City/State Business	1,801,658	1,725,000	1,845,461	1,400,000	(325,000)
122 Alcoholic Beverage	1,623,002	1,650,000	1,961,793	2,050,000	400,000
123 Marriage	22,645	24,000	21,890	21,000	(3,000)
	3,447,305	3,399,000	3,829,144	3,471,000	72,000
Public Safety and Regulation					
127 Cable TV Franchise Fee	5,290,052	5,000,000	5,612,151	5,376,000	376,000
128 Fire Prevention - Fire Code	1,452,427	1,272,000	1,390,958	1,272,000	0
129 Rental Property Registrations	1,558,294	1,500,000	1,643,702	1,530,000	30,000
130 Multiple Family Dwelling Permits	2,404,830	2,500,000	2,491,040	2,250,000	(250,000)
131 Miscellaneous Building Inspection Revenue	1,471,805	1,400,000	1,144,419	1,078,000	(322,000)
132 Building Construction Permits	7,617,431	6,500,000	4,695,044	5,220,000	(1,280,000)
133 Electrical Installation Permits	1,303,516	1,100,000	822,588	810,000	(290,000)
134 Mechanical Equipment Permits	988,782	1,026,000	723,793	669,000	(357,000)
135 Plumbing Permits	564,877	600,000	434,774	414,000	(186,000)
136 Elevator Permits	49	4,000	4,850	0	(4,000)
137 Filing Fees - Building Permits	1,041,455	1,000,000	890,724	831,000	(169,000)
138 Alarm System Registration Permits	525,642	650,000	489,318	585,000	(65,000)
139 Public Assembly Permits	5,246	6,000	7,364	4,000	(2,000)
140 Professional and Occupational Licenses	1,043,542	198,000	465,332	198,000	0
143 Amusement Device Licenses	428,223	700,000	624,834	600,000	(100,000)
145 Dog Licenses and Kennel Permits	110,626	110,000	109,113	110,000	0
146 Special Police Appointment Fees	28,005	17,000	7,649	0	(17,000)
149 Vacant Lot Registration Fees	110,098	100,000	128,710	130,000	30,000
150 Trades Licenses	142,360	138,000	145,770	167,000	29,000
	26,087,260	23,821,000	21,832,133	21,244,000	(2,577,000)
Health					
151 Food Dealer Permits	2,013,818	2,000,000	1,945,935	2,000,000	0
152 Swimming Pool Licenses	35,250	24,700	31,150	25,000	300
154 Solid Waste Collection Permits	148,713	150,000	56,478	150,000	0
	2,197,781	2,174,700	2,033,563	2,175,000	300

GENERAL FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING AND CAPITAL

Revenue Accounts	Fiscal 2008 Actual	Fiscal 2009 Budget	Fiscal 2009 Projection	Fiscal 2010 Estimate	Budget Change
LICENSES AND PERMITS (cont.)					
Highways					
163 Minor Privilege Permits	2,343,516	2,000,000	2,293,574	2,000,000	0
164 Public Utility Pole Permits	69,927	483,000	202,867	483,000	0
166 Telephone Conduit Franchise	118,054	118,000	110,000	120,000	2,000
	2,531,497	2,601,000	2,606,441	2,603,000	2,000
TOTAL: LICENSES AND PERMITS	34,263,843	31,995,700	30,301,281	29,493,000	(2,502,700)
FINES AND FORFEITS					
177 Court-Ordered Restitution and Misc Fines	1,707	3,000	1,970	2,000	(1,000)
178 Civil Citations	28,205	35,000	47,545	50,000	15,000
179 Sheriff Revenue	171,654	120,000	180,225	120,000	0
180 Forfeitures Drug/Gambling Contraband	1,975,865	2,000,000	2,501,738	2,045,000	45,000
181 Minimum Wage Violations	85,125	30,000	32,024	25,000	(5,000)
182 Environmental Control Board Fines	4,598,965	1,700,000	4,252,329	4,155,000	2,455,000
185 Bad Check Charge	26,267	50,000	46,121	70,000	20,000
186 District Court Housing Fines	25,043	54,000	3,625	4,000	(50,000)
187 Liquor Board Fines	172,888	160,000	263,151	175,000	15,000
188 Library Fines	235,454	250,000	261,870	250,000	0
TOTAL: FINES AND FORFEITS	7,321,173	4,402,000	7,590,598	6,896,000	2,494,000
USE OF MONEY					
200 Earnings on Investments	13,513,091	13,245,000	5,318,838	3,175,000	(10,070,000)
202 Interest Differential Off-Street Parking	2,888	3,000	2,338	2,000	(1,000)
205 Interest on REAL Loans	5	1,500	1,187	1,000	(500)
206 Interest on Property Sale Proceeds	146,761	45,000	76,613	45,000	0
207 Interest on Gambling/Drug Confiscated Cash	183,773	150,000	95,314	50,000	(100,000)
208 Interest on Commercial Rehab Loans	0	500	0	0	(500)
212 Principal on REAL Home Rehab	659	3,000	3,336	3,000	0
213 Principal on Commercial Rehab	0	5,000	0	0	(5,000)
215 Interest - Baltimore Home Finance	3,266	3,000	114	2,000	(1,000)
216 Principal - Baltimore Home Finance	8,731	10,000	15,214	7,000	(3,000)
217 Principal - Private Activity Bond Loans	4,541	5,000	5,180	5,000	0
218 Interest - Private Activity Bond Loans	2,731	2,500	2,698	2,000	(500)
227 Principal - CDFC Loan	767,791	790,000	539,893	813,000	23,000
228 Interest - CDFC Loan	351,051	300,000	549,627	247,000	(53,000)
232 Principal - SELP Loans	129,773	300,000	113,206	80,000	(220,000)
233 Interest - SELP Loans	11,307	(14,000)	6,295	(15,000)	(1,000)
238 Interest - 4th Industrial Commercial Loan	5,285	10,000	4,238	3,000	(7,000)
239 Principal - 4th Industrial Commercial Loan	116,875	53,000	39,294	15,000	(38,000)
250 Principal - MILA/MICRF	198,898	264,000	194,395	265,000	1,000
251 Interest - MILA/MICRF	3,713	3,300	3,290	3,000	(300)
252 Principal - Off-Street Parking Loans	449,066	460,000	199,525	479,000	19,000
253 Interest - Off-Street Parking Loans	183,991	115,000	69,425	172,000	57,000
255 Principal - Economic Development Loan Program	1,625,067	452,000	556,552	412,000	(40,000)
256 Interest - Economic Development Loan Program	195,245	136,000	130,608	117,000	(19,000)
257 Principal - PAYGO Eco. Dev. Loans	161,644	64,000	0	0	(64,000)
258 Interest - PAYGO Eco. Dev. Loans	2,172	1,400	0	0	(1,400)
259 Interest - Community Development Fund Loans	7,005	6,500	6,384	6,000	(500)
260 Principal - Community Development Fund Loans	34,976	49,000	61,602	50,000	1,000
TOTAL: USE OF MONEY	18,110,305	16,463,700	7,995,166	5,939,000	(10,524,700)

GENERAL FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING AND CAPITAL

Revenue Accounts	Fiscal 2008 Actual	Fiscal 2009 Budget	Fiscal 2009 Projection	Fiscal 2010 Estimate	Budget Change
USE OF PROPERTY					
201 Rental of City Property	940,752	850,000	979,910	740,000	(110,000)
210 Rental from Inner Harbor Shoreline	606,261	650,000	521,566	650,000	0
211 Rental from C. L. Benton, Jr. Office Building	1,613,784	1,600,000	1,851,322	1,851,000	251,000
214 SW Resource Recovery Facility - Lease	817,186	880,000	880,720	880,000	0
225 Rental from Recreation and Parks	7,547	15,000	0	8,000	(7,000)
226 Rental from Harborplace Pavilions	101,703	100,000	99,654	100,000	0
240 Harbor Shoreline - Docking Fees	110,829	120,000	104,630	120,000	0
241 Rental from Community Centers	182,545	230,000	182,402	180,000	(50,000)
243 Rentals from Wharfage - Piers and Docks	84,568	78,000	91,014	92,000	14,000
245 Recycle Bin Advertising	3,188	0	2,195	0	0
246 1st Mariner Arena Naming Rights	75,000	75,000	75,000	75,000	0
247 Convention Center	11,522,941	11,600,000	10,153,368	11,600,000	0
267 Rental - Federal Day Care Center	3,120	31,000	0	31,000	0
268 Waterview Settlement & Howard Park Grocery	3,300,000	0	0	0	0
TOTAL: USE OF PROPERTY	19,369,424	16,229,000	14,941,781	16,327,000	98,000
FEDERAL GRANTS					
280 Civil Defense	98,946	132,000	224,506	179,000	47,000
STATE AID					
401 Targeted Aid (Income Tax Disparity)	78,160,604	75,524,000	75,524,256	79,052,000	3,528,000
404 Security Interest Filing Fees	2,630,249	3,075,000	3,075,175	2,575,000	(500,000)
406 Police Protection Aid	32,792	83,000	78,993	83,000	0
415 Local Health Operations	11,790,994	13,107,000	12,599,229	10,269,000	(2,838,000)
444 Public Utility DeRegulation Grant	438,610	0	0	0	0
475 Library Services	6,594,432	6,585,000	6,585,530	6,548,000	(37,000)
482 War Memorial	196,869	180,000	180,000	180,000	0
TOTAL: STATE AID	99,844,550	98,554,000	98,043,183	98,707,000	153,000
PRIVATE GRANTS					
590 Interest - Enoch Pratt Endowment	73,215	95,000	74,399	46,000	(49,000)
593 Comcast Youth Works Annual Grant	80,000	80,000	80,000	80,000	0
TOTAL: PRIVATE GRANTS	153,215	175,000	154,399	126,000	(49,000)
CHARGES - CURRENT SERVICES					
General Government					
616 Intake Placement Fees	120	0	0	0	0
617 Emergency Repairs - Contractors' Fees	1,807	0	2,568	0	0
618 Transcriber Service Charges	23,397	12,000	14,580	12,000	0
620 RBDL Administration Fee	7,787	8,000	6,153	8,000	0
621 Bill Drafting Service	22,451	25,000	12,639	25,000	0
623 Zoning Appeal Fees	136,295	130,000	107,123	122,000	(8,000)
624 Rehab Loan Application Fees	11,980	15,000	14,485	15,000	0
628 Civil Marriage Ceremonies	15,210	16,000	14,580	15,000	(1,000)
632 Lien Reports	1,488,022	1,440,000	1,073,180	1,079,000	(361,000)
633 Election Filing Fees	4,559	7,000	461	7,000	0
634 Surveys Sales of Maps and Records	90,594	100,000	65,125	100,000	0
635 Telephone Commissions	1,567	5,000	0	5,000	0
636 3rd Party Disability Recoveries	32,720	60,000	36,102	60,000	0
637 Open Enrollment Expense Reimbursement	(73,531)	35,000	0	35,000	0
638 Semi - Annual Tax Payment Fee	1,069,997	800,000	496,861	500,000	(300,000)

GENERAL FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING AND CAPITAL

<u>Revenue Accounts</u>	<u>Fiscal 2008 Actual</u>	<u>Fiscal 2009 Budget</u>	<u>Fiscal 2009 Projection</u>	<u>Fiscal 2010 Estimate</u>	<u>Budget Change</u>
CHARGES - CURRENT SERVICES (cont.)					
639 Tax Roll Service Charge	9,472	17,000	11,148	15,000	(2,000)
640 Audit Fees - Comptroller's Office	480,794	562,000	553,539	575,000	13,000
643 Reimbursable Billing Costs	1,400	1,000	385	1,000	0
648 Sub-division Plat Charges	7,550	0	13,160	0	0
649 Vending Machine Commissions	71,531	65,000	78,801	65,000	0
651 Reimbursement for Use of City Vehicles	23,430	25,000	27,942	25,000	0
654 Charges for Central City Services	10,446,330	11,500,000	11,275,222	12,588,000	1,088,000
	13,873,482	14,823,000	13,804,054	15,252,000	429,000
Public Safety and Regulation					
656 Animal Shelter Sales and Charges	39,851	30,000	21,962	0	(30,000)
657 Liquor Board Advertising Fees	84,137	90,000	85,519	80,000	(10,000)
659 Sale of Accident and Incident Reports	262,283	240,000	285,583	250,000	10,000
660 Stadium Security Service Charges	924,755	1,100,000	655,605	1,200,000	100,000
661 Port Fire Protection (MPA)	1,399,940	1,400,000	1,399,940	1,400,000	0
662 Sheriff - District Court Service	3,123,708	2,700,000	3,250,077	2,700,000	0
663 False Alarm Fees	965,635	598,000	925,042	1,000,000	402,000
664 Fire Dept - Sales of Reports	24,192	20,000	21,310	20,000	0
665 Fire Ambulance Stadium Service	43,600	43,600	41,200	43,000	(600)
667 Fire Department Employment Application Fee	0	0	0	94,000	94,000
	6,868,101	6,221,600	6,686,238	6,787,000	565,400
Health					
680 Miscellaneous Environmental Fees	16,200	14,000	19,100	14,000	0
681 Air Quality Fees (1989, Ordinance #323)	0	50,000	50,000	50,000	0
	16,200	64,000	69,100	64,000	0
Social Services					
706 Sheriff - DHR Service Agreement	480,465	400,000	636,961	400,000	0
Recreation and Culture					
754 Waxter Center Memberships	1,650	4,000	3,786	4,000	0
756 William J. Myers Soccer Pavilion	115,207	120,000	95,220	118,000	(2,000)
757 Dominic "Mimi" DiPietro Ice Rink	134,553	130,000	130,307	131,000	1,000
758 Middle Branch Water Resource Center	61,804	62,000	74,124	61,000	(1,000)
759 Mt. Pleasant Ice Arena	251,302	165,000	361,502	212,000	47,000
760 Clarence H. "Du" Burns Arena	22,000	26,400	16,170	27,000	600
761 Northwest Park	58,116	150,000	56,392	54,000	(96,000)
773 Video Rental and Other Charges	31,464	69,000	91,759	69,000	0
777 Swimming Pool Passes	113,166	120,000	108,319	78,000	(42,000)
	789,262	846,400	937,579	754,000	(92,400)
Highways					
785 Impounding Cars - Storage	6,666,415	7,370,000	5,627,939	5,300,000	(2,070,000)
786 Disposition of Eviction Chattel	411	0	0	0	0
	6,666,826	7,370,000	5,627,939	5,300,000	(2,070,000)
Sanitation and Waste Removal					
795 Landfill Disposal Tipping Fees	7,283,300	6,500,000	6,229,987	6,500,000	0
797 Solid Waste Surcharge	2,103,518	2,500,000	2,807,544	2,500,000	0
799 Southwest Resource Recovery Facility	657,667	650,000	688,799	650,000	0
	10,044,485	9,650,000	9,726,330	9,650,000	0
TOTAL: CHARGES - CURRENT SERVICES	38,738,821	39,375,000	37,488,201	38,207,000	(1,168,000)

GENERAL FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING AND CAPITAL

Revenue Accounts	Fiscal 2008 Actual	Fiscal 2009 Budget	Fiscal 2009 Projection	Fiscal 2010 Estimate	Budget Change
OTHER REVENUE					
General Government					
864 Single Stream Recycables	104,463	0	282,023	256,000	256,000
867 Sale of Public Local Laws	0	0	510	0	0
868 CHAP - Miscellaneous Revenue	31,212	25,000	18,112	25,000	0
869 Prior Year Reserve	0	0	0	550,000	550,000
870 Cash Discounts on Purchases	185	0	0	0	0
871 Sale of Scrap	170,786	0	0	0	0
872 Miscellaneous Revenue	6,641,325	405,000	159,517	245,000	(160,000)
873 Penalties and Interest Excl Real and Personal	988,715	500,000	800,744	500,000	0
875 Asbestos Litigation Settlement Proceeds	0	0	550,000	0	0
877 Sale of Scrap/Recycled Metal	173,878	238,000	269,506	183,000	(55,000)
	8,110,564	1,168,000	2,080,412	1,759,000	591,000
Public Safety and Regulation					
885 Police - Miscellaneous	25,172	22,000	27,417	22,000	0
887 Fire - Miscellaneous	0	0	(510)	0	0
	25,172	22,000	26,907	22,000	0
TOTAL: OTHER REVENUE	8,135,736	1,190,000	2,107,319	1,781,000	591,000
REVENUE TRANSFERS					
951 From (To) Loan and Guarantee Enterprise Fund	(1,365,000)	(1,365,000)	(1,365,000)	(1,365,000)	0
952 From (To) Parking Management Fund	30,697,201	29,000,000	25,628,644	27,595,000	(1,405,000)
953 From (To) Unemployment Fund	(950,000)	0	0	0	0
954 From (To) Fleet Operations Fund	(1,150,000)	0	0	0	0
955 From (To) Worker's Comp Fund	(3,100,000)	0	0	0	0
960 From (To) Motor Vehicle Fund	(11,500,000)	0	0	0	0
961 From (To) Self Insurance Fund	0	0	(2,500,000)	0	0
	12,632,201	27,635,000	21,763,644	26,230,000	(1,405,000)
TOTAL: REVENUE TRANSFERS	12,632,201	27,635,000	21,763,644	26,230,000	(1,405,000)
SURPLUS					
999 Prior Year Fund Balance	17,231,319	0	2,964,000	2,550,000	2,550,000
TOTAL GENERAL FUND	1,325,615,513	1,345,525,000	1,320,110,200	1,347,474,000	1,949,000

MOTOR VEHICLE FUND
REVENUE ESTIMATES: FUND DETAIL FOR OPERATING AND CAPITAL

Revenue Accounts	Fiscal 2008 Actual	Fiscal 2009 Budget	Fiscal 2009 Projection	Fiscal 2010 Estimate	Budget Change
Taxes - State Shared					
101 State Highway User Revenues	214,400,068	224,770,000	192,790,000	166,381,000	(58,389,000)
Licenses and Permits					
169 Permits and Inspection - Private Paving	46,157	35,000	81,826	35,000	0
170 Developer Agreement Fees	843,630	800,000	552,334	700,000	(100,000)
171 Street Cut Permit Fees	24,197	355,000	386,137	370,000	15,000
	913,984	1,190,000	1,020,297	1,105,000	(85,000)
Fines and Forfeits					
175 Stormwater and Sediment Control Penalties	4,700	2,000	2,300	2,000	0
176 Street Cut Fines	0	2,000	4,200	15,000	13,000
180 Red Light Fines	6,066,347	5,800,000	8,000,728	7,700,000	1,900,000
181 Right Turn On Red Fines	0	0	0	250,000	250,000
182 Speed Cameras	0	0	0	7,100,000	7,100,000
	6,071,047	5,804,000	8,007,228	15,067,000	9,263,000
Use of Money and Property					
201 Expressway Air Space Leases	18,781	13,000	9,395	8,400	(4,600)
205 Earnings on Investments	3,976,989	3,170,000	1,515,258	767,000	(2,403,000)
220 MTA Bus Shelter Agreement	242,077	200,000	232,828	200,000	0
	4,237,847	3,383,000	1,757,481	975,400	(2,407,600)
Charges - Current Services					
652 Impounding Cars	3,883,254	4,235,000	4,841,719	4,977,000	742,000
781 Stormwater and Sediment Control Fees	129,680	175,000	147,180	150,000	(25,000)
785 General Revenue Highways	3,469,966	3,245,000	2,679,674	3,183,600	(61,400)
788 Traffic Engineering	33,302	25,000	32,060	25,000	0
	7,516,202	7,680,000	7,700,633	8,335,600	655,600
Other Revenue					
111 Overhead Reimbursement	(1,075,414)	(1,000,000)	(1,000,000)	(1,000,000)	0
Revenue Transfers					
890 From (To) General Fund	11,500,000	0	0	0	0
954 From (To) Fleet Operations Fund	(1,437,000)	0	0	0	0
	10,063,000	0	0	0	0
Fund Balance					
899 From (To) Fund Balance	3,700,000	0	0	0	0
TOTAL MOTOR VEHICLE FUND	245,826,734	241,827,000	210,275,639	190,864,000	(50,963,000)

PARKING MANAGEMENT FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING AND CAPITAL

<u>Revenue Accounts</u>	Fiscal 2008 Actual	Fiscal 2009 Budget	Fiscal 2009 Projection	Fiscal 2010 Estimate	Budget Change
PARKING MANAGEMENT					
Licenses and Permits					
141 Residential Parking Permits	453,552	437,000	442,220	456,000	19,000
Use of Money and Property					
201 Rental of Property	4,940	2,000	2,280	2,000	0
Charges - Current Services					
759 Temporary Parking Lots	178,891	136,000	202,353	84,400	(51,600)
760 Parking Garages	3,991,667	3,700,000	3,912,798	3,956,000	256,000
872 Miscellaneous Revenue	27,960	18,000	33,490	101,600	83,600
	4,198,518	3,854,000	4,148,641	4,142,000	288,000
TOTAL: PARKING MANAGEMENT	4,657,010	4,293,000	4,593,141	4,600,000	307,000
REVENUE TRANSFERS					
950 From Parking Enterprise Fund	40,246,011	39,974,000	35,703,987	40,513,000	539,000
952 To General Fund	(30,697,201)	(29,000,000)	(25,628,644)	(27,595,000)	1,405,000
TOTAL: REVENUE TRANSFERS	9,548,810	10,974,000	10,075,343	12,918,000	1,944,000
TOTAL PARKING MANAGEMENT FUND	14,205,820	15,267,000	14,668,484	17,518,000	2,251,000

CONVENTION CENTER BOND FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING AND CAPITAL

<u>Revenue Accounts</u>	<u>Fiscal 2008 Actual</u>	<u>Fiscal 2009 Budget</u>	<u>Fiscal 2009 Projection</u>	<u>Fiscal 2010 Estimate</u>	<u>Budget Change</u>
CONVENTION CENTER BOND FUND					
Sales and Service Taxes					
052 Hotel Tax	21,711,542	22,116,000	21,271,000	19,919,000	(2,197,000)
REVENUE TRANSFERS					
953 Transfer to General Fund	(17,195,252)	(17,500,000)	(16,655,000)	(15,323,000)	2,177,000
TOTAL CONVENTION CENTER BOND FUND	4,516,290	4,616,000	4,616,000	4,596,000	(20,000)

WASTE WATER UTILITY FUND
REVENUE ESTIMATES: FUND DETAIL FOR OPERATING AND CAPITAL

Revenue Accounts	Fiscal 2008 Actual	Fiscal 2009 Budget	Fiscal 2009 Projection	Fiscal 2010 Estimate	Budget Change
Fines and Forfeits					
838 Non - Compliance Fines	3,250	7,000	3,000	3,000	(4,000)
Use of Money and Property					
835 Interest Income	1,531,484	629,000	800,000	220,000	(409,000)
Charges - Current Services					
825 Sewerage Charges - City	85,808,716	88,836,000	84,780,000	92,410,000	3,574,000
826 Sewerage Charges - Counties	55,658,120	55,267,000	55,841,000	55,729,000	462,000
827 Treated Effluent - Bethlehem Steel	28,000	18,000	18,000	28,000	10,000
831 Sewerage Charges - City Agencies	11,430,957	15,039,000	11,293,000	12,309,000	(2,730,000)
832 Industrial Waste Surcharge - City	3,394,231	3,373,000	3,666,000	3,959,000	586,000
833 Industrial Waste Surcharge - Counties	1,229,133	1,819,000	1,229,000	1,229,000	(590,000)
837 Pretreatment Permits	208,063	295,000	231,000	256,000	(39,000)
	157,757,220	164,647,000	157,058,000	165,920,000	1,273,000
Other Revenue					
830 Sanitation and Waste Removal - General	699,985	692,000	817,000	967,000	275,000
Fund Balance					
834 From (To) Fund Balance	(1,033,000)	21,836,000	21,836,000	9,710,000	(12,126,000)
TOTAL WASTE WATER UTILITY FUND	158,958,939	187,811,000	180,514,000	176,820,000	(10,991,000)

WATER UTILITY FUND
REVENUE ESTIMATES: FUND DETAIL FOR OPERATING AND CAPITAL

<u>Revenue Accounts</u>	Fiscal 2008 Actual	Fiscal 2009 Budget	Fiscal 2009 Projection	Fiscal 2010 Estimate	Budget Change
Use of Money and Property					
851 Water - Rental Real Property	113,030	116,000	113,000	113,000	(3,000)
856 Interest Income	2,626,438	1,601,000	1,500,000	460,000	(1,141,000)
	2,739,468	1,717,000	1,613,000	573,000	(1,144,000)
Charges - Current Services					
839 Metered Water - Carroll County	319,476	350,000	305,000	332,000	(18,000)
840 Metered Water - City	51,343,869	58,549,000	51,236,000	55,849,000	(2,700,000)
841 Metered Water - Baltimore County	40,814,280	43,771,000	43,887,000	44,035,000	264,000
842 Metered Water - Anne Arundel County	3,485,536	4,728,000	4,338,000	4,728,000	0
843 Metered Water - Howard County	10,552,753	10,001,000	10,001,000	10,912,000	911,000
844 Metered Water - Harford County	158,937	120,000	120,000	125,000	5,000
846 Special Water Supply Service	275,625	270,000	287,000	313,000	43,000
848 Private Fire Protection Service	472,329	453,000	491,000	535,000	82,000
849 Fire Hydrant Permits	64,776	77,000	68,000	74,000	(3,000)
854 Water Charges to City Agencies	4,892,892	5,085,000	4,682,000	5,103,000	18,000
858 Penalties	6,907,937	5,500,000	5,250,000	5,250,000	(250,000)
	119,288,410	128,904,000	120,665,000	127,256,000	(1,648,000)
Other Revenue					
852 Sundry Water	226,212	250,000	220,000	276,000	26,000
857 Reimbursable Billing Costs	8,681	16,000	15,000	9,000	(7,000)
859 Scrap Meters	44,673	42,000	45,000	45,000	3,000
	279,566	308,000	280,000	330,000	22,000
Fund Balance					
855 From (To) Fund Balance	1,278,000	6,992,000	6,992,000	10,940,000	3,948,000
TOTAL WATER UTILITY FUND	123,585,444	137,921,000	129,550,000	139,099,000	1,178,000

PARKING ENTERPRISE FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING AND CAPITAL

<u>Revenue Accounts</u>	<u>Fiscal 2008 Actual</u>	<u>Fiscal 2009 Budget</u>	<u>Fiscal 2009 Projection</u>	<u>Fiscal 2010 Estimate</u>	<u>Budget Change</u>
PARKING ENTERPRISE					
Taxes - Local					
044 Parking Garages and Lots Tax	18,480,586	17,600,000	16,650,321	23,273,000	5,673,000
Licenses and Permits					
165 Open Air Garage Permits	1,191,105	840,000	828,488	1,000,000	160,000
Fines and Forfeits					
181 Parking Fines	11,605,463	11,500,000	10,197,469	12,536,000	1,036,000
182 Penalties on Parking Fines	10,222,796	8,000,000	8,142,135	8,500,000	500,000
	21,828,259	19,500,000	18,339,604	21,036,000	1,536,000
Use of Money and Property					
579 Garage Income	24,100,037	21,700,000	22,895,989	22,660,000	960,000
Charges - Current Services					
664 Parking Meters	7,014,715	7,957,000	7,858,750	8,275,000	318,000
Fund Balance					
889 From (To) Fund Balance	10,124,334	3,500,000	0	0	(3,500,000)
TOTAL: PARKING ENTERPRISE	82,739,036	71,097,000	66,573,152	76,244,000	5,147,000
REVENUE TRANSFERS					
952 From (To) Parking Management Fund	(40,246,011)	(39,974,000)	(35,703,987)	(40,513,000)	(539,000)
953 From (To) Special Fund	0	0	0	(5,269,000)	(5,269,000)
TOTAL: REVENUE TRANSFERS	(40,246,011)	(39,974,000)	(35,703,987)	(45,782,000)	(5,808,000)
TOTAL PARKING ENTERPRISE FUND	42,493,025	31,123,000	30,869,165	30,462,000	(661,000)

CONDUIT ENTERPRISE FUND**REVENUE ESTIMATES: FUND DETAIL FOR OPERATING AND CAPITAL**

<u>Revenue Accounts</u>	<u>Fiscal 2008 Actual</u>	<u>Fiscal 2009 Budget</u>	<u>Fiscal 2009 Projection</u>	<u>Fiscal 2010 Estimate</u>	<u>Budget Change</u>
USE OF PROPERTY					
249 Conduit Rental	8,068,571	8,211,000	8,211,000	9,675,000	1,464,000
FUND BALANCE					
899 From (To) Fund Balance	(4,000)	(4,000)	(4,000)	0	4,000
TOTAL CONDUIT ENTERPRISE FUND	8,064,571	8,207,000	8,207,000	9,675,000	1,468,000

LOAN AND GUARANTEE FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING AND CAPITAL

<u>Revenue Accounts</u>	<u>Fiscal 2008 Actual</u>	<u>Fiscal 2009 Budget</u>	<u>Fiscal 2009 Projection</u>	<u>Fiscal 2010 Estimate</u>	<u>Budget Change</u>
LOAN AND GUARANTEE ENTERPRISE					
Use of Money and Property					
200 Earnings on Investments	264,085	453,000	227,000	93,000	(360,000)
201 Rental of Property	125,000	125,000	125,000	125,000	0
202 Interest on Loans	(98,654)	20,000	20,000	20,000	0
	290,431	598,000	372,000	238,000	(360,000)
Other Revenue					
872 Miscellaneous Revenue	33,329	10,000	10,000	10,000	0
Fund Balance					
889 From (To) Fund Balance	4,198,000	1,837,000	1,837,000	2,194,000	357,000
TOTAL: LOAN AND GUARANTEE ENTERPRISE	4,521,760	2,445,000	2,219,000	2,442,000	(3,000)
REVENUE TRANSFERS					
951 From (To) General Fund	1,365,000	1,365,000	1,365,000	1,365,000	0
TOTAL LOAN AND GUARANTEE ENTERPRISE FUND	5,886,760	3,810,000	3,584,000	3,807,000	(3,000)

FEDERAL FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING

	Fiscal 2009 Budget	Fiscal 2010 Estimate	Budget Change
Adjudication			
110 Circuit Court	1,467,385	1,441,403	(25,982)
115 Prosecution of Criminals	1,572,151	1,644,710	72,559
118 Sheriff Services	24,500	24,500	0
	3,064,036	3,110,613	46,577
Culture			
187 City Planning	301,417	305,844	4,427
Economic Development			
230 Administration	375,000	375,000	0
575 Baltimore Economic Recovery Team (B.E.R.T.)	0	34,350,470	34,350,470
582 Finance and Development	3,137,699	3,476,181	338,482
593 Community Support Projects	3,378,400	3,378,400	0
630 Administration	53,959	0	(53,959)
631 Workforce Investment Act	10,722,025	10,719,779	(2,246)
633 Youth Initiatives	2,000,000	2,000,000	0
639 Special Services	8,200,731	8,209,499	8,768
	27,867,814	62,509,329	34,641,515
Education			
593 Community Support Projects	733,771	733,771	0
605 Head Start	5,458,663	5,487,083	28,420
	6,192,434	6,220,854	28,420
General Government			
110 Circuit Court	16,893	16,893	0
115 Prosecution of Criminals	14,976	15,381	405
156 Development of Intergroup Relations	66,962	67,107	145
177 Administrative Direction and Control	733,955	615,286	(118,669)
187 City Planning	1,018,066	1,023,875	5,809
212 Fire Suppression	1,000,000	1,000,000	0
302 Environmental Health	289	244	(45)
303 Division of Clinical Services	34,281	10,119	(24,162)
304 Chronic Disease Prevention	2,927	21,146	18,219
305 Healthy Homes IPO-Asthma	0	1,132	1,132
308 Maternal and Child Health	59,977	48,092	(11,885)
309 Child and Adult Care - Food	2,293	2,476	183
310 School Health Services	1,555	1,488	(67)
311 Health Services for the Aging	14,323	6,720	(7,603)
325 Senior Services	5,700,506	4,916,868	(783,638)
478 General Park Services	60,000	0	(60,000)
480 Regular Recreational Services	60,000	89	(59,911)
593 Community Support Projects	384,000	384,000	0
604 Child Care Centers	5,778	5,778	0
605 Head Start	58	58	0
630 Administration	61,179	15,955	(45,224)
	9,238,018	8,152,707	(1,085,311)
Health			
302 Environmental Health	114,000	105,062	(8,938)
303 Division of Clinical Services	5,821,418	6,172,114	350,696
304 Chronic Disease Prevention	25,633,695	27,588,567	1,954,872
305 Healthy Homes IPO-Asthma	3,654,564	2,800,973	(853,591)

FEDERAL FUND
REVENUE ESTIMATES: FUND DETAIL FOR OPERATING

	Fiscal 2009 Budget	Fiscal 2010 Estimate	Budget Change
Health (cont.)			
306 General Nursing Services	87,184	90,297	3,113
307 Mental Health Services	52,520	51,503	(1,017)
308 Maternal and Child Health	14,889,245	16,247,869	1,358,624
309 Child and Adult Care - Food	6,720,136	6,720,136	0
310 School Health Services	1,095,307	595,308	(499,999)
311 Health Services for the Aging	5,662,139	5,356,033	(306,106)
315 Public Health Preparedness and Response	705,189	622,058	(83,131)
316 Operation Safe Kids	414,960	0	(414,960)
593 Community Support Projects	723,800	723,800	0
605 Head Start	187,846	2,567,926	2,380,080
	65,762,003	69,641,646	3,879,643
Public Safety			
115 Prosecution of Criminals	52,100	68,739	16,639
201 Field Operations Bureau	10,468,918	10,489,890	20,972
202 Investigations	79,660	79,660	0
212 Fire Suppression	1,304,455	1,304,455	0
225 Office of Criminal Justice	9,791,466	9,411,177	(380,289)
316 Operation Safe Kids	389,615	0	(389,615)
319 Ambulance Service	10,000	0	(10,000)
639 Special Services	398,653	500,000	101,347
	22,494,867	21,853,921	(640,946)
Recreation			
480 Regular Recreational Services	0	(89)	(89)
593 Community Support Projects	257,324	257,324	0
	257,324	257,235	(89)
Sanitation			
593 Community Support Projects	28,600	28,600	0
Social Services			
119 Neighborhood Service Centers	601,631	806,371	204,740
325 Senior Services	80,802	62,688	(18,114)
350 Children, Youth and Families	310,478	314,728	4,250
357 Services for Homeless Persons	22,296,983	32,050,702	9,753,719
593 Community Support Projects	326,100	326,100	0
604 Child Care Centers	986,054	1,032,065	46,011
605 Head Start	23,268,930	20,637,345	(2,631,585)
	47,870,978	55,229,999	7,359,021
Transportation			
239 Traffic Safety	898,883	902,102	3,219
TOTAL FEDERAL GRANTS	183,976,374	228,212,850	44,236,476

FEDERAL FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING

DISTRIBUTION OF COMMUNITY DEVELOPMENT BLOCK GRANT

	Fiscal 2009 Budget	Fiscal 2010 Estimate	Budget Change
Housing and Community Development			
119 Neighborhood Service Centers	601,631	806,371	204,740
177 Administrative Direction and Control	638,955	520,286	(118,669)
582 Finance and Development	2,450,699	2,825,742	375,043
593 Community Support Projects	5,831,995	5,831,995	0
604 Child Care Centers	991,832	1,037,843	46,011
	10,515,112	11,022,237	507,125
Planning			
187 City Planning	1,118,523	1,128,759	10,236
Others			
350 Children, Youth and Families	(1,204)	817	2,021
TOTAL COMMUNITY DEVELOPMENT BLOCK GRANTS	11,632,431	12,151,813	519,382

STATE FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING

	Fiscal 2009 Budget	Fiscal 2010 Estimate	Budget Change
Adjudication			
110 Circuit Court	6,424,114	6,626,062	201,948
115 Prosecution of Criminals	4,187,794	4,367,782	179,988
	10,611,908	10,993,844	381,936
Economic Development			
531 Convention Center Operations	3,938,400	3,938,400	0
575 Baltimore Economic Recovery Team (B.E.R.T.)	0	34,988,475	34,988,475
639 Special Services	611,945	611,945	0
	4,550,345	39,538,820	34,988,475
Education			
450 Administrative and Technical Services	178,287	179,525	1,238
453 State Library Resource Center	10,369,294	9,363,857	(1,005,437)
639 Special Services	520,450	1,569,891	1,049,441
	11,068,031	11,113,273	45,242
General Government			
115 Prosecution of Criminals	0	156	156
119 Neighborhood Service Centers	5,054	5,054	0
187 City Planning	38,000	34,000	(4,000)
195 Towing	21,563	21,563	0
302 Environmental Health	0	800	800
304 Chronic Disease Prevention	48	50	2
305 Healthy Homes IPO-Asthma	1,199	1,800	601
306 General Nursing Services	22,713	5,707	(17,006)
308 Maternal and Child Health	1,772	0	(1,772)
316 Operation Safe Kids	57	0	(57)
325 Senior Services	2,945,089	2,563,190	(381,899)
453 State Library Resource Center	19,801	18,777	(1,024)
478 General Park Services	50,000	0	(50,000)
480 Regular Recreational Services	25,000	0	(25,000)
583 Neighborhood Services	47,438	55,000	7,562
639 Special Services	10,535	76,034	65,499
	3,188,269	2,782,131	(406,138)
Health			
302 Environmental Health	119,522	148,581	29,059
303 Division of Clinical Services	251,781	209,030	(42,751)
304 Chronic Disease Prevention	1,646,094	1,454,774	(191,320)
305 Healthy Homes IPO-Asthma	152,228	309,530	157,302
306 General Nursing Services	8,926,485	9,427,554	501,069
307 Mental Health Services	1,809,275	4,190,589	2,381,314
308 Maternal and Child Health	629,088	333,265	(295,823)
310 School Health Services	559,875	531,601	(28,274)
311 Health Services for the Aging	338,438	1,037,042	698,604
316 Operation Safe Kids	850,000	1,700,982	850,982
	15,282,786	19,342,948	4,060,162
Public Safety			
115 Prosecution of Criminals	307,003	407,342	100,339
201 Field Operations Bureau	7,300,000	7,300,000	0
203 Traffic	15,525	15,525	0
212 Fire Suppression	50,000	10,000	(40,000)
213 Fire Marshal	129,619	135,598	5,979

STATE FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING

	<u>Fiscal 2009 Budget</u>	<u>Fiscal 2010 Estimate</u>	<u>Budget Change</u>
Public Safety (cont.)			
214 Support Services	941,849	938,972	(2,877)
215 Fire Alarm and Communications	2,278	2,278	0
225 Office of Criminal Justice	1,070,917	1,197,983	127,066
319 Ambulance Service	52,984	37,175	(15,809)
	<u>9,870,175</u>	<u>10,044,873</u>	<u>174,698</u>
Recreation			
471 Administrative Direction and Control	115,086	128,000	12,914
478 General Park Services	145,475	40,475	(105,000)
505 Park and Street Trees	470,000	100,000	(370,000)
606 Arts and Education	1,654,000	3,151,730	1,497,730
	<u>2,384,561</u>	<u>3,420,205</u>	<u>1,035,644</u>
Social Services			
119 Neighborhood Service Centers	2,870,519	2,878,218	7,699
184 Energy Assistance and Emergency Food	3,400,000	4,500,000	1,100,000
325 Senior Services	2,058,123	1,800,158	(257,965)
350 Children, Youth and Families	244,487	244,487	0
353 Office of Community Projects	328,278	346,401	18,123
357 Services for Homeless Persons	3,883,193	3,439,757	(443,436)
597 Weatherization	1,027,348	1,334,348	307,000
605 Head Start	2,803,742	2,272,857	(530,885)
	<u>16,615,690</u>	<u>16,816,226</u>	<u>200,536</u>
Transportation			
230 Administration	80,000	80,000	0
233 Traffic Signals	5,174	5,174	0
	<u>85,174</u>	<u>85,174</u>	<u>0</u>
TOTAL STATE GRANTS	73,656,939	114,137,494	40,480,555

SPECIAL FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING

	Fiscal 2009 Budget	Fiscal 2010 Estimate	Budget Change
Adjudication			
110 Circuit Court	0	85,000	85,000
115 Prosecution of Criminals	50,000	50,000	0
	50,000	135,000	85,000
Economic Development			
582 Finance and Development	75,000	75,000	0
583 Neighborhood Services	50,000	49,942	(58)
585 Baltimore Development Corporation	200,000	300,000	100,000
639 Special Services	500,000	500,000	0
	825,000	924,942	99,942
Education			
125 Executive Direction and Control	100,000	100,000	0
308 Maternal and Child Health	0	35,000	35,000
450 Administrative and Technical Services	583,049	480,063	(102,986)
	683,049	615,063	(67,986)
General Government			
132 Real Estate Acquisition and Management	141,857	130,120	(11,737)
144 Purchasing	0	201,000	201,000
152 Employees' Retirement System	5,556,034	5,561,288	5,254
154 Fire and Police Retirement System	3,968,242	4,172,969	204,727
175 Legal Services	397	106	(291)
204 Services Bureau	73,232	75,228	1,996
308 Maternal and Child Health	26	59	33
310 School Health Services	89,530	107,495	17,965
325 Senior Services	724,668	612,908	(111,760)
357 Services for Homeless Persons	37,353	37,353	0
471 Administrative Direction and Control	209,000	9,000	(200,000)
480 Regular Recreational Services	29,321	4,494	(24,827)
482 Supplementary Recreational Services	6,487	537	(5,950)
572 Cable and Communications Coordination	1,077,000	1,290,806	213,806
	11,913,147	12,203,363	290,216
Health			
302 Environmental Health	50,000	50,000	0
303 Division of Clinical Services	0	156,506	156,506
304 Chronic Disease Prevention	124,550	25,000	(99,550)
305 Healthy Homes IPO-Asthma	30,000	30,000	0
308 Maternal and Child Health	218,500	141,500	(77,000)
310 School Health Services	7,414,745	7,459,228	44,483
316 Operation Safe Kids	1,133,946	291,700	(842,246)
	8,971,741	8,153,934	(817,807)
Legislative			
106 Legislative Reference Services	11,400	11,400	0
Public Safety			
202 Investigations	2,535,000	2,535,000	0
204 Services Bureau	6,805,472	6,939,008	133,536
225 Office of Criminal Justice	275,000	275,000	0
316 Operation Safe Kids	0	1,000,000	1,000,000
319 Ambulance Service	11,000,000	11,000,000	0
639 Special Services	500,000	500,000	0
	21,115,472	22,249,008	1,133,536

SPECIAL FUND**REVENUE ESTIMATES: FUND DETAIL FOR OPERATING**

	<u>Fiscal 2009 Budget</u>	<u>Fiscal 2010 Estimate</u>	<u>Budget Change</u>
Recreation			
471 Administrative Direction and Control	185,262	108,214	(77,048)
479 Special Facilities	146,243	146,243	0
480 Regular Recreational Services	125,443	125,443	0
482 Supplementary Recreational Services	315,256	29,421	(285,835)
	<u>772,204</u>	<u>409,321</u>	<u>(362,883)</u>
Social Services			
357 Services for Homeless Persons	169,063	0	(169,063)
Transportation			
230 Administration	858,500	977,708	119,208
234 Transit and Marine Services	0	6,213,353	6,213,353
	<u>858,500</u>	<u>7,191,061</u>	<u>6,332,561</u>
TOTAL SPECIAL GRANTS	45,369,576	51,893,092	6,523,516

SPECIAL FUND**REVENUE ESTIMATES: FUND DETAIL FOR OPERATING**

	<u>Fiscal 2009 Budget</u>	<u>Fiscal 2010 Estimate</u>	<u>Budget Change</u>
Recreation			
471 Administrative Direction and Control	185,262	108,214	(77,048)
479 Special Facilities	146,243	146,243	0
480 Regular Recreational Services	125,443	125,443	0
482 Supplementary Recreational Services	315,256	29,421	(285,835)
	<u>772,204</u>	<u>409,321</u>	<u>(362,883)</u>
Social Services			
357 Services for Homeless Persons	169,063	0	(169,063)
Transportation			
230 Administration	858,500	977,708	119,208
234 Transit and Marine Services	0	6,213,353	6,213,353
	<u>858,500</u>	<u>7,191,061</u>	<u>6,332,561</u>
TOTAL SPECIAL GRANTS	45,369,576	51,893,092	6,523,516

Fiscal 2009
Summary of the Adopted Budget

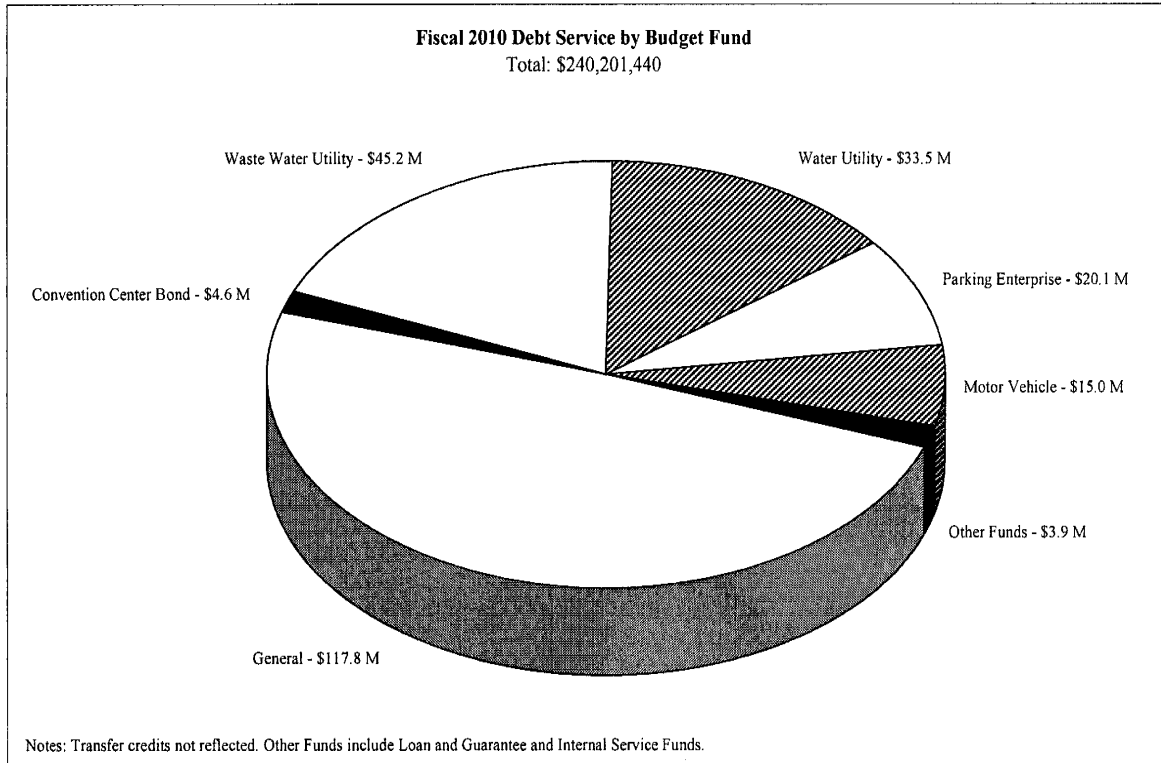
Debt Service



This Page Intentionally Left Blank

FISCAL 2010 SUMMARY OF THE ADOPTED BUDGET Debt Service Overview

SUMMARY



Total Debt Service

2008 <u>Actual</u>	2009 <u>Budget</u>	2010 <u>Budget</u>
\$176.9M	\$225.2M	\$240.2M

After expenses for personnel, contractual services and grants, subsidies and contributions, the single largest type of expenditure made in the City budget plan is for debt service payments. Debt Service pays the interest and principal costs on the bonds issued by the City to build capital projects. In the formulation of the annual budget, the City Council is empowered by the Charter to reduce all appropriations; except "such amounts as are for the payment of interest and principal of the municipal debt." Because of this provision the bonds are backed by the "full faith and credit" of the City.

The Fiscal 2010 appropriations for all funds (before transfer credits) of \$240.2 million are \$15.0 million above the Fiscal 2009 level of appropriation. The major changes result from an increase in the General Fund (\$5.3 million), Wastewater Utility (\$5.8 million), Water Utility (\$5.0 million) and Motor Vehicle Fund (\$468,000) appropriations. This increase is offset by a decrease in the Parking Enterprise Fund of \$1.5 million.

SELECTED GENERAL OBLIGATION DEBT STATISTICS

\$- Thousands	Gross Bonded Debt (000s)	Net General Bonded Debt		
		Amount (000s)	Taxable Value of Property	Per Capita
Fiscal 1999	\$453,987	\$443,428	2.45%	\$702
Fiscal 2000	\$472,554	\$461,798	2.50%	\$736
Fiscal 2001	\$483,500	\$469,948	2.49%	\$734
Fiscal 2002	\$506,079	\$486,269	2.53%	\$765
Fiscal 2003	\$564,380	\$546,665	2.78%	\$856
Fiscal 2004	\$579,382	\$561,283	2.76%	\$873
Fiscal 2005	\$579,960	\$552,457	2.55%	\$868
Fiscal 2006	\$588,604	\$562,522	2.43%	\$884
Fiscal 2007	\$609,950	\$579,654	2.31%	\$909
Fiscal 2008	\$646,533	\$563,954	1.92%	N/A

Source: Fiscal 2008 CAFR, page 110.

Debt Management Policy

The amount of debt authorized and issued annually is subject to limits incorporated in the City's debt policy. This policy adopted by the Board of Estimates on August 22, 1990 sets forth borrowing limits for the capital budget process and establishes guidelines for capital budget plans. The policy is subject to review every five years or as recommended by the Director of Finance. The limit on annual tax supported borrowing is \$60.0 million. The City annual cash borrowing is guided by authorized project requirements.

City policy consolidates most financing arrangements in the Bureau of Treasury Management and recognizes conditional purchase agreements as debt service for the purpose of evaluating the City's financial condition and budget planning. The policy also calls for scheduling debt service payments to minimize fluctuations in annual budgetary requirements and increased utilization of pay-as-you-go financing to reduce borrowing requirements.

In Fiscal 1992 and 1993, the Maryland General Assembly enacted legislation and City voters ratified local legislation permitting the City to issue General Obligation Bonds with call provisions and to refinance debt, thus allowing the City to take advantage of favorable interest rates and achieve debt service expense savings. The City first took advantage of this legal authorization in an April 1992 General Obligation Bond sale. Legislation has been enacted and approved by the City voters which will improve debt management by authorizing (1) the City to negotiate general obligation sales; (2) the Board of Finance to structure debt maturities and interest payment schedules; (3) the Board of Finance to approve fixed, variable or other interest rates on bonds; and (4) the City to issue "mini-bonds" in denominations as small as \$500.

Legal Debt Limits

All general obligation debt is secured by the full faith and credit of the City. The City has unlimited taxing authority with respect to property taxes to support general obligation debt service requirements. The City is not constrained by any legal limits on the amount of its General

Obligation debt, but is guided by prudent limits set forth in local debt policy. In addition to conservative debt management policies, the City is controlled in the amount of debt that may be incurred by the Constitution of Maryland, which requires a three-step procedure for the creation of debt by the City of Baltimore. First there must be an act of the Maryland General Assembly or a resolution of the majority of the City's delegates to the General Assembly. Pursuant to State authorization, the Mayor and City Council must approve an ordinance. Finally, the voters of the City must ratify the debt issuance.

Effects of Existing Debt on Current and Future Operations

Debt service expense and appropriation data is summarized by fund and type of debt at the end of this section. Based on traditional debt ratio evaluation criteria, current debt burdens and those forecasted, the City's debt is within acceptable limits. As a result of the annual debt review by the rating agencies, The City's credit rating was raised to Aa3 with Moody's Investor Service and to AA- with Standard & Poor's in May 2007. These credit ratings reflect the judgment of the rating agencies that the City has strong capacity to pay principal and interest on debt. Debt service requirements, in and of themselves, do not place an unusual burden on the resource base of the City. The City maintains key credit and debt management ratios at acceptable levels while financing a \$3.3 billion Fiscal 2010 capital budget and five-year program. Selected debt management factors are listed below:

- The City's net General Obligation debt is below the recommended 3.0-4.0% of actual taxable value of property (1.92%, 2008). Net General Obligation debt is below the \$1,200 per capita figure suggested as a danger point by credit analysts (\$909, 2007).
- The City is not constrained by any legal limits on its debt authorization limit but is guided by prudent limits set forth in local debt policy.
- The City has no overlapping debt and no instance of default.
- The City has unlimited taxing authority with respect to property taxes.

Revenue Bond Outstanding

Principal and interest obligations of the Water and Wastewater Utility and Parking Enterprise funds are payable from the earnings of the respective funds. Appropriate ratios of pledged revenues to maximum annual debt service obligations must be and are maintained for the respective funds.

SCHEDULE OF LONG TERM DEBT SERVICE
Estimated Principal and Interest Payments
Including Fiscal 2009 Actual and Fiscal 2010 Estimated Debt Issuance

Fiscal Year	General Debt (\$000s)	Conditional Purchase Agreements (\$000s)	Revenue Debt (\$000s)	Other Debt (\$000s)
Fiscal 2009	78,534	26,846	121,772	11,154
Fiscal 2010	81,932	33,307	144,374	17,900
Fiscal 2011	85,079	33,335	148,433	17,816
Fiscal 2012	86,190	31,476	149,686	17,240
Fiscal 2013	72,071	30,757	152,384	18,031
2014 and thereafter	630,882	139,679	3,240,024	451,558
Total	1,034,688	295,400	3,956,673	533,699

Source: Bureau of Treasury Management, un-audited estimate based on the Comprehensive Annual Financial Report, Year ended June 30, 2008 and adjusted for estimated impacts of Fiscal 2009 and 2010 financing plans.

General Debt is made up of General Obligation bonds and bond anticipation notes. Conditional Purchase Agreements or capital lease obligations do not constitute a pledge of the full faith and credit or taxing powers of the City. The agreements are subject to termination if sufficient funds are not appropriated by the City Council. Revenue Debt is composed of Water Utility Fund, Wastewater Utility Fund, Parking Facilities Industrial Development Authority, Storm Water and Convention Center revenue financings. Other Debt consists of tax increment financing and long-term financing with the state and federal government.

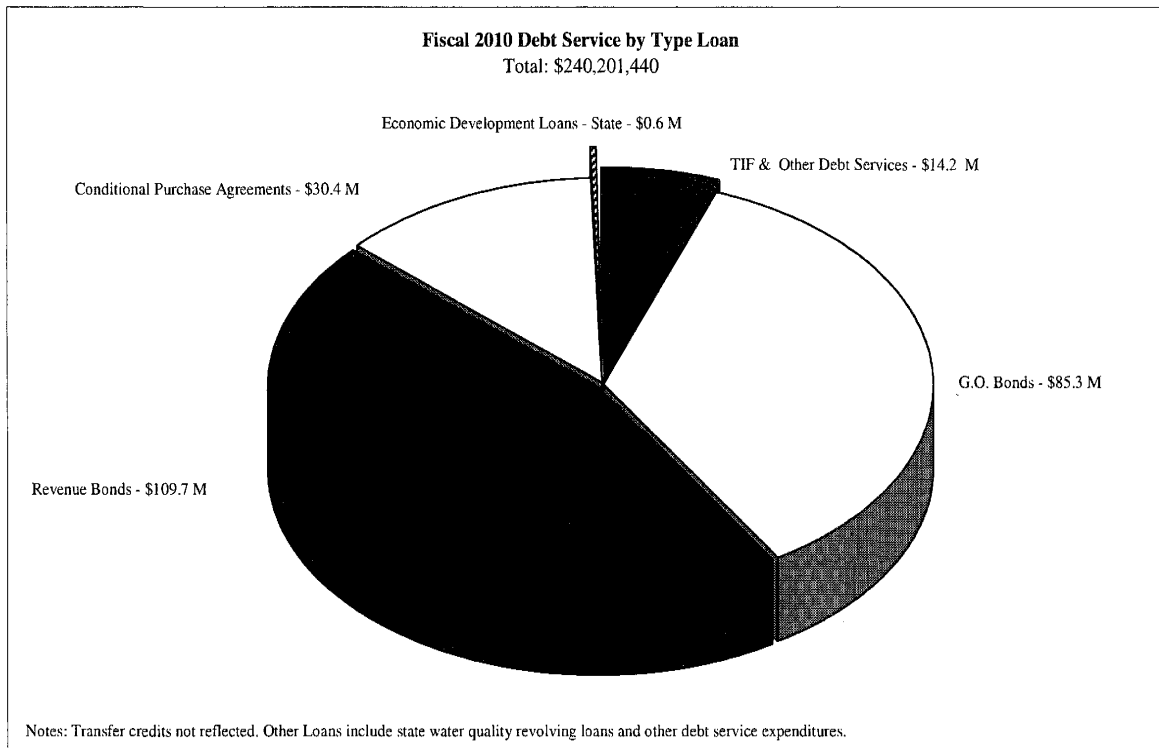
INCREASES IN LONG TERM DEBT SERVICE
Due to Fiscal 2009 and Planned Fiscal 2010 Borrowing

Outstanding Debt Service	General Debt (\$000s)	Conditional Purchase Agreements (\$000s)	Revenue Debt (\$000s)	Other Debt (\$000s)
6/30/2008	898,191	250,213	3,331,428	293,039
Estimated 6/30/2010	1,034,688	295,400	3,956,673	533,699
Change	136,497	45,187	625,245	240,660

The schedule above shows the estimated change in outstanding debt based on planned Fiscal 2009 and 2010 borrowings. The City does not have a general obligation statutory debt limit, but is subject to a three-step process described in "Legal Debt Limits" above. Outstanding debt per capita and the ratio to assessed value will increase, but still remain below danger point thresholds. Revenue debt service constitutes the largest increase due primarily to continued borrowings for the water and wastewater enterprise funds. A portion of these borrowings is in response to the City's April 2002 consent decree between the City, U.S. Environmental Protection Agency and the Maryland Department of the Environment to reduce sanitary sewer overflows during heavy rainfall.

Revenue debt limits are established from time to time by the City Council and are issued in accordance with their respective bond indentures. Increased debt service in the “Other Debt” category is due primarily to Tax Incremental Financings (TIF). The City has a TIF policy in effect that places limits on the types of TIF projects and, among other things, requires consistency with the City’s economic and development goals.

TYPES OF DEBT SERVICE PAYMENTS



General Obligation Debt

2008 <u>Actual</u>	2009 <u>Budget</u>	2010 <u>Budget</u>
\$74.3M	\$78.7M	\$85.3M

The Fiscal 2010 General Obligation debt service appropriation is increased by \$6.6 million in comparison to the Fiscal 2009 total of \$78.7 million.

The State Constitution requires that General Obligation debt may not have a term longer than 40 years. In general, the City's debt has a maximum maturity of no more than 20 years. This long-term debt, by law, is supported by the pledge of the full faith and credit of the City and payment is a first requirement for revenues derived from local property taxing powers. The City has no statutory limitation on the property tax levy.

Conditional Purchase Agreements

2008	2009	2010
<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
\$24.1M	\$30.6M	\$30.4M

The City has entered into various Conditional Purchase Agreements (CPAs) to construct or purchase facilities and/or to acquire equipment. CPAs are long-term capital leases with annual principal and interest payment schedules that must be met for the City to acquire the asset. CPAs do not constitute a debt of the City within the meaning of any constitutional or statutory limit, nor are they supported by a pledge of the full faith and credit or taxing power of the City. In contrast to General Obligation debt, the City is not obligated to make annual appropriations. In the event the City fails to meet scheduled payments, the agreements are terminated and the City loses the right to use or acquire the financed asset. The City appropriates payments for facilities and equipment which continue to meet the City's public service objectives. The Fiscal 2010 appropriation is decreased by \$180,800.

Revenue Bonds

2008	2009	2010
<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
\$64.4M	\$89.9M	\$99.3M

The bulk of the Fiscal 2010 appropriation increase is interest and principal payments in the Wastewater Utility attributable to the required investment in system upgrades, and the Water Utility Fund.

Revenue bond financing supports the capital requirement needs of enterprise operations, including the Parking Enterprise fund. The revenue generated by the operations is pledged to support debt service payments of these funds. Revenue bonds are not general obligations of the City. In the case of the Parking Enterprise Fund, revenues from parking taxes, parking fines and penalties and other parking revenues provide an additional security for the payment of debt service. Parking revenues in excess of parking debt service and operating expenses are transferred to the general fund.

State Economic Development Loans

2008	2009	2010
<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
\$1.5M	\$0.6M	\$0.6M

Under provisions of Subtitle 4 (Maryland Industrial Land Act or MILA) and Title 5 (Maryland Industrial and Commercial Redevelopment Fund or MICRF) of Article 83A of the Annotated Code of Maryland, the City and other subdivisions of the State, may borrow funds for industrial or commercial development projects. The funds may be loaned to private enterprises for the development of specific projects. In the case of MICRF loans, the funds borrowed from the State may also be used to insure or guarantee projects. The State sets the interest rate, term and repayment provisions of the loans. In both cases, the City is liable for repayment of principal and interest amounts on the loans in the event of failure or default of the private enterprise. Such loans

are not considered general obligations of the City. The City uses these loan programs as part of its economic development program to stabilize and expand employment and tax base. Payments from businesses utilizing these programs provide General Fund revenue supporting expenses for this borrowing program

State Highway Construction Loans

2008	2009	2010
<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
\$5.5M	\$8.9M	\$10.4M

Since 1972, the City borrowed funds periodically from the State of Maryland for highway construction projects pursuant to State authorization in Sections 3-301 through 3-309 of the Transportation Article (Annotated Code of Maryland). These funds were used primarily to finance the City's share of the Interstate Highway System and for the construction or reconstruction of primary roads. The State withholds from the City's distribution of the State shared motor vehicle revenues amounts sufficient to pay the City's annual debt service. The Maryland Department of Transportation ("MDOT") occasionally issues County Transportation Revenue Bonds under this Article on behalf of the City. In Fiscal 2009 MDOT issued \$45 million of these bonds and it is anticipated that an additional \$15 million will be issued in Fiscal 2010 to fund various City road improvement and resurfacing projects.

Tax Increment Financing (TIF)

2008	2009	2010
<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
\$1.7M	\$12.0M	\$9.8M

The City incurs in debt service expense for TIF. This widely used financing mechanism has been adopted by the City for certain public improvements within designated districts. Taxes derived from the increased valuation (the tax increment) are used to pay debt service on the bonds used within the district. Local law provides that a supplemental tax within the each district is to be levied if the tax increment is not sufficient to cover debt service. The Fiscal 2010 debt expenses of \$9.8 million are for costs incurred for TIF projects.

Other Debt Service

2008	2009	2010
<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
\$5.4M	\$4.5M	\$4.4M

Annually, the City incurs expenses associated with the issuance and management of debt including legal, printing, advertising and other expenses. These expenses are distributed among operating budget debt service programs. The Fiscal 2010 appropriations are approximately \$4.4 million.

State Water Quality Loan Program

The City is an active participant in the State revolving loan program to finance certain projects to improve water and wastewater treatment facilities. The program is managed by the Maryland Water Quality Financing Administration. The Fiscal 2010 debt service appropriations in the Water and Wastewater Utility Fund dedicated to the revolving loan program are approximately \$12.1 million.

**DEBT SERVICE EXPENSES AND APPROPRIATIONS
BY FUND AND TYPE**

	Fiscal 2008 Actual	Fiscal 2009 Budget	Fiscal 2010 Budget
General Fund			
G.O. Bonds	68,744,802	72,325,814	80,039,057
Conditional Purchase Agreement	22,347,698	26,768,051	26,600,589
Economic Development Loans - State	1,388,158	562,673	513,153
Tax increment Financing	1,614,546	11,907,403	9,713,596
Other Debt Service	1,755,321	990,406	965,561
Total	95,850,525	112,554,347	117,831,956
Motor Vehicle Fund			
G.O. Bonds	5,191,833	5,467,227	4,445,029
Revenue Bonds	5,471,888	8,861,990	10,359,003
Other Debt Service	131,492	182,783	175,968
Total	10,795,213	14,512,000	14,980,000
Convention Center Bond Fund			
Revenue Bonds	4,510,565	4,586,363	4,565,600
Other Debt Service	5,725	29,637	30,400
Total	4,516,290	4,616,000	4,596,000
Waste Water Utility Fund			
G.O. Bonds	351,823	925,288	0
Revenue Bonds	27,886,336	36,960,000	43,714,061
Other Debt Service	1,344,813	1,532,712	1,532,712
Total	29,582,972	39,418,000	45,246,773
Water Utility Fund			
G.O. Bonds	0	0	840,000
Revenue Bonds	19,319,843	27,429,000	31,608,261
Other Debt Service	591,215	1,083,000	1,083,000
Total	19,911,058	28,512,000	33,531,261
Parking Enterprise Fund			
Revenue Bonds	12,782,699	20,929,214	19,414,150
Other Debt Service	419,677	718,786	698,850
Total	13,202,376	21,648,000	20,113,000
Loan and Guarantee Enterprise Fund			
Conditional Purchase Agreement	466,856	576,480	567,360
Other Debt Service	49,142	55,520	56,640
Total	515,998	632,000	624,000
Internal Service Fund			
Conditional Purchase Agreement	1,285,052	3,272,705	3,268,450
Other Debt Service	1,285,052	10,000	10,000
Total	2,570,104	3,282,705	3,278,450
Total Operating Budget Debt Service	176,944,536	225,175,052	240,201,440

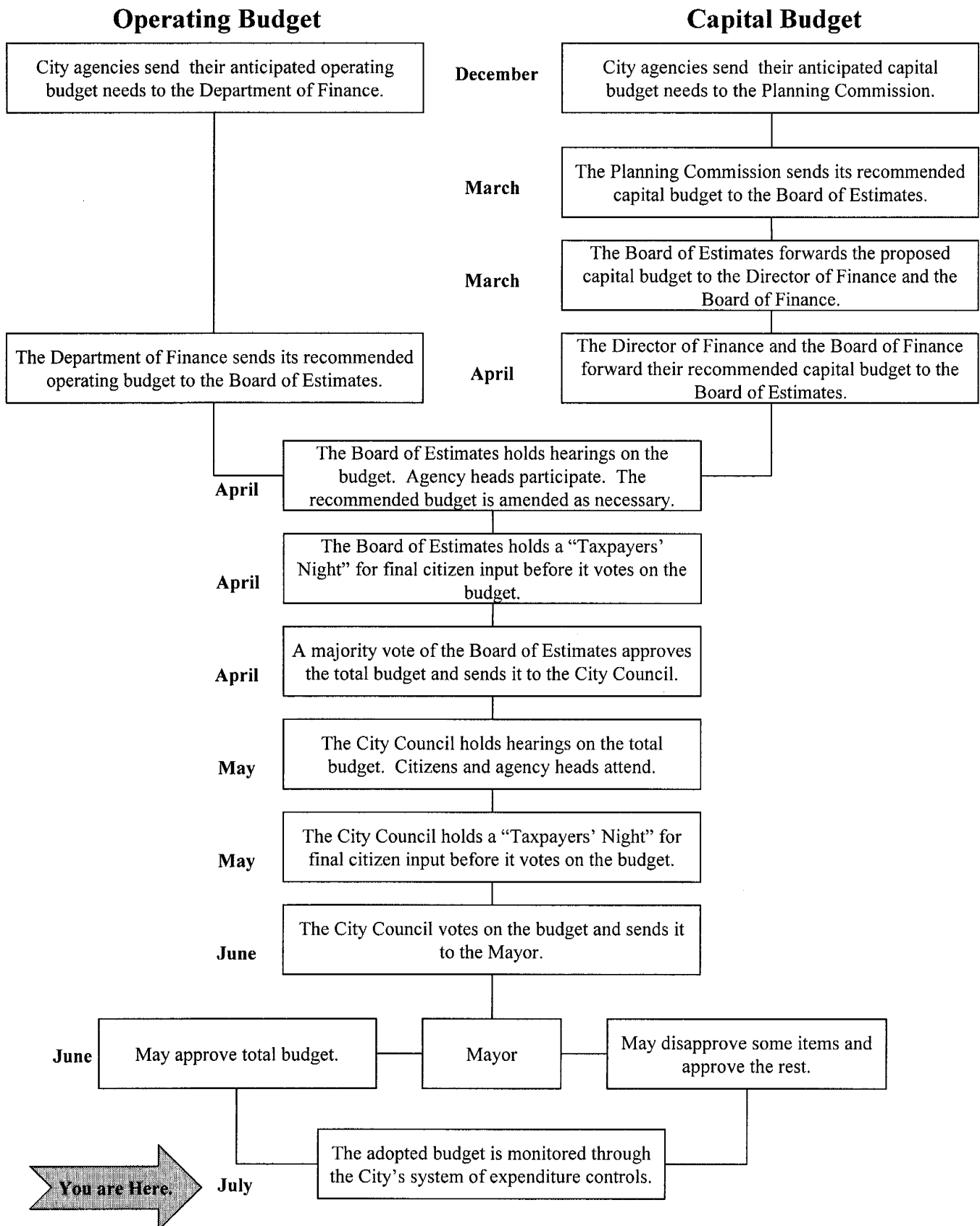
This Page Intentionally Left Blank

Fiscal 2009
Summary of the Adopted Budget

Budget Process and
Related Policies



The City of Baltimore's Budget Process



FISCAL 2010
SUMMARY OF THE ADOPTED BUDGET
The Budget-Making Process

Budget Requests

While Baltimore's fiscal year covers the period July 1 through June 30, the budget making process for the next ensuing year begins during the current fiscal year. Agency heads are provided with budget instructions and guidance for developing agency requests including a proposed funding level and general directions regarding the inclusion of new programs or the elimination of existing programs. During the fall of the current fiscal year, operating budget requests are formally submitted to the Finance Department and capital budget requests are submitted to the Planning Commission.

Review of Operating Budget Requests

The Department of Finance reviews the operating budget requests submitted by City agencies and prepares recommendations to ensure conformity with Citywide goals identified by the Mayor. The department submits recommendations of the Board of Estimates for their review and development of recommendations to the City Council.

Review of Capital Budget Requests

The Planning Commission reviews the capital budget requests submitted by City agencies and makes recommendations to ensure conformity with the first year of the six-year Capital Improvement Program. Agency requests are submitted with Planning Commission recommendations to the Board of Estimates. The Board of Estimates forwards the proposed capital budget to the Director of Finance and Board of Finance. After review their recommendations are forwarded to the Board of Estimates for review and development of recommendations to the City Council.

Board of Estimates Approval of Operating and Capital Budgets

The Board of Estimates conducts formal hearings with the heads of City agencies in regard to operating and capital budget requests. The Board of Estimates prepares a proposed Ordinance of Estimates to be submitted to the City Council. A message from the Mayor, as a member of the Board of Estimates, explains the major emphasis and objectives of the City's budget for the next ensuing fiscal year.

City Council Approval of Operating and Capital Budgets

The City Council conducts public hearings on the Ordinance of Estimates and may reduce or eliminate budget items, but may not increase or add new items. The City Council votes to pass the ordinance either with reductions to appropriations or as submitted. It is then forwarded to the Mayor who may disapprove some items of appropriations while approving the rest, but he may not increase or add budget items.

Ordinance of Estimates

This document is the means by which the City's budget is given legal effect after approval by the Mayor and City Council.

**FISCAL 2009 SUPPLEMENTARY APPROPRIATIONS
AND
TRANSFER OF APPROPRIATIONS BETWEEN AGENCIES**

Expenditures for each adopted annual budget may not legally exceed appropriations at the agency level. Administratively, the Department of Finance has the authority to transfer appropriations between activities within the same program of an agency. The Board of Estimates has the authority to transfer appropriations between programs within the same agency. Only the City Council can authorize the transfer of appropriations between agencies.

The City Charter permits further appropriations for programs included in the original Ordinance of Estimates made necessary by material changes in circumstances, additional appropriations for new programs, or grant awards that could not reasonably be anticipated when formulating the original Ordinance of Estimates. These changes require supplemental appropriation ordinances recommended by the Board of Estimates and ordained by the City Council.

I. The Fiscal 2009 Operating Budget was amended with the following supplementals:

<u>Ordinance Number</u>	<u>City Council Bill#</u>	<u>Agency</u>	<u>Amount</u>	<u>Fund</u>	<u>Purpose</u>
09-188	09-0277	Transportation	\$3,021,730	Special	To provide funds to pay for the circulator bus program.
09-199	09-0340	Police	\$2,964,000	General	To provide funds to pay for additional operating expenses.
09-356	09-0356	Housing & Community Development	\$145,672	State	To provide funds to pay for additional operating expenses.

II. The Fiscal 2009 Capital Budget was amended with the following supplementals:

<u>Ordinance Number</u>	<u>City Council Bill #</u>	<u>Agency</u>	<u>Amount</u>	<u>Fund</u>	<u>Purpose</u>
09-200	09-0341	Public Works	\$550,000	General	To provide funding for the removal of asbestos from City-owned buildings.

III. The Fiscal 2009 Budget was amended with the following transfer of appropriations:

<u>Ordinance Number</u>	<u>City Council Bill #</u>	<u>Transfer From</u>	<u>Transfer To</u>	<u>Amount</u>	<u>Purpose</u>
09-135	09-0264	Public Works	Recreation & Parks	\$ 500,000	To provide funding to reduce the current backlog that exists in the Forestry Division
09-193	09-0339	Public Works	Police	\$3,546,000	To provide funds to pay for additional operating expenses.

City Council Action on the Fiscal 2010 Proposed Budget

The Budget submitted by the Board of Estimates to the Baltimore City Council proposed total appropriations of \$2,825,088,000 of which \$1,347,474,000 was appropriated for General Fund operations and pay-as-you-go (PAYGO) capital. The City Council, after its deliberations, exercised its Charter powers and proposed a reduction to the General Fund appropriation of \$200,000. The Mayor utilized line item veto power granted by the Charter to reject the appropriation reduction. Final General Fund appropriation total \$1,347,474,000.

No changes in the appropriation proposed by the Board of Estimates were made in any funds other than the General Fund.

FISCAL 2010
SUMMARY OF THE ADOPTED BUDGET
Budgetary and Accounting Basis

BUDGETARY BASIS

Budgetary Basis

Budgets are adopted on a basis consistent with Generally Accepted Accounting Principles (GAAP), except that (a) encumbrances are considered to be expenditures chargeable to appropriations and carried over from year-to-year; (b) no depreciation is budgeted in enterprise funds; (c) investments in supply inventories and assets restricted for self-insurance purposes are not considered to be appropriable; and, (d) revenues accruing to sinking funds are not appropriable. Unencumbered appropriations lapse at the close of the fiscal year unless authorized by the Board of Estimates to be carried forward to the subsequent budget year.

Budgetary Units

Annual appropriations authorized by City Council in the Ordinance of Estimates are by Agency/Operating Department, program and fund. Budget presentation is similar but also presents each program by object of expense. The budget provides a myriad of schedules and exhibits that provide summary and detail information from a fund, agency, and program perspective.

- Agencies/Operating Departments represent the major unit of the operating and capital budget plans and are further divided in to sub-units or bureaus, and divisions.
- Programs represent specific service/support areas within an agency/department and/or bureau. Budget presentations of programs summarize expenditures by object of expense, program units called activities, and by fund.

Revenues and Expenditures

Revenues are detailed by fund type (General, grant funds including federal, State and private source grants, and Enterprise), and by various revenue categories and sources. Information provided in the revenue detail for funds other than the grant funds, includes the prior year actual, the current year budget, current year projection, and the estimate for the budget year under consideration.

Expenditures are summarized by fund source for each agency. Programs within the agency are summarized by object of expense by program units called activities, and by fund sources. Each presentation includes the prior year actual expense, the current year budget, and the budget year request by the agency and the budget year recommendations.

Relationship Between Budgeting and Accounting

The major differences between the budget presentation and GAAP for governmental funds are: (a) encumbrances are recorded as expenditures (GAAP) as opposed to a reservation of fund balance (budget); (b) certain revenues and expenses, (e.g., compensated absences) not recognized for budgetary purposes are accrued (GAAP); (c) self-insurance contributions are recognized as expenditures for budget purposes only. Enterprise Fund differences consist of the following: (a) encumbrances are recorded as expenditures (GAAP) as opposed to an expense of the following

accounting period (budget); (b) certain items, e.g., principal expense and capital outlay, are recorded as expenditures for budgetary purposes as opposed to adjustments of the appropriate balance sheet accounts (GAAP); and, (c) depreciation is recorded as an expense (GAAP) and not recognized for budgetary purposes.

Fund Structure

General Fund - The General Fund is the general operating fund of the City. It is supported by locally generated revenues and some State Aid. It is used to account for all activities of the City not accounted for in some other fund.

Special Funds - Special Funds are used to account for all funding groups that have legally restricted or dedicated uses. These include federal or State grants, State-shared motor vehicle or highway user revenue and grants from private or other non-governmental sources.

Enterprise Funds - The Enterprise Funds are used to account for operations, including debt service that are financed and operated as an ongoing concern where costs of providing services are financed or recovered primarily through user charges. Enterprise Funds included in the City budget are Water and Waste Water, Parking Enterprise, and Loan and Guarantee funds.

ACCOUNTING BASIS

Organization

The City's accounting system is organized and operated on the basis of funds and account groups, each of which is considered a separate accounting entity. The accounting and financial reporting policies of the City conform to generally accepted accounting principles and standards as promulgated by the Governmental Accounting Standards Board and the American Institute of Certified Public Accountants.

General, Debt Service, and Capital Projects

The General, Debt Service and Capital Projects funds are computed on the modified accrual basis of accounting, whereby revenues are recorded when they become both measurable and available to finance expenditures of the current period. Expenditures are recorded when goods and services are received and actual liabilities are incurred and become payable in the current period. Revenues which have been accrued meet tests of materiality and are measurable. They include property taxes collectable within 60 days; locally imposed taxes; state-collected and state-shared taxes; federal, state and other grant and entitlement revenues; and interest earnings. All other revenues are recorded when received.

Enterprise and Internal Service Funds

The accounting basis used for the Enterprise and Internal Service funds is the accrual basis of accounting whereby revenues are recorded at the time they are earned and expenses are recorded when liabilities are incurred.

Encumbrances

Encumbrance accounting, under which purchase orders, contracts and other commitments for the expenditure of funds are recorded to reserve that portion of the applicable appropriation, is employed in the General, Special, and Capital Projects funds. Encumbrances are treated as a reservation of fund balance for these funds.

FISCAL 2010
Summary of the Adopted Budget
Operating and Capital Plan Budgetary Control

OPERATING PLAN

LEVEL OF CONTROL

Budgetary control is maintained at the program level for each operating fund (and at the project level for each capital project), by the encumbrance of estimated purchase or contract amounts prior to the release of purchase orders to vendors. Purchase orders, which result in an overrun of either operating or capital balances, are not released until additional appropriations are made available. In addition, the City has established a program of financial vulnerability assessment to provide ongoing review of internal financial controls.

MECHANISMS

The Bureau of the Budget and Management Research - All purchase requisitions are reviewed for justification and approved for funds by an analyst in the Bureau of the Budget and Management Research. The bureau prepares monthly revenue and expenditure projections to serve as operating guides for policy makers and budget administrators in support of budget monitoring in order to ensure that budgetary shortfalls are not incurred. All purchase requisitions and all items going before the Board of Estimates for contract awards are reviewed for justification and approved for funds by an analyst in the bureau.

CitiStat – Since August 2001, the Mayor's Citstat management team has conducted regular budgetary performance reviews for all major agencies. Individual agency heads are held accountable for expenditure variances and revenue management and production. Agency and Bureau of the Budget and Management Research projections are analyzed and variances explored.

Mayor's Expenditure Control Committee - All personnel matters, which require Board of Estimates approval must be submitted to the Expenditure Control Committee for review and recommendation prior to submission to the Board of Estimates.

Space Utilization Committee – All actions affecting the disposition of property through sales, the leasing of City owned real property and City leasing of property owed by third parties, interdepartmental leases, and the declaration of surplus real property are reviewed by the Committee. Recommendations are developed prior to submission to the Board of Estimates for final action to assure optimum return on real estate transactions.

Board of Estimates Contingent Fund – This account exists to fund emergency and/or unanticipated expenditures. Prior to approval of expenditures from the fund, the Board of Estimates reports to the City Council the circumstances surrounding the request of the expenditure.

APPROPRIATIONS

The adopted budgetary plan is prepared and appropriated on a program basis by fund. The City's Integrated Financial System tracks by program, activity and object level within fund. Purchase orders which result in an overrun of either operating or capital balances are not released until additional appropriations are made available.

CARRYOVERS

Appropriations for a particular program, purpose, activity, or project may, upon the recommendation of the head of the municipal agency concerned and the Director of Finance and with the approval of the Board of Estimates, be carried over to the subsequent fiscal year. Appropriations which are not carried over or utilized for the specified purpose as approved lapse at the end of the fiscal year in which appropriated, except for special funds, i.e., State and federal grants, Water Utility, etc., the balances of which are automatically carried over.

ENCUMBERED FUNDS

Funds encumbered for contracts, purchase orders and capital improvements are carried over to the ensuing fiscal year.

CAPITAL PLAN

DEFINITION

Government accounting standards and the City Charter require that operating revenues and expenses be clearly distinguished from revenues and expenses associated with capital projects (these are the design, development, construction and extraordinary repair and rehabilitation of physical plant and facilities, excluding vehicle acquisitions). The Board of Estimates has defined capital projects as physical betterment or improvements, which cost more than \$50,000, items of repair, maintenance or emergency nature costing more than \$100,000, and Bureau of Water and Waste Water items of repair, maintenance or emergency nature costing more than \$250,000. Physical improvements are not restricted to buildings, but encompass a wide range of projects including street and highway construction, maintenance and improvement of water and sewer systems, community development self-help programs and playground development. In general, capital facilities are considered to have a 15-year useful life. Projects funded in the Capital Budget Plan have been included in the six-year Capital Improvement Plan.

APPROPRIATIONS

A large share of appropriations in the Capital Budget derive from federal grants, State grants, motor vehicle revenues, general obligation bonds, revenue bond proceeds and County grants. County grants pay for a prorated share of water and waste water improvements.

Significant appropriations are derived from the Water Utility and Waste Water Utility funds (these are used to finance the local share of utility improvements), and the proceeds from the sale of surplus City property.

The City embraces a Pay-As-You-Go capital funding policy, which annually finances a portion of capital improvements from current revenues of the General Fund, Motor Vehicle Fund, and Water and Waste Water Utility Funds.

MONITORING

The Capital Accounting Section of the Bureau of Accounting and Payroll Services manages an automated system which checks documents and actions creating obligations or charges in capital project accounts against available appropriations. All documents creating shortfalls are returned to agencies for corrective actions. In addition, the Section reviews Board of Estimates actions, extra work orders and other actions to determine impact on project balances. In the field agencies all ongoing capital projects are monitored on a continuous basis by assigned project engineers who are

responsible for construction oversight to prevent project delays and overruns, as well as, to ensure compliance with project approval procedures and appropriation limits.

Periodic surveys are conducted to assess the physical condition of facilities in the City's inventory. Those facilities in need of improvements are considered in a subsequent Capital Improvement Program along with other City priorities for funding in a future year.

Particular attention is directed in the capital plan to infrastructure rehabilitation, facilities modernization and equipment acquisition.

INTEGRATED FINANCIAL SYSTEM

The Department of Finance has an integrated financial management system, which links capital planning and the accounting function. This system supports the monitoring activity described above. This system allows a careful tracking of authorized charges to the various projects and comparison to detailed project cost estimates. The system also assures the integrity of project payments to consultants and contractors.

COST CONTROL

Value engineering standards and techniques are applied to control costs in the design and project scope development phases, as well as, to anticipate and resolve project problems early. The Board of Estimates must approve all costs which would exceed any funding previously approved by the Board for the project.

FISCAL 2010
SUMMARY OF THE ADOPTED BUDGET
Budgetary Authority and Process

Excerpts from The Charter of Baltimore City (1996 Edition) relative to the budget process and Ordinance of Estimates

ARTICLE VI

BOARD OF ESTIMATES

1. BOARD OF ESTIMATES - ORGANIZATION.

(a) There shall be a Board of Estimates composed of the Mayor, President of the City Council, Comptroller, City Solicitor, and Director of Public Works, none of whom shall receive any additional salary as members of the Board. The President of the City Council shall be President of the Board, and one of the members shall act as Secretary. The Board may employ such employees as may be necessary to discharge its duties; their number and compensation shall be fixed in the Ordinance of Estimates.

(b) The first meeting of the Board in every year shall be called by notice from the Mayor or President of the City Council personally served upon members of the Board. Subsequent meetings shall be called as the Board may direct.

(c) If a member is unable to attend a Board meeting, that member's representative, as designated in the Charter, may attend and exercise the powers of the member. The Mayor may designate a municipal officer or member of the Mayor's personal staff to represent the Mayor and exercise the Mayor's power at Board meetings in the Mayor's absence.

2. BOARD OF ESTIMATES - DUTIES AND POWERS.

The Board of Estimates shall formulate and execute the fiscal policy of the City to the extent, and in the manner provided for, in the Charter. To exercise its powers and perform its duties, the Board may promulgate rules and regulations and summon before it the heads of departments, bureaus or divisions, municipal officers, and members of commissions and boards.

3. ORDINANCE OF ESTIMATES - FISCAL YEAR; SUBMISSION AND ADOPTION DATES.

(a) The fiscal, budget, and accounting year of the City shall begin on the first day of July and end on the thirtieth day of June in every year unless otherwise provided by law.

(b) At least thirty days prior to the adoption by the Board of Estimates of a proposed Ordinance of Estimates the Board shall make public the Director of Finance's recommended operating budget, the Planning Commission's recommended capital budget and long-range capital improvement program, and the reports of the Director of Finance and Planning Commission on these documents. Thereafter, the Board shall hold public hearings at which members of the City Council, heads of municipal agencies, and citizens shall have the opportunity to appear before the Board to speak for or against the inclusion of any appropriation in the proposed Ordinance of Estimates.

(c) The Board of Estimates shall submit to the City Council the proposed Ordinance of Estimates for the next fiscal year at least forty-five days before the beginning of that fiscal year.

(d) The City Council shall have at least forty days after receipt of the Board's proposed Ordinance of Estimates to enact an Ordinance of Estimates. The City Council shall adopt an Ordinance of Estimates at least five days prior to the beginning of the fiscal year to which it is applicable if the Board of Estimates submits its proposed Ordinance of Estimates within the period prescribed by Section 3(c).

4. ORDINANCE OF ESTIMATES - THE ROLES OF THE DEPARTMENT OF FINANCE AND THE PLANNING COMMISSION.

To assist the Board of Estimates in the preparation of the proposed Ordinance of Estimates:

(a) The Director of Finance shall submit for the consideration of the Board a recommended operating budget, which shall include the estimates submitted by the municipal agencies for the next fiscal year, the recommendations of the Director of Finance thereon, and all other estimates for appropriations to be made in the next fiscal year, other than for capital improvements; provided, however, the estimates for the Fire Department shall include such amounts, if any, as may be determined by a final decision of a Board of Arbitration convened to arbitrate unresolved negotiations between the City and the certified employee organizations representing the fire fighters and fire officers, as prescribed by existing Section 53 of Article VII.

(b) The Planning Commission shall submit for the consideration of the Board a recommended capital budget, a recommended long-range capital improvement program, and a report on both. The Director and Board of Finance shall review the recommended capital budget and program, and make a report and recommendations about both to the Board of Estimates.

5. BOARD OF ESTIMATES - PREPARATION OF PROPOSED ORDINANCE OF ESTIMATES.

(a) After receiving the recommendations of the Department of Finance and the Planning Commission, the Board shall prepare its proposed Ordinance of Estimates, which shall consist of:

(1) an operating budget: estimates for the next fiscal year of the appropriations needed for the operation of each municipal agency and for all other purposes, other than for capital improvements. These estimates shall state the amounts needed by every municipal agency for each particular program, purpose, activity, or project and the source of funds, if other than general funds, for each.

(2) a capital budget: estimates of the amounts to be appropriated to each municipal agency for capital improvements in the next fiscal year. The capital budget proposed by the Board also shall include the projects that the Board includes in the first year of its long-range capital improvement program and the source of funds for all capital improvements. However, no capital project shall be included in the capital budget portion of the proposed Ordinance of Estimates submitted by the Board of Estimates to the City Council unless the Board has received and considered the reports and recommendations of the Planning Commission, the Director of Finance, and the Board of Finance with regard to such capital project. The Board of Estimates

may establish additional procedures for the development of a long-range capital improvement program and a capital budget.

(b) The Board may include annually in the proposed Ordinance of Estimates a sum up to one million dollars (\$1,000,000) of the General Fund appropriations to be used during the next fiscal year as a contingent fund in case of an emergency or necessity for the expenditure of money in excess of or other than the appropriations regularly passed for any municipal agency. At least one week before it approves contingent fund expenditure, the Board shall report to the City Council the reasons for the expenditure.

6. BOARD OF ESTIMATES - ADOPTION OF PROPOSED ORDINANCE OF ESTIMATES.

(a) After the public notice and hearings prescribed by Section 3(b), the Board shall adopt a proposed Ordinance of Estimates by a majority vote of all the members. The Board shall deliver the proposed Ordinance of Estimates to the President of the City Council and contemporaneously publish a copy of the proposed ordinance in two daily newspapers in Baltimore City.

(b) The proposed Ordinance of Estimates that the Board submits to the City Council shall be accompanied by the following materials:

(1) a breakdown of the amounts stated for each program, purpose, activity, or project of each municipal agency in the proposed operating budget by standard categories of expenditure, for (a) personal services, (b) materials, supplies, and equipment, (c) debt service, and (d) such other categories as the Board of Estimates may deem advisable. The personal services category shall include the compensation of every officer and salaried employee of the City; provided, however, that the salaries for employees in the same classification who have a uniform salary or salary range may be combined into a single entry, which shall indicate the number of such employees, their aggregate salaries, and the name or title of the classification.

(2) a comparison by standard categories of expenditures of the appropriations contained in the proposed operating budget with (a) the amounts requested by the municipal agencies in their budget submissions (b) the amounts appropriated for the current fiscal year and (c) the amounts expended in the prior fiscal year;

(3) detailed information about the sources of funds to meet the aggregate total of the appropriations contained in the proposed Ordinance of Estimates;

(4) the long-range capital improvement program adopted by the Board and for each capital project included in the capital budget, the following: a brief description and location, the total estimated cost, the appropriations authorized to date, the appropriations proposed for the next fiscal year, the appropriations required thereafter to complete the project, and the estimated additional annual maintenance and operation cost.

(5) a statement setting out:

(a) the revenues which the City can reasonably expect to receive in the next fiscal year from all existing sources of revenue at existing rates other than the full rate property tax

but including amounts believed to be collectible from taxes for prior years and including an estimate of the surplus expected at the end of the current fiscal year;

(b) the difference between the revenues expected under (a) above and the total amount of appropriations provided in the proposed Ordinance of Estimates;

(c) the estimated taxable basis for the next ensuing fiscal year for the levy of full rate property taxes;

(d) the rate for the levy of full rate property taxes which, given the revenues expected under (a) above, the total appropriations in the proposed Ordinance of Estimates, and the taxable basis, will be necessary to raise sufficient total revenues to cover total anticipated expenditures;

(e) new sources of revenue or new rates on existing sources of revenue, and the amounts which can reasonably be expected from each of them, which the Board of Estimates believes should be adopted for the next fiscal year; also the rate for the levy of full rate property taxes which, in view of such new sources of revenue or new rates on existing sources of revenue, will be necessary to bring total expected revenues for the next fiscal year into balance with total anticipated expenditures for the year;

(6) a message from the Mayor explaining the major emphasis and objectives of the City's budget for the next fiscal year;

(7) such other information as the Board of Estimates may deem advisable.

7. CITY COUNCIL - ENACTMENT OF ORDINANCE OF ESTIMATES.

(a) Upon receipt of the proposed Ordinance of Estimates and the accompanying materials, the President of the City Council shall promptly cause it to be introduced in the City Council, and the Council shall thereafter hold public hearings on the proposed Ordinance of Estimates. By a majority vote of its members, the City Council may reduce or eliminate any of the amounts in the proposed Ordinance of Estimates, except: (1) amounts fixed by law; (2) amounts for the Fire Department established by a Board of Arbitration and included in the proposed Ordinance of Estimates; and (3) amounts for the payment of the interest and principal of the municipal debt.

(b) The City Council shall not have the power to increase the amounts fixed by the Board or to insert any amount for any new purpose in the proposed Ordinance of Estimates. If the carrying out of a particular program, purpose, activity, or project depends upon action by a body other than the City, the City Council may insert a specific provision in the proposed Ordinance of Estimates making the appropriation for the particular program, purpose, activity or project contingent upon such action.

(c) As soon as practicable after the passage of the Ordinance of Estimates, the City Council shall enact such revenue ordinances as are necessary to produce sufficient expected revenues, as estimated by the Board of Estimates, to cover the total anticipated expenditures authorized by the Ordinance of Estimates. The Council may adopt revenue sources or revenue rates other than those proposed by the Board and in each such instance the estimate of the revenue to be yielded by such a source or rate shall be made by the Board of Estimates. The Board of Estimates shall, taking into account any reductions and eliminations made by the City Council in the anticipated expenditures

contained in the proposed Ordinance of Estimates and the revenues to be derived from all existing sources and from any new sources or new rates enacted by the City Council, certify to the Council the difference between the anticipated expenditures for the next fiscal year contained in the Ordinance of Estimates and all expected revenues other than from the full rate property tax. The Board shall then state a rate for the levy of full rate property taxes sufficient to realize the amount required to meet the said difference and the ordinance making the annual levy of full rate property taxes shall fix a rate not less than that stated by the Board so that it shall not be necessary at any time for the City to create a floating debt to meet any deficiency, and it shall not be lawful for the City to create a floating debt for any such purpose.

8. ORDINANCE OF ESTIMATES - DEFICIENCIES AND SUPPLEMENTARY APPROPRIATIONS.

(a) No temporary loan shall be authorized or made to pay any deficiency arising from a failure to realize sufficient income from all sources to meet the amounts provided in the Ordinance of Estimates, but the City may temporarily borrow money for its use in anticipation of the receipts of taxes levied for any year. In case of any such deficiency the Board of Estimates shall effect reductions (which need not be pro rata) in appropriations other than those for the payment of the principal and interest of the City debt and such amounts as are fixed by law and contained in the Ordinance of Estimates, except to the extent that the City Council shall, upon the recommendation of the Board of Estimates, enact an ordinance which shall supply revenues to meet all or any part of such deficiency. No emergency loan shall be made except in accordance with the provisions of Article XI of the Constitution of Maryland.

(b) Except as provided herein, the Ordinance of Estimates shall include all the moneys to be appropriated by the City for all purposes for the fiscal year for which the ordinance is applicable. Additional appropriations shall be permitted during the fiscal year only in the following circumstances and under the following conditions:

(1) revenues from any source other than the full rate property tax and other taxes imposed under the authority of Article II, in excess of or in addition to those relied upon by the Board of Estimates in determining the tax levy required to balance the budget, may be made available for expenditure by the municipal agency responsible for the production of such revenues by a supplementary appropriation ordinance recommended to the City Council by the Board of Estimates, duly passed by the City Council by a majority vote of its members and approved by the Mayor.

(2) grants from private or governmental sources which could not be expected with reasonable certainty at the time of the formulation of the proposed Ordinance of Estimates may be made available to the appropriate municipal agency for expenditure by a supplementary appropriation ordinance recommended to the City Council by the Board of Estimates, duly passed by the City Council by a majority vote of its members and approved by the Mayor.

(3) further appropriations for programs included in the proposed Ordinance of Estimates made necessary by a material change in circumstances, or additional appropriations for new programs which could not reasonably be anticipated at the time of the formulation of the proposed Ordinance of Estimates may be made available to the appropriate municipal agency for expenditure by a supplementary appropriation ordinance recommended to the City Council by the

Board of Estimates, duly passed by the City Council by a vote of three-fourths of its members and approved by the Mayor.

(c) Every such further or additional appropriation shall be embodied in a separate ordinance limited to a single program, purpose, activity or project therein stated, and each such supplementary appropriation ordinance shall also, anything contained in the Charter to the contrary notwithstanding, provide the revenue necessary to pay the appropriation by a source, other than the full rate property tax, imposed under the authority of Article II. The revenue shall be levied and collected as directed in the ordinance. The estimate of the revenues to be derived from any source proposed in a supplementary appropriation ordinance shall be made by the Board of Estimates.

9. ORDINANCE OF ESTIMATES - USES OF APPROPRIATIONS.

(a) Following the passage of the Ordinance of Estimates and the enactment of the revenue measures necessary to achieve a balance between expected revenues and anticipated expenditures for the next fiscal year, the sums contained in the Ordinance of Estimates shall, after the beginning of the fiscal year to which it is applicable, be and become appropriated for the purposes therein named. No appropriation provided for in the Ordinance of Estimates shall be used for any purpose other than that named in that ordinance, except: (1) the Board of Estimates may increase the amount for a particular program, purpose, activity, or project or introduce an amount for a new program, purpose, activity or project by transferring thereto amounts already appropriated to that agency; and (2) upon the recommendation of the Board of Estimates, the City Council by ordinance may authorize the transfer of an appropriation contained in the Ordinance of Estimates from one municipal agency to another municipal agency; provided, however, that new or different amounts for capital projects from those stated in the capital budget portion of the Ordinance of Estimates shall not be authorized unless the Board of Estimates has received and considered the reports and recommendations thereon of the Planning Commission and the Director of Finance.

(b) Upon the authorization of the Board of Estimates and under procedures established by the Board, the Director of Finance shall establish an expenditure schedule, applicable to any or all municipal agencies whenever, in the opinion of the Board, financial conditions warrant such budgetary allotments.

(c) Appropriations contained in the Ordinance of Estimates for a particular program, purpose, activity, or project may, upon the recommendation of the head of the municipal agency concerned and the Director of Finance, and with the approval of the Board of Estimates, be carried over to fiscal years subsequent to the one for which the appropriation is initially made if necessary to accomplish that program, purpose, activity, or project. Funds encumbered for contracts, projects or other actual commitments and funds dedicated by any act of Congress or by State law or by the terms of any private grant to some specific purpose shall be carried over to the next fiscal year. All appropriations not so carried over shall lapse at the end of the fiscal year from which made, except that any balance remaining in the fund of the water or sanitary wastewater utility (under Section 18 of this article) at the end of the fiscal year shall remain to the credit of that utility and an estimate of such a balance shall be included in that utility's budget for the next year as an estimated receipt.

(d) In case of any surplus arising in any fiscal year by reason of an excess of revenue over the expenditures (including any appropriation carried over) for such year, the surplus shall become a part of the general revenue of the City and shall be available for the general expenditures of the

City for the next fiscal year, in accordance with the Ordinance of Estimates for that year. An estimate of such surplus shall be made by the Board of Estimates and included in expected revenues for the next year. However any surplus or retained earnings of the water or sanitary wastewater utility fund (under Section 18 of this article) at the end of the fiscal year shall remain to the credit of that utility and the estimate of such a balance shall be included in that utility's budget for the next year as an estimated receipt.

(e) Except for the funds of the water or sanitary wastewater utilities, if at the end of any fiscal year it is determined that there is any surplus in excess of the amount included in expected revenues for the next fiscal year and such amount exceeds 1% of the general fund operating budget adopted for the next fiscal year and such amount does not include any appropriation carried forward from the prior fiscal year, the excess of such general fund surplus over 1% of the operating budget shall be credited to an account known as the "Capital Bond Fund Appropriation Reduction Account". Funds in this account shall be allocated and paid by order of the Board of Finance for the purpose of substituting for a like amount of general obligation bond funds for which appropriations have been previously made by the Mayor and City Council; to the extent that funds from the capital bond fund appropriation reduction account are utilized, the authorized amount of general obligation bonds shall be automatically reduced. In determining the application of such funds the Board of Finance shall be guided by the conditions of the bond market and the financial interests of the City of Baltimore. Funds in the capital bond fund appropriation reduction account not utilized in the first year in which they are identified shall be carried forward at the end of the fiscal year to be used for the purpose of substituting for general obligation bond funds at the earliest practical time. Such funds shall be utilized only for the purpose for which the bond funds were appropriated and may not be transferred directly or indirectly to any other purpose. Surplus funds exceeding the amount used in the revenue estimates for the succeeding year but not in excess of 1% of the current general fund operating budget may be utilized by the Board of Estimates to reduce the tax rate requirements for the next fiscal year or to constitute a source of funds for supplemental appropriations recommended to the City Council pursuant to the provisions of this subsection.

ARTICLE VII EXECUTIVE DEPARTMENTS DEPARTMENT OF FINANCE

5. DEPARTMENT OF FINANCE - ORGANIZATION ESTABLISHED.

There is a Department of Finance, the head of which shall be the Director of Finance.

6. DEPARTMENT OF FINANCE - DIRECTOR.

(a) The Director of Finance shall supervise and direct the Department. The Director shall have substantial experience in financial administration.

(b) The Director shall be appointed, must be confirmed, and shall serve, pursuant to Article IV, Section 6.

(c) The Director's salary shall be set in the Ordinance of Estimates.

7. DEPARTMENT OF FINANCE - DEPUTY DIRECTOR AND EMPLOYEES.

(a) The Director shall appoint a Deputy Director of Finance pursuant to this section.

(b) Whenever a vacancy shall occur in the office of Director, or whenever the Director shall be incapacitated or otherwise unavailable for duty for any cause, the Deputy Director appointed pursuant to this pursuant to this section shall be the Acting Director.

(c) The Director may appoint such other employees as provided in the Ordinance of Estimates.

POWERS AND DUTIES OF THE DEPARTMENT

8. DEPARTMENT OF FINANCE - BUDGET PREPARATION.

In accordance with rules established by the Board of Estimates, the Department shall prepare the preliminary operating budget for the consideration of the Board of Estimates, shall make reports and recommendations on the capital budget and capital improvement program, and shall otherwise participate in the making of the proposed Ordinance of Estimates.

9. DEPARTMENT OF FINANCE - BUDGET ADMINISTRATION.

Under the direction of the Board of Estimates, the Director shall implement the Ordinance of Estimates. In the interest of economy and efficiency, the Director shall survey the administration and organization of municipal agencies to support the Director's recommendations to the Board of Estimates on the budget requests of the agencies and the Director's reports to the Mayor on measures which might be taken to improve the organization and administration of City government.

Fiscal 2009
Summary of the Adopted Budget

Appendix



This Page Intentionally Left Blank

Fiscal 2010
BALTIMORE PROFILE
 General City Information

Baltimore City was founded on July 30, 1729. Incorporated in 1797 Baltimore City became independent from Baltimore County in 1851. Geographically, the City is well positioned between Washington, D.C. and New York City along the Interstate 95 corridor. Baltimore-Washington International Thurgood Marshall Airport, Amtrak and MARC train service and Light and Metro Rail ease transportation of people and freight.

Baltimore City has a total area of 92.1 square miles (238.5 sq. km) and 12.3% is water. According to the 2000 Census, Baltimore City had a population of 651,154 and a population density of 8,059 people per square mile. Current estimates of the Census Bureau reflect that the population in 2007 was 639,493.

Baltimore City has an inventory of more than 8,961 hotel rooms. The Baltimore City Convention Center has 300,000 square feet of exhibit halls and 85,000 square feet of meeting rooms. The professional baseball team Baltimore Orioles and the professional football team Baltimore Ravens call Baltimore City home.

LARGEST PRIVATE SECTOR EMPLOYERS WITH HEADQUARTERS IN THE CITY

	<u>Rank</u>		<u>Rank</u>
Johns Hopkins University	1	Verizon Maryland, Inc.	6
Johns Hopkins Health System	2	T. Rowe Price Group, Inc.	7
Univ. of Maryland Medical System	3	Mercy Health Services	8
LifeBridge Health	4	St. Agnes HealthCare	9
Constellation Energy Group, Inc.	5	Bank of America Corp.	10

Source: Baltimore Business Journal Book of Lists 2009.

MOST POPULAR TOURIST ATTRACTIONS

	<u>Visitors per Year</u>		<u>Visitors per Year</u>
Harborplace and The Gallery	14.5 Million	National Aquarium in Baltimore	1.6 Million
Power Plant	7.9 Million	First Mariner Arena	800,000
Lexington Market, Inc.	3.7 Million	Historic District of Fells Point	725,000
Power Plant Live!	3.2 Million	M&T Bank Stadium	710,000
Oriole Park at Camden Yards	2.2 Million	Fort McHenry National Monument	650,000

Source: Baltimore Business Journal Book of Lists 2009.

COLLEGES AND UNIVERSITIES

Baltimore City Community College	Maryland Institute College of Art
Baltimore International College	Morgan State University
Baltimore Hebrew University	Peabody Conservatory of Music
College of Notre Dame of Maryland	Sojourner-Douglass College
Coppin State University	University of Baltimore
Johns Hopkins University	University of Maryland, Baltimore
Loyola College in Maryland	

Source: Maryland Colleges and Universities website.

MAJOR CITY AGENCIES SELECTED STATISTICS

Enoch Pratt Public Library

Budgeted Positions	410
Collection Counts (including distributions, videos, audios, books, etc.) (millions)	2.6
Circulation (millions)	1.3
Attendance (millions)	1.3
Reference Questions Answered (millions)	1.6
Web Site views prattlibrary.org (millions)	8.7
Web Site page views – Sailor (millions)	72.6
Branches	22
Book Mobiles	2

Fire

Budgeted Positions	1,790
Fire Stations	38
Firstline Equipment (excluding boats)	90
EMS Responses	147,535
Suppression Responses	129,788

Health

Budgeted Positions	867
Health Centers/Clinics	14
Prenatal Visits	2,435
Reproductive Care Services Users	10,000
HIV Screening & Testing	15,000
Inspection of Food Establishments	9,891

Transportation

Budgeted Positions	1,563
Roadways (miles)	2,000
Sidewalks (miles)	3,600
Alleys (miles)	456
Parking Meters - coin-op	6,400
Parking Meters - multi-space	707
Parking Facility Spaces	8,932
Street Lights	72,000

Police

Budgeted Positions	3,899
Police Stations	9
Calls for Services (millions)	1.2
Arrests	76,364

Public Works

Budgeted Positions	2,728
Water & Waste Water	
Average Daily Water Supply (million gallons)	260
Water Customers (millions)	1.8
Water Distribution Mains (miles)	4,500
Storm Drain (miles)	1,100
Sanitary Sewer (miles)	3,100
Solid Waste	
Residential Solid Waste Customers	205,000

Housing & Community Development

Budgeted Positions	647
Demolition of Vacant Units	295
Multiple Family Dwellings	5,852
Rental Units	11,385
Dwelling Units	83,706

Recreation & Parks

Budgeted Positions	362
Recreation Centers	57
Park Acreage	5,700
Tennis Courts	110
Ice Rinks	2
Indoor Soccer Fields	2
Pools and Water Play Facilities	44
Rowing Club	1
Conservatory	1
Nature Center	1
Arboretum	1
Skateland Park	1
Driving Range	1

Fiscal 2010

DEMOGRAPHIC AND ECONOMIC PROFILE AND TRENDS

Population Characteristics	1970	1980	1990	2000	2007
Total Population	905,759	786,775	736,014	651,154	639,493
Sex:					
Male	47.2%	46.7%	46.7%	46.6%	46.6%
Female	52.8%	53.3%	53.3%	53.4%	53.4%
Age:					
0-4	8.4%	6.7%	8.0%	6.4%	7.2%
5-19	28.5%	24.2%	19.8%	21.7%	20.7%
20-44	30.6%	35.8%	41.1%	37.5%	35.5%
45-64	21.9%	20.5%	17.5%	21.2%	24.6%
65 and Over	10.6%	12.8%	13.6%	13.2%	12.0%
Race:					
White	53.0%	43.9%	39.3%	31.6%	31.4%
Non-White	47.0%	56.1%	60.7%	68.4%	68.6%

Source: U.S. Census Bureau, 2007 American Community Survey.

Employment Characteristics	1990	2000	2006	2007	2008
Government	85,256	83,416	75,313	77,928	77,894
Services and Other	148,109	150,864	179,947	177,043	175,479
Manufacturing	43,408	27,595	17,033	16,307	15,814
Retail Trade	58,564	42,034	NA	N/A	N/A
Finance, Insurance, & Real Estate	44,535	32,307	22,646	21,620	20,374
Transportation, Communications, &	24,577	18,636	42,988	40,223	39,316
Wholesale Trade	24,977	17,114	NA	N/A	N/A
Contract Construction	17,245	13,474	11,150	11,060	10,745
Other	NA	2,119	58	29	18
Total	446,671	387,558	349,135	344,209	339,640

Data is not strictly comparable due to the federally mandated change from SIC coding to NAICS coding in industry classifications by MD State which took place first quarter 2001.

Source: Maryland DLLR Employment and Payrolls Report

Per Capita Personal Income(Constant 2000\$)	2003	2004	2005	2006	2007
Baltimore City	\$26,156	\$26,992	\$27,724	\$27,935	\$29,251
Maryland	\$35,456	\$36,664	\$37,442	\$38,273	\$39,484
Baltimore City as percent of State	73.8%	73.6%	74.0%	73.0%	74.1%
United States	\$29,859	\$30,590	\$31,088	\$32,085	\$32,809
Baltimore City as percent of U.S.	87.6%	88.2%	89.2%	87.1%	89.2%

Source: Data extracts prepared by the Maryland Department of Planning, Planning Data Services, from U.S. Bureau of Economic Analysis, May 2009.

This Page Intentionally Left Blank

Fiscal 2010
Summary of the Adopted Budget
Glossary

ACTIVITY: A subdivision of a program that specifies how the program is performed. Some programs may be accomplished through the performance of only one activity, while other programs may require the performance of two or more activities.

AGENCY: An organization authorized by the Mayor and City Council to operate in the best interest of the public. Each agency is responsible by City Charter for submitting a budget request outlining projected costs of operation for the upcoming fiscal year to the Director of Finance and/or Planning Commission, as applicable.

APPROPRIATION: The legislative authority to spend and obligate a specified amount from a designated fund account for a specific purpose.

ASSESSABLE BASE: The value of all taxable property within the boundaries of the City of Baltimore.

ASSESSED VALUATION: A valuation set upon real estate and other taxable property by the State Department of Assessments and Taxation and utilized by the City of Baltimore as a basis for levying taxes. By State law, all taxable real property must be assessed annually at 100.0% of market value.

BUDGET: A proposed plan of revenue and expenditure for a given year.

CAPITAL FUND: A set of budget accounts established to plan for specific capital projects financed by revenues received from other City funds, revenue and general obligation bond borrowing, state, federal, county, private and other miscellaneous sources.

CAPITAL BUDGET: The appropriations for capital projects, which comprise the first year of the Capital Improvement Program.

CAPITAL IMPROVEMENT PROGRAM: A six-year plan specifying physical improvements recommended by the Planning Commission after reviewing the requests of City agencies.

CAPITAL PROJECT: An improvement to City property, which by policy of the Board of Estimates must meet defined criteria.

CITISTAT: An innovative, accountability tool for measuring performance and monitoring the effective use of public resources by major City agencies, based on the ComStat program pioneered in the New York City Police Department by Jack Maple. Monthly budgetary performance reviews for all major agencies are conducted by the Mayor's CitiStat management team with agency heads being held accountable for expenditure variances and revenue management.

CLASS: Links a job in ascending level of difficulty within a specific type of work.

CLASSIFICATION: Includes those positions with similar duties, level of difficulties, responsibilities and qualification requirements.

CONDUIT ENTERPRISE FUND: Established to budget for revenue charged private and public entities renting space in the City owned and operated underground conduit system and for operating and capital expenses and reserves for the system.

CONVENTION CENTER BOND FUND: Established in Fiscal 1995 to budget and account for hotel tax revenues to be dedicated to support the payment of principal and interest associated with City indebtedness to finance one-third of the \$150.0 million cost of the joint City-State expansion of the Baltimore Convention Center.

CURRENT LEVEL OF SERVICES BUDGET – Estimates of the appropriations needed by each municipal agency for the next ensuing fiscal year. These estimates are formulated in order to maintain the same service level for each particular program, purpose, activity or project included in each agency's budget.

DEBT SERVICE: Principal and interest payments on debt (bonds) incurred by the City.

DEDICATED FUNDS: Includes revenue, which by law, contract or regulation may be used only to support appropriations for specific purposes.

FISCAL YEAR: The time frame to which the annual budget applies. For the City of Baltimore, this period is from July 1 through June 30.

FUND: A sum of money segregated for specific activities. Use of this money requires adherence to special regulations established for each type of fund. The funds identified within Baltimore City's budget are the Capital Fund, Conduit Enterprise Fund, Convention Center Bond Fund, General Fund, Internal Service Fund, Loan and Guarantee Enterprise Fund, Motor Vehicle Fund, Parking Enterprise Fund, Parking Management Fund, Special Fund, Water Utility Fund, and Waste Water Utility Fund.

FUND ADJUSTMENT: Represents an adjustment made to appropriations for permanent full-time salaries and wages when a budgeted position is funded from more than one fund source, e.g. General and Federal Funds.

FUNDING SOURCE: Income received which supports an appropriation.

GRADE OR RATE: The designated salary of a budgeted position according to the City authorized pay plan.

GENERAL FUND: A central fund into which most of the City's tax and unrestricted revenues are budgeted to support basic City operations and pay-as-you-go (PAYGO) capital projects.

GRANT: A contribution made from either the private sector to the City or by one governmental unit to another unit. The contribution is usually made to support a specified program, function or project.

INTERNAL SERVICE FUND: Established to budget for the financing of goods and/or services provided by certain City agencies to other City agencies or programs on a cost reimbursement basis.

LOAN AND GUARANTEE ENTERPRISE FUND: Established to budget for the self-supporting program of loans and guarantees administered by the Department of Finance pursuant to policies and procedures approved by the Board of Estimates.

MAJOR GOVERNMENTAL FUNCTION: For purposes of comparison, a group of similar services rendered by various agencies within the City will be segregated together, e.g., Adjudications and Corrections, Economic Development, General Government, Legislative, Public Safety, Social Services, et cetera.

MOTOR VEHICLE FUND: Established to budget for highway user revenues distributed to Baltimore City by the State of Maryland. Funds must be used for the construction, reconstruction, or maintenance of the streets and highways in Baltimore City.

OBJECT OF EXPENDITURE: A group of similar services, commodities, equipment or personnel costs used to clarify spending within the budget. Objects of expenditure identified within Baltimore City's budget are:

Salaries: Payment to personnel for services rendered to the City including overtime; shift differential; sick leave conversion; full-time, part-time and contractual personnel costs.

Other Personnel Costs: Payment for benefits provided to City personnel. Included are charges to the City for social security, retirement, health plan and prescription drug costs.

Contractual Services: Payment for services rendered to the City under contractual arrangements such as rents and telephone service.

Materials and Supplies: Payment for consumable materials and supplies such as custodial supplies and heating fuel.

Equipment: Payment for replacement or procurement of City property other than real property.

Grants, Subsidies and Contributions: Payment in support of various non-profit, private sector activities which will provide health, welfare, educational, cultural and/or promotional benefits to citizens of Baltimore.

Debt Service: Payments for interest and principal of bonds issued by or on behalf of the City.

Capital Improvements: Payment for the acquisition of real property or improvements made to existing City property.

OPERATING BUDGET: A plan, approved by the Mayor and City Council, for appropriating funds to agencies for operating costs during the fiscal year. This plan establishes legal expenditure limits and will reflect appropriations budgeted according to programs, sources of funding, and costs of program operation other than capital improvements, which are over \$50,000, items of repair, maintenance or emergency nature costing more than \$100,000 and Bureau of Water and Waste Water items of repair, maintenance or emergency nature costing more than \$250,000.

OPERATING PROGRAM: The budget categorizes agency expenditures by functions identified through programs. Each program can be divided into smaller organizational units, i.e., activities and sub-activities, but the legal level at which the budget controls expenditures is the operating program.

ORDINANCE OF ESTIMATES: A bill enacted by the City Council, and approved by the Mayor, which gives legal effect to the appropriations included in the annual budget.

OTHER POST EMPLOYMENT BENEFITS (OPEB) – The Government Accounting Standards Board (GASB) has instituted an accounting rule which mandates that OPEB benefits be recorded as accrued liabilities in the annual financial statements of governmental entities. Therefore, an annual contribution to a Post Employment Benefits Trust Fund is required.

OUT-OF-TITLE PAY: Compensation received by an employee assigned on a temporary basis, normally not to exceed 120 calendar days, to perform the duties of a permanent budgeted position of a higher class.

OVERTIME: Payments to employees eligible for additional compensation for services rendered after a regularly scheduled work period subject to the provisions of negotiated labor contracts and the federal Fair Labor Standards Act.

PARKING ENTERPRISE FUND: Established to budget for operating and debt service expenses for City financed garages substantially supported by revenues derived from operation of these garages.

PARKING MANAGEMENT FUND: Established to budget for the administration of the City's parking garages and lots, parking enforcement activities and operation of the parking garages and lots financed with General Obligation Bonds.

PAY-AS-YOU-GO (PAYGO): Capital projects funded from current year revenues.

POSITIONS: Represents those permanent full and part-time jobs that have a job number assigned.

Permanent Full-Time: Payments to an employee filling a permanent full-time budgeted position for services rendered on a continuing basis.

Permanent Part-Time: Payments to an employee who works less than a full-time schedule on a continuing basis.

PROGRAM CODE: A three digit numeric code used to identify programs or projects within an agency.

REVENUE: Income generated by taxes, fines, penalties, notes, bonds, investment income, property rental, user charges, federal grants, state grants, private grants, county grants and miscellaneous services.

SALARY AND WAGE DIFFERENTIAL: Added compensation received by certain employees when regularly assigned to night or shift work and to certain employees when required to work under various hazardous conditions.

SALARY AND WAGE SAVINGS: An adjustment made to appropriations resulting from the number of permanent full-time positions which are either vacant, filled by an employee in a lower pay classification, or through employee turnover within the agency.

SEVERANCE PAY: Payments to permanent full-time and permanent part-time employees for amounts due them for accumulated leave balances to include vacation, personal, sick, et cetera, pursuant to provisions of negotiated labor agreements.

SPECIAL FUND: Established to budget for revenues derived from certain state, federal and private governmental grants, and other revenue sources that are restricted to expenditures for specific purposes.

STIPENDS: Payments to participants in certain grant-funded programs for a specific purpose.

SUB-OBJECT OF EXPENDITURE: A subdivision of an object of expenditure in which groups of similar services or related articles are further delineated into more specific types of expenditures.

SUPPLEMENTARY APPROPRIATIONS: Additional spending authority provided by the City Council and approved by the Mayor derived from revenues from any source other than the full rate property tax and other taxes imposed in excess of or in addition to those relied upon by the Board of Estimates in determining the tax levy required to balance the annual Ordinance of Estimates. These appropriations include grants from private or governmental sources which could not be expected with reasonable certainty at the time of the formulation of the proposed Ordinance of Estimates, additional appropriations for programs included in the annual budget made necessary by a material change in circumstances or new programs which could not be reasonably anticipated at the time of formulation of the Ordinance of Estimates.

All such appropriations must be embodied in a separate ordinance limited to a single program, purpose, activity or project and provide the revenue necessary to support the appropriation.

TRANSFERS: Charges or expenditure reimbursements used as follows:

- To reimburse a program for costs which are charged as overhead to special grants.
- To transfer expenditures between funds in order to adjust the amounts derived from various sources for a multi-funded program rather than split each object and subobject of expenditure.
- To reimburse a program for services rendered where the reimbursement is calculated on a fee basis rather than for specific expenditures.

WASTE WATER UTILITY FUND: Established to budget for the operating and capital expenses of the City's sewage facilities.

WATER UTILITY FUND: Established to budget for the operating and capital expenses of the City's water supply system.

CITY OF BALTIMORE
ORDINANCE **09 - 184**
Council Bill 09-0325

Introduced by: The Council President
At the request of: The Administration (Department of Finance)
Introduced and read first time: April 27, 2009
Assigned to: Budget and Appropriations Committee and Committee of the Whole
Committee Report: Favorable with amendments
Council action: Adopted
Read second time: June 15, 2009

AN ORDINANCE CONCERNING

Ordinance of Estimates for the Fiscal Year Ending June 30, 2010

FOR the purpose of providing the appropriations estimated to be needed by each agency of the City of Baltimore for operating programs and capital projects during the fiscal 2010 year.

BY authority of
Article VI - Board of Estimates
Section 3 et seq.
Baltimore City Charter (1996 Edition)

SECTION 1. BE IT ORDAINED BY THE MAYOR AND CITY COUNCIL OF BALTIMORE, That the following amounts or so much thereof as shall be sufficient are hereby appropriated subject to the provisions hereinafter set forth for the purpose of carrying out the programs included in the operating budget and the projects listed in the capital budget from the amounts estimated to be available in the designated funds during the fiscal year ending June 30, 2010.

A. Operating Budget

Board of Elections

180	Voter Registration and Conduct of Elections		
	General Fund Appropriation	\$	4,219,298

City Council

100	City Legislation		
	General Fund Appropriation	\$	4,954,843

Community Relations Commission

156	Development of Intergroup Relations		
	General Fund Appropriation	\$	921,000
	Federal Fund Appropriation	\$	67,107

Council Bill 09-0325

1	Comptroller		
2	130	Executive Direction and Control	
3		General Fund Appropriation	\$ 495,610
4	131	Audits	
5		General Fund Appropriation	\$ 3,224,139
6	132	Real Estate Acquisition and Management	
7		General Fund Appropriation	\$ 660,814
8		Special Fund Appropriation	\$ 130,120
9	Council Services		
10	103	Council Services	
11		General Fund Appropriation	\$ 515,808
12	Courts: Circuit Court		
13	110	Circuit Court	
14		General Fund Appropriation	\$ 8,526,134
15		Federal Fund Appropriation	\$ 1,458,296
16		State Fund Appropriation	\$ 6,626,062
17		Special Fund Appropriation	\$ 85,000
18	Courts: Orphans' Court		
19	112	Orphans' Court	
20		General Fund Appropriation	\$ 486,565
21	Employees' Retirement Systems		
22	152	Employees' Retirement System	
23		Special Fund Appropriation	\$ 5,561,288
24	154	Fire and Police Retirement System	
25		Special Fund Appropriation	\$ 4,172,969
26	Enoch Pratt Free Library		
27	450	Administrative and Technical Services	
28		General Fund Appropriation	\$ 5,345,809
29		State Fund Appropriation	\$ 179,045
30		Special Fund Appropriation	\$ 480,063
31	452	Neighborhood Services	
32		General Fund Appropriation	\$ 10,673,986
33	453	State Library Resource Center	
34		General Fund Appropriation	\$ 6,881,403
35		State Fund Appropriation	\$ 9,383,114
36	Finance		
37	140	Administrative Direction and Control	
38		General Fund Appropriation	\$ 1,002,847

Council Bill 09-0325

1	141	Budget and Management Research		
2		General Fund Appropriation	\$	1,230,910
3	142	Accounting and Payroll Services		
4		General Fund Appropriation	\$	4,919,990
5		Loan and Guarantee Enterprise Fund Appropriation	\$	3,234,000
6	144	Purchasing		
7		General Fund Appropriation	\$	2,365,733
8		Special Fund Appropriation	\$	201,000
9	148	Revenue Collection		
10		General Fund Appropriation	\$	3,261,370
11	150	Treasury and Debt Management		
12		General Fund Appropriation	\$	1,290,497
13	Fire			
14	210	Administrative Direction and Control		
15		General Fund Appropriation	\$	11,534,139
16	211	Training		
17		General Fund Appropriation	\$	2,419,338
18	212	Fire Suppression		
19		General Fund Appropriation	\$	100,257,260
20		Federal Fund Appropriation	\$	2,304,455
21		State Fund Appropriation	\$	10,000
22	213	Fire Marshal		
23		General Fund Appropriation	\$	3,464,798
24		State Fund Appropriation	\$	135,598
25	214	Support Services		
26		General Fund Appropriation	\$	8,383,778
27		State Fund Appropriation	\$	938,972
28	215	Fire Alarm and Communications		
29		General Fund Appropriation	\$	3,400,364
30		State Fund Appropriation	\$	2,278
31	219	Non-actuarial Retirement Benefits		
32		General Fund Appropriation	\$	46,000
33	319	Ambulance Service		
34		General Fund Appropriation	\$	9,626,208
35		State Fund Appropriation	\$	37,175
36		Special Fund Appropriation	\$	11,000,000

Council Bill 09-0325

1	General Services		
2	191	Permits	
3		General Fund Appropriation	\$ 1,060,117
4		Motor Vehicle Fund Appropriation	\$ 2,236,081
5	193	Facilities Management	
6		General Fund Appropriation	\$ 22,460,802
7	198	Engineering/Construction Management	
8		General Fund Appropriation	\$ 355,900
9		Motor Vehicle Fund Appropriation	\$ 246,919
10	Health		
11	240	Animal Control	
12		General Fund Appropriation	\$ 2,860,773
13	300	Administrative Direction and Control	
14		General Fund Appropriation	\$ 3,947,573
15	302	Environmental Health	
16		General Fund Appropriation	\$ 3,645,862
17		Federal Fund Appropriation	\$ 105,306
18		State Fund Appropriation	\$ 149,381
19		Special Fund Appropriation	\$ 50,000
20	303	Division of Clinical Services	
21		General Fund Appropriation	\$ 3,888,898
22		Federal Fund Appropriation	\$ 6,182,233
23		State Fund Appropriation	\$ 209,030
24		Special Fund Appropriation	\$ 156,506
25	304	Chronic Disease Prevention	
26		General Fund Appropriation	\$ 981,575
27		Federal Fund Appropriation	\$ 27,609,713
28		State Fund Appropriation	\$ 1,454,824
29		Special Fund Appropriation	\$ 25,000
30	305	Healthy Homes	
31		General Fund Appropriation	\$ 1,006,255
32		Federal Fund Appropriation	\$ 2,802,105
33		State Fund Appropriation	\$ 311,330
34		Special Fund Appropriation	\$ 30,000
35	306	General Nursing Services	
36		General Fund Appropriation	\$ 275,651
37		Federal Fund Appropriation	\$ 90,297
38		State Fund Appropriation	\$ 9,433,261

Council Bill 09-0325

1	307	Mental Health Services		
2		General Fund Appropriation	\$	1,610,436
3		Federal Fund Appropriation	\$	51,503
4		State Fund Appropriation	\$	4,190,589
5	308	Maternal and Child Health		
6		General Fund Appropriation	\$	1,115,530
7		Federal Fund Appropriation	\$	16,295,961
8		State Fund Appropriation	\$	333,265
9		Special Fund Appropriation	\$	176,559
10	309	Child and Adult Care - Food		
11		Federal Fund Appropriation	\$	6,722,612
12	310	School Health Services		
13		General Fund Appropriation	\$	4,097,531
14		Federal Fund Appropriation	\$	596,796
15		State Fund Appropriation	\$	531,601
16		Special Fund Appropriation	\$	7,566,723
17	311	Health Services for the Aging		
18		General Fund Appropriation	\$	118,272
19		Federal Fund Appropriation	\$	5,362,753
20		State Fund Appropriation	\$	1,037,042
21	314	Acute Communicable Disease		
22		General Fund Appropriation	\$	299,350
23	315	Public Health Preparedness and Response		
24		Federal Fund Appropriation	\$	622,058
25	316	Operation Safe Kids		
26		State Fund Appropriation	\$	1,700,982
27		Special Fund Appropriation	\$	1,291,700
28	Housing and Community Development			
29	119	Neighborhood Service Centers		
30		General Fund Appropriation	\$	1,186,341
31		Federal Fund Appropriation	\$	806,371
32		State Fund Appropriation	\$	2,883,272
33	177	Administrative Direction and Control		
34		General Fund Appropriation	\$	7,757,007
35		Federal Fund Appropriation	\$	615,286
36	184	Energy Assistance and Emergency Food		
37		State Fund Appropriation	\$	4,500,000
38	260	Construction and Building Inspection		
39		General Fund Appropriation	\$	5,218,688

Council Bill 09-0325

1	357	Services for Homeless Persons		
2		General Fund Appropriation	\$	4,341,000
3		Federal Fund Appropriation	\$	32,050,702
4		State Fund Appropriation	\$	3,439,757
5		Special Fund Appropriation	\$	37,353
6	582	Finance and Development		
7		General Fund Appropriation	\$	1,947,413
8		Federal Fund Appropriation	\$	3,476,181
9		Special Fund Appropriation	\$	75,000
10	583	Neighborhood Services		
11		General Fund Appropriation	\$	13,350,322
12		State Fund Appropriation	\$	55,000
13		Special Fund Appropriation	\$	49,942
14	585	Baltimore Development Corporation		
15		General Fund Appropriation	\$	3,431,000
16		Special Fund Appropriation	\$	300,000
17	592	Special Housing Grants		
18		General Fund Appropriation	\$	800,938
19	593	Community Support Projects		
20		Federal Fund Appropriation	\$	5,831,995
21	597	Weatherization		
22		State Fund Appropriation	\$	1,334,348
23	604	Child Care Centers		
24		Federal Fund Appropriation	\$	1,037,843
25	605	Head Start		
26		Federal Fund Appropriation	\$	28,692,412
27		State Fund Appropriation	\$	2,272,857
28	606	Arts and Education		
29		State Fund Appropriation	\$	3,151,730
30	Human Resources			
31	160	Personnel Administration		
32		General Fund Appropriation	\$	4,402,632
33	Law			
34	175	Legal Services		
35		General Fund Appropriation	\$	3,784,805
36		Special Fund Appropriation	\$	106

Council Bill 09-0325

1	Legislative Reference		
2	106	Legislative Reference Services	
3		General Fund Appropriation	\$ 463,200
4		Special Fund Appropriation	\$ 11,400
5	107	Archives and Records Management	
6		General Fund Appropriation	\$ 325,163
7	Liquor License Board		
8	250	Liquor Control	
9		General Fund Appropriation	\$ 2,305,153
10	Mayoralty		
11	125	Executive Direction and Control	
12		General Fund Appropriation	\$ 2,947,900
13		Special Fund Appropriation	\$ 100,000
14	127	Office of State Relations	
15		General Fund Appropriation	\$ 579,465
16	353	Office of Community Projects	
17		General Fund Appropriation	\$ 879,383
18		State Fund Appropriation	\$ 346,401
19	M-R: Art and Culture		
20	493	Art and Culture Grants	
21		General Fund Appropriation	\$ 6,643,362
22	M-R: Baltimore City Public Schools		
23	352	Baltimore City Public Schools	
24		General Fund Appropriation	\$ 206,364,415
25		Motor Vehicle Fund Appropriation	\$ 3,654,000
26	M-R: Baltimore Economic Recovery Team (B.E.R.T)		
27	575	Baltimore Economic Recovery Team (B.E.R.T)	
28		Federal Fund Appropriation	\$ 34,350,470
29		State Fund Appropriation	\$ 34,988,475
30	M-R: Cable and Communications		
31	572	Cable and Communications Coordination	
32		General Fund Appropriation	\$ 702,984
33		Special Fund Appropriation	\$ 1,290,806
34	M-R: Civic Promotion		
35	589	Office of Promotion and the Arts	
36		General Fund Appropriation	\$ 1,951,000
37	590	Civic Promotion	
38		General Fund Appropriation	\$ 9,129,098
39		Motor Vehicle Fund Appropriation	\$ 309,000

Council Bill 09-0325

1	M-R: Commission on Aging and Retirement Education		
2	325 Senior Services		
3	General Fund Appropriation	\$	1,219,986
4	Motor Vehicle Fund Appropriation	\$	314,000
5	Federal Fund Appropriation	\$	4,979,556
6	State Fund Appropriation	\$	4,363,348
7	Special Fund Appropriation	\$	612,908
8	M-R: Conditional Purchase Agreements		
9	129 Conditional Purchase Agreement Payments		
10	General Fund Appropriation	\$	22,450,073
11	Loan and Guarantee Enterprise Fund Appropriation	\$	573,000
12	M-R: Contingent Fund		
13	121 Contingent Fund		
14	General Fund Appropriation	\$	750,000
15	M-R: Convention Center Hotel		
16	535 Convention Center Hotel		
17	General Fund Appropriation	\$	4,520,000
18	M-R: Convention Complex		
19	531 Convention Center Operations		
20	General Fund Appropriation	\$	15,136,593
21	Convention Center Bond Fund Appropriation	\$	4,596,000
22	State Fund Appropriation	\$	3,938,400
23	540 1st Mariner Arena Operations		
24	General Fund Appropriation	\$	450,000
25	M-R: Debt Service		
26	123 General Debt Service		
27	General Fund Appropriation	\$	81,763,922
28	Motor Vehicle Fund Appropriation	\$	14,980,000
29	M-R: Educational Grants		
30	446 Educational Grants		
31	General Fund Appropriation	\$	1,328,000
32	M-R: Employees' Retirement Contribution		
33	355 Employees' Retirement Contribution		
34	General Fund Appropriation	\$	107,497,227
35	Motor Vehicle Fund Appropriation	\$	8,476,375
36	M-R: Environmental Control Board		
37	117 Environmental Control Board		
38	General Fund Appropriation	\$	450,000

Council Bill 09-0325

1	M-R: Health and Welfare Grants		
2	385	Health and Welfare Grants	
3		General Fund Appropriation	\$ 372,658
4	M-R: Miscellaneous General Expenses		
5	122	Miscellaneous General Expenses	
6		General Fund Appropriation	\$ 14,102,568
7		Motor Vehicle Fund Appropriation	\$ 1,236,850
8	M-R: Office of Children, Youth and Families		
9	350	Children, Youth and Families	
10		General Fund Appropriation	\$ 605,000
11		Federal Fund Appropriation	\$ 314,728
12		State Fund Appropriation	\$ 244,487
13	M-R: Office of CitiStat Operations		
14	347	CitiStat Operations	
15		General Fund Appropriation	\$ 530,871
16	M-R: Office of Criminal Justice		
17	225	Office of Criminal Justice	
18		General Fund Appropriation	\$ 1,535,000
19		Federal Fund Appropriation	\$ 9,411,177
20		State Fund Appropriation	\$ 1,197,983
21		Special Fund Appropriation	\$ 275,000
22	M-R: Office of Employment Development		
23	630	Administration (Title I)	
24		General Fund Appropriation	\$ 289,104
25		Federal Fund Appropriation	\$ 15,955
26	631	Workforce Investment Act	
27		General Fund Appropriation	\$ 712,671
28		Federal Fund Appropriation	\$ 10,719,779
29	633	Youth Initiatives	
30		General Fund Appropriation	\$ 2,519,051
31		Federal Fund Appropriation	\$ 2,000,000
32	639	Special Services	
33		General Fund Appropriation	\$ 2,853,876
34		Federal Fund Appropriation	\$ 8,709,499
35		State Fund Appropriation	\$ 2,257,870
36		Special Fund Appropriation	\$ 1,000,000
37	M-R: Office of Information Technology		
38	147	Information Technology Services	
39		General Fund Appropriation	\$ 2,382,619

Council Bill 09-0325

1	151	Information Technology Support Services		
2		General Fund Appropriation	\$	7,324,960
3	M-R: Office of Neighborhoods			
4	354	Neighborhoods		
5		General Fund Appropriation	\$	582,226
6	M-R: Office of the Inspector General			
7	108	Office of the Inspector General		
8		General Fund Appropriation	\$	505,146
9				<u>305,146</u>
10	<u>This reduction of \$200,000 is to be taken from Program 108</u>			
11	<u>Office of the Inspector General.</u>			
12	M-R: Office of the Labor Commissioner			
13	128	Labor Relations		
14		General Fund Appropriation	\$	501,037
15	M-R: Retirees' Benefits			
16	351	Retirees' Benefits		
17		General Fund Appropriation	\$	97,325,721
18		Motor Vehicle Fund Appropriation	\$	7,560,000
19	M-R: Self-Insurance Fund			
20	126	Contribution to Self-Insurance Fund		
21		General Fund Appropriation	\$	11,225,082
22		Motor Vehicle Fund Appropriation	\$	1,447,277
23	M-R: TIF Debt Service			
24	124	TIF Debt Service		
25		General Fund Appropriation	\$	5,815,193
26	Municipal and Zoning Appeals			
27	185	Zoning, Tax and Other Appeals		
28		General Fund Appropriation	\$	444,000
29	Planning			
30	187	City Planning		
31		General Fund Appropriation	\$	1,556,844
32		Motor Vehicle Fund Appropriation	\$	794,000
33		Federal Fund Appropriation	\$	1,329,719
34		State Fund Appropriation	\$	34,000
35	Police			
36	200	Administrative Direction and Control		
37		General Fund Appropriation	\$	36,805,339

Council Bill 09-0325

1	201	Field Operations Bureau		
2		General Fund Appropriation	\$	207,787,217
3		Federal Fund Appropriation	\$	10,489,890
4		State Fund Appropriation	\$	7,300,000
5	202	Investigations		
6		General Fund Appropriation	\$	34,795,076
7		Federal Fund Appropriation	\$	79,660
8		Special Fund Appropriation	\$	2,535,000
9	203	Traffic		
10		Motor Vehicle Fund Appropriation	\$	12,882,000
11		State Fund Appropriation	\$	15,525
12	204	Services Bureau		
13		General Fund Appropriation	\$	27,567,990
14		Special Fund Appropriation	\$	7,014,236
15	205	Non-actuarial Retirement Benefits		
16		General Fund Appropriation	\$	1,588,000
17	207	Research and Development		
18		General Fund Appropriation	\$	4,075,197
19	Public Works			
20	190	Departmental Administration		
21		General Fund Appropriation	\$	982,328
22		Motor Vehicle Fund Appropriation	\$	2,402,891
23	513	Solid Waste Special Services		
24		General Fund Appropriation	\$	449,009
25		Motor Vehicle Fund Appropriation	\$	25,564,496
26	515	Solid Waste Collection		
27		General Fund Appropriation	\$	22,363,352
28		Motor Vehicle Fund Appropriation	\$	1,763,679
29	516	Solid Waste Environmental Services		
30		General Fund Appropriation	\$	22,335,465
31	518	Storm Water Maintenance		
32		Motor Vehicle Fund Appropriation	\$	4,919,432
33	544	Sanitary Maintenance		
34		Waste Water Utility Fund Appropriation	\$	15,168,753
35	546	Water Maintenance		
36		Water Utility Fund Appropriation	\$	27,485,547

Council Bill 09-0325

1	547	Meter Operations		
2		Water Utility Fund Appropriation	\$	3,925,248
3				
4	550	Waste Water Facilities		
5		Waste Water Utility Fund Appropriation	\$	88,153,976
6	552	Water Facilities		
7		Water Utility Fund Appropriation	\$	39,968,406
8	553	Water Engineering		
9		Water Utility Fund Appropriation	\$	15,088,507
10	554	Waste Water Engineering		
11		Waste Water Utility Fund Appropriation	\$	19,146,601
12	555	Environmental Services		
13		Waste Water Utility Fund Appropriation	\$	2,981,156
14		Water Utility Fund Appropriation	\$	548,550
15	560	Facilities Engineering		
16		Waste Water Utility Fund Appropriation	\$	372,741
17		Water Utility Fund Appropriation	\$	197,455
18	561	Utility Billing		
19		Water Utility Fund Appropriation	\$	9,354,026
20	565	Utility Debt Service		
21		Waste Water Utility Fund Appropriation	\$	45,246,773
22		Water Utility Fund Appropriation	\$	33,531,261
23	Recreation and Parks			
24	471	Administrative Direction and Control		
25		General Fund Appropriation	\$	3,846,837
26		State Fund Appropriation	\$	128,000
27		Special Fund Appropriation	\$	117,214
28	473	Municipal Concerts and Other Musical Events		
29		General Fund Appropriation	\$	41,860
30	478	General Park Services		
31		General Fund Appropriation	\$	9,443,141
32		Motor Vehicle Fund Appropriation	\$	493,118
33		State Fund Appropriation	\$	40,475
34	479	Special Facilities		
35		General Fund Appropriation	\$	1,217,993
36		Special Fund Appropriation	\$	146,243

Council Bill 09-0325

1	480	Regular Recreational Services		
2		General Fund Appropriation	\$	11,318,175
3		Special Fund Appropriation	\$	129,937
4	482	Supplementary Recreational Services		
5		Special Fund Appropriation	\$	29,958
6	505	Park and Street Trees		
7		Motor Vehicle Fund Appropriation	\$	4,110,882
8		State Fund Appropriation	\$	100,000
9	Sheriff			
10	118	Sheriff Services		
11		General Fund Appropriation	\$	16,557,873
12		Federal Fund Appropriation	\$	24,500
13	Social Services			
14	365	Public Assistance		
15		General Fund Appropriation	\$	230,000
16	State's Attorney			
17	115	Prosecution of Criminals		
18		General Fund Appropriation	\$	26,859,385
19		Federal Fund Appropriation	\$	1,728,830
20		State Fund Appropriation	\$	4,775,280
21		Special Fund Appropriation	\$	50,000
22	Transportation			
23	195	Towing		
24		General Fund Appropriation	\$	398,101
25		Motor Vehicle Fund Appropriation	\$	9,335,632
26		State Fund Appropriation	\$	21,563
27	230	Administration		
28		General Fund Appropriation	\$	228,494
29		Motor Vehicle Fund Appropriation	\$	7,709,766
30		Federal Fund Appropriation	\$	375,000
31		State Fund Appropriation	\$	80,000
32		Special Fund Appropriation	\$	977,708
33	231	Traffic Engineering		
34		Motor Vehicle Fund Appropriation	\$	4,751,920
35	232	Parking		
36		Parking Management Fund Appropriation	\$	6,318,876
37	233	Traffic Signals		
38		Motor Vehicle Fund Appropriation	\$	7,111,725
39		State Fund Appropriation	\$	5,174

Council Bill 09-0325

1	234	Transit and Marine Services		
2		Motor Vehicle Fund Appropriation	\$	317,538
3		Special Fund Appropriation	\$	6,213,353
4	235	Parking Enforcement		
5		Parking Management Fund Appropriation	\$	11,199,124
6	239	Traffic Safety		
7		Motor Vehicle Fund Appropriation	\$	2,178,109
8		Federal Fund Appropriation	\$	902,102
9	500	Street Lighting		
10		Motor Vehicle Fund Appropriation	\$	23,049,675
11	501	Highway Maintenance		
12		Motor Vehicle Fund Appropriation	\$	40,463,086
13	503	Engineering and Construction		
14		General Fund Appropriation	\$	474,650
15		Motor Vehicle Fund Appropriation	\$	2,555,549
16	548	Conduits		
17		Conduit Enterprise Fund Appropriation	\$	5,162,000
18	580	Parking Enterprise Facilities		
19		Parking Enterprise Fund Appropriation	\$	30,462,000
20	Wage Commission			
21	165	Wage Enforcement		
22		General Fund Appropriation	\$	428,000
23	War Memorial Commission			
24	487	Operation of War Memorial Building		
25		General Fund Appropriation	\$	399,655

Internal Service Fund Authorization

Comptroller, Department of

133 Municipal Telephone Exchange

An internal service fund is hereby authorized to provide for operation of a Municipal Telephone Exchange, the costs of which are to be recovered from using agencies.

136 Municipal Post Office

An internal service fund is hereby authorized to provide for operation of a Municipal Post Office, the costs of which are to be recovered from using agencies.

Council Bill 09-0325

Finance, Department of

144 Purchasing

An internal service fund is hereby authorized to provide for operation of a Municipal Reproduction and Printing Service, the costs of which are to be recovered from using agencies.

153 Risk Management Operations

An internal service fund is hereby authorized to provide for a Self-Insurance Program for administration of the Employee Health Clinic and Employee Safety and Workers' Compensation Claims Processing, the costs of which are to be recovered from the Self-Insurance Fund.

General Services, Department of

189 Fleet Management

An internal service fund is hereby authorized to provide for operation of a Central Automotive and Mechanical Repair Service, the costs of which are to be recovered from using agencies.

198 Engineering/Construction Management

An internal service fund is hereby authorized to provide for the operation of an Energy Conservation Office, the costs of which are to be recovered from various funding sources.

Human Resources, Department of

160 Personnel Administration

An internal service fund is hereby authorized to provide for the operation of the Unemployment Insurance function, the costs of which are to be recovered from contributions from various fund sources.

Law, Department of

175 Legal Services

An internal service fund is hereby authorized to provide for a Self-Insurance Program covering Automotive Equipment, Police Animal Liability, Employee Liability and the administration of Workers' Compensation claims, the costs of which are to be recovered from the Self-Insurance Fund.

Mayoralty-Related

129 Conditional Purchase Agreements Payments

An internal service fund is hereby authorized to provide for principal and interest payments related to the improvements made to the Municipal Telephone Exchange, the costs of which are to be recovered from using agencies.

147 Information Technology Services

An internal service fund is hereby authorized to provide for the operation of the 800 Megahertz emergency response system, the costs of which are to be recovered from using agencies.

Council Bill 09-0325

B. Capital Budget

SECTION 2. AND BE IT FURTHER ORDAINED, That the Capital Improvement Appropriations herein made are for the following Construction Projects provided that the appropriations will be placed in Construction Reserve accounts at the beginning of the fiscal year and transferred by the Board of Estimates to Construction Accounts as project funds are needed.

Baltimore Development Corporation

601-115 West Side Initiative

General Obligation Bond Appropriation \$ 3,250,000

601-354 West Baltimore Industrial/Commercial Development

General Obligation Bond Appropriation \$ 600,000

601-483 South Baltimore Commercial/Industrial Development

General Obligation Bond Appropriation \$ 600,000

601-575 East Baltimore Commercial/Economic Development

General Obligation Bond Appropriation \$ 600,000

601-860 Industrial and Commercial Financing

General Obligation Bond Appropriation \$ 750,000

601-873 Brownfield Incentive Fund

General Obligation Bond Appropriation \$ 500,000

601-982 Commercial Revitalization Programs

General Obligation Bond Appropriation \$ 700,000

Baltimore City Public Schools

417-210 Systemic Improvements (FY2010-FY2015)

General Obligation Bond Appropriation \$ 6,762,000

418-019 Lexington Terrace Elementary / Middle School #19

General Obligation Bond Appropriation \$ 100,000

418-039 Dallas Nicholas Elementary #039

General Obligation Bond Appropriation \$ 100,000

418-051 Waverly Elementary / Middle School #51

General Obligation Bond Appropriation \$ 2,552,000

418-226 Violetville Elementary School #226

General Obligation Bond Appropriation \$ 1,951,000

418-239 Benjamin Franklin Middle School #239

General Obligation Bond Appropriation \$ 100,000

Council Bill 09-0325

1	418-240 Graceland Park / O Donnell Heights #240	
2	General Obligation Bond Appropriation	\$ 100,000
3	418-245 Leith Walk Elementary School #245	
4	General Obligation Bond Appropriation	\$ 6,235,000
5	418-414 Paul Laurence Dunbar High School #414	
6	General Obligation Bond Appropriation	\$ 1,200,000
7	418-450 Frederick Douglass High School #450	
8	General Obligation Bond Appropriation	\$ 200,000
9	418-454 Carver High School #454	
10	General Obligation Bond Appropriation	\$ 1,700,000
11	418-779 Community School Renovations	
12	General Obligation Bond Appropriation	\$ 2,000,000
13	Department of Housing and Community Development	
14	588-909 Artisans Walk – Mixed Income Housing	
15	Other State Fund Appropriation	\$ 500,000
16	588-911 Acquisition Fund	
17	General Obligation Bond Appropriation	\$ 500,000
18	588-912 Affordable Housing Program Bond Funds	
19	General Obligation Bond Appropriation	\$ 1,264,000
20	Other Fund Appropriation	\$ 470,000
21	588-913 BRAC Relocation Initiative	
22	General Obligation Bond Appropriation	\$ 100,000
23	588-914 Demolition of Claremont High Rise	
24	Community Development Block Grant Appropriation	\$ 1,486,000
25	588-916 Ground Rent Acquisition	
26	General Obligation Bond Appropriation	\$ 100,000
27	588-919 Public Housing Rehabilitation	
28	Community Development Block Grant Appropriation	\$ 1,000,000
29	588-921 American Brewery Surrounding Site Acquisition	
30	and Demolition	
31	General Obligation Bond Appropriation	\$ 2,521,000

Council Bill 09-0325

1	588-924 Baker/Division Street Acquisition and Demolition		
2	General Obligation Bond Appropriation	\$	250,000
3	588-926 Coldstream, Homestead and Montebello (CHM)		
4	Acquisition & Demolition		
5	Community Development Block Grant Appropriation	\$	1,021,000
6	588-932 Poppleton Acquisition, Relocation and Demolition		
7	General Obligation Bond Appropriation	\$	1,500,000
8	588-933 Uplands Redevelopment (Sites A & B)		
9	Other Federal Fund Appropriation	\$	8,058,000
10	588-935 Healthy Neighborhoods, Inc.		
11	General Obligation Bond Appropriation	\$	1,000,000
12	588-938 Johnston Square Acquisition & Demolition		
13	Community Development Block Grant Appropriation	\$	3,625,000
14	Other Federal Fund Appropriation	\$	3,600,000
15	588-940 Oliver Redevelopment		
16	Community Development Block Grant Appropriation	\$	295,000
17	588-941 West Baltimore Transit-Oriented Development (TOD)		
18	General Obligation Bond Appropriation	\$	380,000
19	588-945 Harlem Park Acquisition & Demolition		
20	General Obligation Bond Appropriation	\$	50,000
21	588-948 Woodbourne/McCabe Acquisition		
22	General Obligation Bond Appropriation	\$	350,000
23	588-953 Preston Street Acquisition & Demolition		
24	Community Development Block Grant Appropriation	\$	2,450,000
25	588-954 The Greenhouse at Stadium Place		
26	General Obligation Bond Appropriation	\$	500,000
27	588-979 East Baltimore Redevelopment		
28	Other State Fund Appropriation	\$	5,000,000
29	588-981 Acquisition/Relocation Fund		
30	General Obligation Bond Appropriation	\$	400,000
31	588-983 Demolition Program		
32	General Obligation Bond Appropriation	\$	2,986,000
33	588-984 Homeownership Incentive Program		
34	General Obligation Bond Appropriation	\$	600,000
35	Community Development Block Grant Appropriation	\$	501,000

Council Bill 09-0325

1	588-985 Housing Development		
2	General Obligation Bond Appropriation	\$	1,000,000
3	Other Federal Fund Appropriation	\$	6,500,000
4	Sale of City Real Property Appropriation	\$	2,000,000
5	588-986 Housing Repair Assistance Programs		
6	Community Development Block Grant Appropriation	\$	1,500,000
7	588-989 Loan Repayment		
8	Community Development Block Grant Appropriation	\$	4,702,000
9	588-994 Special Capital Projects		
10	General Obligation Bond Appropriation	\$	975,000
11	State Race Track Grant Appropriation	\$	444,000
12	588-996 Stabilization Program		
13	General Obligation Bond Appropriation	\$	774,000
14	Enoch Pratt Free Library		
15	457-200 Library Facilities - Modernization		
16	General Obligation Bond Appropriation	\$	2,000,000
17	Other State Fund Appropriation	\$	500,000
18	Fire Department		
19	208-200 Fire Station Facilities - Modernization		
20	General Fund Appropriation	\$	250,000
21	General Obligation Bond Appropriation	\$	1,400,000
22	Department of General Services		
23	197-134 Asbestos Management Program		
24	General Fund Appropriation	\$	550,000
25	197-170 Municipal Buildings Master Plan		
26	General Obligation Bond Appropriation	\$	250,000
27	197-304 Benton Building HVAC Improvements		
28	General Obligation Bond Appropriation	\$	1,000,000
29	197-412 Courthouse East Elevator Upgrades		
30	General Obligation Bond Appropriation	\$	1,000,000
31	197-516 ADA Interior and Exterior Improvements		
32	General Fund Appropriation	\$	100,000
33	197-517 Historic Buildings Exterior Preservation Repairs		
34	General Fund Appropriation	\$	100,000

Council Bill 09-0325

1	197-518 City Council Chamber Improvements		
2	General Fund Appropriation	\$	150,000
3	197-827 Police District Station Improvements		
4	General Fund Appropriation	\$	180,000
5	197-828 Employment Development Facility Upgrades		
6	General Fund Appropriation	\$	200,000
7	197-845 Capital Construction and Maintenance Program		
8	General Fund Appropriation	\$	554,000
9	General Obligation Bond Appropriation	\$	2,600,000
10	197-900 American Recovery and Reinvestment Act (ARRA)		
11	Energy Improvements		
12	Federal Stimulus Appropriation	\$	6,300,000
13	197-930 Water Quality and Conservation Improvements		
14	State Stimulus Appropriation	\$	2,600,000
15	Department of Health		
16	312-328 Eastern Health Center Laboratory Upgrade		
17	General Fund Appropriation	\$	100,000
18	312-329 Eastern Health Center HAVC Improvements		
19	General Obligation Bond Appropriation	\$	500,000
20	Mayoralty		
21	127-152 Baltimore City Heritage Area Projects		
22	General Fund Appropriation	\$	220,000
23	General Obligation Bond Appropriation	\$	100,000
24	127-780 Baltimore Museum of Art – Comprehensive Renovation		
25	General Obligation Bond Appropriation	\$	375,000
26	127-781 Baltimore Office of the Promotion and Arts –		
27	School 33 Art Center		
28	General Obligation Bond Appropriation	\$	100,000
29	127-782 Everyman Theatre – Renovate New Location at		
30	Historic Town Theatre		
31	General Obligation Bond Appropriation	\$	250,000
32	127-783 Lyric Opera House – Stagehouse Expansion and		
33	Modernization		
34	General Obligation Bond Appropriation	\$	500,000

Council Bill 09-0325

1	508-519 Construction Management Services		
2	City Motor Vehicle Revenue Fund Appropriation	\$	(500,000)
3	508-550 Neighborhood Street Reconstruction		
4	City Motor Vehicle Revenue Fund Appropriation	\$	(260,000)
5	Other Fund Appropriation	\$	260,000
6	508-605 Little Italy Streetscape		
7	City Motor Vehicle Revenue Fund Appropriation	\$	(300,000)
8	Other Fund Appropriation	\$	300,000
9	508-617 Project Management Services		
10	City Motor Vehicle Revenue Fund Appropriation	\$	(600,000)
11	508-641 Feasibility Studies		
12	City Motor Vehicle Revenue Fund Appropriation	\$	(310,000)
13	508-644 ADA Ramp Upgrades		
14	City Motor Vehicle Revenue Fund Appropriation	\$	200,000
15	508-882 Annapolis Waterview and Maisel Road Bridges over		
16	BWI Pkwy		
17	Federal Highway Transportation Fund Appropriation	\$	480,000
18	City Motor Vehicle Revenue Fund Appropriation	\$	120,000
19	508-899 DOT Facility Master Plan and implementation		
20	Other Fund Appropriation	\$	1,000,000
21	508-941 Lafayette Ave Bridge Over Amtrak (BC 2410)		
22	Federal Highway Transportation Fund Appropriation	\$	400,000
23	City Motor Vehicle Revenue Fund Appropriation	\$	100,000
24	508-981 In-House Street Resurfacing Program Enhancements		
25	Other Fund Appropriation	\$	1,000,000
26	509-087 Harford Rd Bridge Over Herring Run (BC 3212)		
27	Federal Transportation Enhancement Grant Appropriation	\$	1,520,000
28	City Motor Vehicle Revenue Fund Appropriation	\$	380,000
29	509-299 Hanover St Over the Middle Branch (BC 5210)		
30	(SAFETEA-LU)		
31	Federal Transportation Enhancement Grant Appropriation	\$	1,200,000
32	509-402 Boston Street Viaduct		
33	Federal Transportation Enhancement Grant Appropriation	\$	2,080,000
34	City Motor Vehicle Revenue Fund Appropriation	\$	520,000
35	510-034 Pedestrian Lighting		
36	City Motor Vehicle Revenue Fund Appropriation	\$	725,000

Council Bill 09-0325

1	127-784 Maryland Science Center – Green Roof Environmental		
2	Learning Lab		
3	General Obligation Bond Appropriation	\$	250,000
4	127-786 National Aquarium in Baltimore – Pier 3 Electrical and		
5	Life Support System Upgrade		
6	General Obligation Bond Appropriation	\$	250,000
7	127-787 Port Discovery Children’s Museum’s Green Renovation		
8	Project		
9	General Obligation Bond Appropriation	\$	300,000
10	127-788 Walters Art Gallery		
11	General Obligation Bond Appropriation	\$	250,000
12	127-789 The Maryland Zoo in Baltimore		
13	General Obligation Bond Appropriation	\$	125,000
14	127-915 CHAI – Comprehensive Housing Assistance, Inc.		
15	General Fund Appropriation	\$	550,000
16	127-916 USS Constellation & USS Torsk Drydock Repairs		
17	General Fund Appropriation	\$	150,000
18	Department of Planning		
19	188-009 Area Master Plans and Planning Department Initiatives		
20	General Obligation Bond Appropriation	\$	200,000
21	General Fund Appropriation	\$	160,000
22	188-010 Historic Public Monuments		
23	General Obligation Bond Appropriation	\$	100,000
24	188-011 Zoning Code Re-write (TransForm Baltimore)		
25	General Obligation Bond Appropriation	\$	100,000
26	188-012 CHAP Historic District Facade Grant Program		
27	General Obligation Bond Appropriation	\$	100,000
28	Department of Public Works		
29	517-010 Eastside Waste Transfer / C&D Processing Facility		
30	General Fund Appropriation	\$	200,000
31	517-022 Solid Waste Services and Administration Facility		
32	General Fund Appropriation	\$	250,000
33	517-500 Solid Waste Facility Renovations		
34	General Fund Appropriation	\$	50,000

Council Bill 09-0325

1	517-501 Methane Gas Collection System		
2	Other Federal Fund Appropriation	\$	250,000
3	520-093 Race Street Box Culvert		
4	City Motor Vehicle Revenue Fund Appropriation	\$	620,000
5	520-099 Small Storm Drain and Inlet Repairs		
6	City Motor Vehicle Revenue Fund Appropriation	\$	(800,000)
7	Other Fund Appropriation	\$	800,000
8	520-439 On Call Storm Drain Design/Engin. Service		
9	City Motor Vehicle Revenue Fund Appropriation	\$	(500,000)
10	Other Fund Appropriation	\$	500,000
11	525-402 Study Impacts of Pending NPDES Regulations		
12	Other Fund Appropriation	\$	100,000
13	525-449 Baltimore Harbor - Middle Branch Debris Collector		
14	City Motor Vehicle Revenue Fund Appropriation	\$	130,000
15	525-646 Watershed Restoration Study		
16	City Motor Vehicle Revenue Fund Appropriation	\$	100,000
17	525-649 Upper Moore's Run Stream Restoration Project		
18	City Motor Vehicle Revenue Fund Appropriation	\$	150,000
19	525-707 Urgent Needs Engineering Support		
20	City Motor Vehicle Revenue Fund Appropriation	\$	100,000
21	525-708 Harris Creek Watershed Restoration		
22	Other Fund Appropriation	\$	100,000
23	525-993 Watershed 263 Phase 1 Bio-retention		
24	City Motor Vehicle Revenue Fund Appropriation	\$	100,000
25	525-995 Biddison Run Stream Restoration – Phase II		
26	City Motor Vehicle Revenue Fund Appropriation	\$	200,000
27	525-996 Green School Phase III		
28	Other Fund Appropriation	\$	100,000
29	551-233 Wastewater Collection System - Annual Improvements		
30	Waste Water Revenue Bond Appropriation	\$	1,000,000
31	County Grant Appropriation	\$	1,000,000
32	551-401 Sewer Replacement Projects		
33	Waste Water Revenue Bond Appropriation	\$	1,700,000
34	Waste Water Utility Fund Appropriation	\$	300,000

Council Bill 09-0325

1	551-403 Small Sewer Extensions and Improvements		
2	Waste Water Utility Fund Appropriation	\$	750,000
3	551-404 Infiltration / Inflow Correction Program		
4	Waste Water Utility Fund Appropriation	\$	2,000,000
5	551-410 Improvements to Herring Run Interceptor- Phase 1 SC 836		
6	Waste Water Revenue Bond Appropriation	\$	11,941,000
7	County Grant Appropriation	\$	7,319,000
8	551-528 Patapsco WWTP - Enhanced Nutrient Removal -		
9	SC-845, SC-852, SC-855		
10	Waste Water Revenue Bond Appropriation	\$	7,055,000
11	Other State Fund Appropriation	\$	63,750,000
12	County Grant Appropriation	\$	14,195,000
13	551-533 Annual Facilities Improvements		
14	Waste Water Revenue Bond Appropriation	\$	100,000
15	Waste Water Utility Fund Appropriation	\$	900,000
16	County Grant Appropriation	\$	1,000,000
17	551-609 Southwest Diversion Pressure Sewer Improvements		
18	Waste Water Revenue Bond Appropriation	\$	2,070,000
19	County Grant Appropriation	\$	7,930,000
20	551-611 Sewer System Rehabilitation Program – Low Level		
21	Sewershed		
22	Waste Water Revenue Bond Appropriation	\$	4,926,000
23	County Grant Appropriation	\$	25,000
24	551-612 Sewer System Rehabilitation Program – Main Outfall		
25	Sewershed		
26	Waste Water Revenue Bond Appropriation	\$	1,233,000
27	County Grant Appropriation	\$	907,000
28	551-614 Sewer System Rehabilitation Program – Dundalk Sewershed		
29	Waste Water Revenue Bond Appropriation	\$	883,000
30	County Grant Appropriation	\$	722,000
31	551-620 Sewer System Rehabilitation Program – High Level		
32	Sewershed		
33	Waste Water Revenue Bond Appropriation	\$	1,070,000
34	551-622 Sewer System Rehabilitation Program – Gwynns Falls		
35	Sewershed		
36	Waste Water Revenue Bond Appropriation	\$	554,000
37	County Grant Appropriation 2,121,000		

Council Bill 09-0325

1	551-624 Sewer System Rehabilitation Program – Herring Run		
2	Sewershed		
3	Waste Water Revenue Bond Appropriation	\$	3,685,000
4	County Grant Appropriation	\$	1,315,000
5	551-626 Sewer System Rehabilitation Program – Jones Falls		
6	Sewershed		
7	Waste Water Revenue Bond Appropriation	\$	10,272,000
8	County Grant Appropriation	\$	5,128,000
9	551-627 Wet Weather Program		
10	Waste Water Revenue Bond Appropriation	\$	4,669,000
11	County Grant Appropriation	\$	2,331,000
12	551-681 Wastewater Facilities Security Improvements		
13	Waste Water Revenue Bond Appropriation	\$	250,000
14	County Grant Appropriation	\$	250,000
15	551-685 Back River WWTP Scum Facilities Improvements		
16	Waste Water Revenue Bond Appropriation	\$	5,350,000
17	County Grant Appropriation	\$	5,350,000
18	551-688 Back River Sodium Hypochlorite On-Site Generation		
19	Waste Water Revenue Bond Appropriation	\$	13,500,000
20	County Grant Appropriation	\$	13,500,000
21	551-690 Wastewater Infrastructure Protection		
22	Waste Water Utility Fund Appropriation	\$	1,700,000
23	551-691 Wastewater System Strategic Plan		
24	Waste Water Revenue Bond Appropriation	\$	1,000,000
25	County Grant Appropriation	\$	1,000,000
26	551-752 McComas St Pump Station Force Main Improvements		
27	Waste Water Revenue Bond Appropriation	\$	1,070,000
28	551-754 Quad Ave Pump Station Force Main Improvements		
29	Waste Water Revenue Bond Appropriation	\$	567,000
30	County Grant Appropriation	\$	129,000
31	551-755 Dundalk Ave Pump Station Force Main Improvements		
32	Waste Water Revenue Bond Appropriation	\$	708,000
33	County Grant Appropriation	\$	362,000
34	551-930 Uplands Wastewater Infrastructure		
35	Waste Water Revenue Bond Appropriation	\$	583,000
36	551-932 EBDI Wastewater Infrastructure		
37	Waste Water Revenue Bond Appropriation	\$	690,000

Council Bill 09-0325

1	551-934 Cherry Hill Utility Infrastructure Study		
2	Waste Water Utility Fund Appropriation	\$	100,000
3	557-031 Water Distribution System Improvements		
4	Water Utility Fund Appropriation	\$	1,000,000
5	County Grant Appropriation	\$	1,000,000
6	557-070 Watershed Road and Bridge Maintenance		
7	Water Revenue Bond Appropriation	\$	3,180,000
8	County Grant Appropriation	\$	2,120,000
9	557-100 Water Infrastructure Rehabilitation		
10	Water Revenue Bond Appropriation	\$	15,000,000
11	557-101 Water Mains - Installation		
12	Water Utility Fund Appropriation	\$	4,000,000
13	County Grant Appropriation	\$	2,000,000
14	557-130 Water System Cathodic Protection		
15	Water Utility Fund Appropriation	\$	500,000
16	557-133 Meter Replacement Program		
17	Water Utility Fund Appropriation	\$	500,000
18	County Grant Appropriation	\$	500,000
19	557-300 Water Facilities - Annual Improvements		
20	Water Utility Fund Appropriation	\$	900,000
21	County Grant Appropriation	\$	600,000
22	557-400 Valve and Hydrant Replacement - Annual		
23	Water Utility Fund Appropriation	\$	1,000,000
24	County Grant Appropriation	\$	1,000,000
25	557-501 Montebello Water Filtration Plant Laboratory Facilities		
26	Water Revenue Bond Appropriation	\$	600,000
27	County Grant Appropriation	\$	400,000
28	557-502 Water System Strategic Plan		
29	Water Revenue Bond Appropriation	\$	1,200,000
30	County Grant Appropriation	\$	800,000
31	557-638 Water Audit		
32	Water Utility Fund Appropriation	\$	600,000
33	County Grant Appropriation	\$	400,000
34	557-689 Urgent Needs Water Engineering Services		
35	Water Revenue Bond Appropriation	\$	900,000
36	County Grant Appropriation	\$	600,000

Council Bill 09-0325

1	557-696 Chlorine Handling Safety Improvements WC-1150		
2	Water Revenue Bond Appropriation	\$	1,911,000
3	County Grant Appropriation	\$	3,089,000
4	557-713 Towson Finished Water Reservoir Improvements		
5	Water Revenue Bond Appropriation	\$	5,310,000
6	County Grant Appropriation	\$	9,690,000
7	557-730 Fullerton Water Filtration Plant		
8	Water Revenue Bond Appropriation	\$	5,000,000
9	County Grant Appropriation	\$	20,000,000
10	557-732 Monitoring Water Transmission Mains		
11	Water Utility Fund Appropriation	\$	500,000
12	County Grant Appropriation	\$	500,000
13	557-915 Maintenance buildings at Prettyboy, Loch Raven and		
14	Liberty Dams		
15	Water Revenue Bond Appropriation	\$	2,568,000
16	County Grant Appropriation	\$	1,712,000
17	557-917 Water Pumping Stations Annual Improvements		
18	Water Revenue Bond Appropriation	\$	3,150,000
19	County Grant Appropriation	\$	3,850,000
20	557-930 Uplands Water Infrastructure		
21	Water Revenue Bond Appropriation	\$	600,000
22	557-932 EBDI Water Infrastructure		
23	Water Revenue Bond Appropriation	\$	602,000
24	557-934 Cherry Hill Utility Infrastructure Study		
25	Water Revenue Bond Appropriation	\$	100,000
26	Department of Recreation and Parks		
27	474-718 Jones Falls Greenway Phase IV: Druid Hill to Cylburn		
28	City Motor Vehicle Revenue Fund Appropriation	\$	(1,470,000)
29	Other Fund Appropriation	\$	1,470,000
30	474-732 Parkland Expansion / University of Baltimore Playing Fields		
31	General Fund Appropriation	\$	423,000
32	474-740 Jones Falls Greenway Phase V: Cylburn to Mt Washington		
33	Federal Transportation Enhancement Grant Appropriation	\$	4,050,000
34	City Motor Vehicle Revenue Fund Appropriation	\$	(1,600,000)
35	Other Fund Appropriation	\$	1,600,000

Council Bill 09-0325

1	474-757 Herring Run Greenway: Phase I Morgan State to		
2	Sinclair Lane		
3	City Motor Vehicle Revenue Fund Appropriation	\$	(1,800,000)
4	Other Fund Appropriation	\$	1,800,000
5	474-779 Pool & Bathhouse Renovation: Druid Hill		
6	General Obligation Bond Appropriation	\$	2,000,000
7	474-784 New Recreation Center: Cherry Hill		
8	General Obligation Bond Appropriation	\$	675,000
9	474-785 Special Facility Expansion: Middle Branch Rowing &		
10	Resource Center		
11	General Obligation Bond Appropriation	\$	350,000
12	474-787 Street Tree Operations		
13	City Motor Vehicle Revenue Fund Appropriation	\$	(200,000)
14	Critical Area Stormwater Management Fund Appropriation	\$	100,000
15	Other Fund Appropriation	\$	200,000
16	474-788 Jones Falls Trail Enhancements		
17	General Obligation Bond Appropriation	\$	300,000
18	474-789 Recreation Facility Renovation: 6 sites		
19	General Obligation Bond Appropriation	\$	1,300,000
20	474-790 Park Building Renovation		
21	State Open Space Grant Appropriation	\$	500,000
22	474-791 Park and Playground Renovations: 5 sites		
23	State Open Space Grant Appropriation	\$	1,000,000
24	474-792 Park Rehabilitation: 9 Parks		
25	General Obligation Bond Appropriation	\$	650,000
26	State Open Space Grant Appropriation	\$	264,000
27	474-793 Citywide Park Maintenance		
28	General Obligation Bond Appropriation	\$	2,350,000
29	474-794 Druid Hill Superintendent Mansion Area		
30	General Obligation Bond Appropriation	\$	375,000
31	State Open Space Grant Appropriation	\$	1,000,000
32	474-795 Community Parks and Playgrounds: 4 sites		
33	Other State Fund Appropriation	\$	620,000
34	474-796 Playground Renovation and Baseball Field Partnership		
35	State Open Space Grant Appropriation	\$	575,000

Council Bill 09-0325

1	474-797 Parkland Acquisition: Heritage Park		
2	County Grant Appropriation	\$	1,020,000
3	Department of Transportation		
4	504-100 Footway Reconstruction		
5	City Motor Vehicle Revenue Fund Appropriation	\$	(700,000)
6	Private Payments - Sidewalks Appropriation	\$	1,500,000
7	Other Fund Appropriation	\$	700,000
8	504-200 Alley Reconstruction		
9	City Motor Vehicle Revenue Fund Appropriation	\$	(1,000,000)
10	Private Payments - Alleys Appropriation	\$	1,500,000
11	Other Fund Appropriation	\$	1,000,000
12	504-300 Reconstruct Tree Root Damaged Sidewalk		
13	City Motor Vehicle Revenue Fund Appropriation	\$	(1,235,000)
14	Other Fund Appropriation	\$	1,235,000
15	506-315 Edmondson Avenue Bridge Reconstruction		
16	Federal Highway Transportation Fund Appropriation	\$	800,000
17	City Motor Vehicle Revenue Fund Appropriation	\$	(500,000)
18	Other Fund Appropriation	\$	500,000
19	506-516 Annapolis Rd Bridge Over Baltimore Washington Pkwy		
20	(BC 5401)		
21	Federal Highway Transportation Fund Appropriation	\$	400,000
22	City Motor Vehicle Revenue Fund Appropriation	\$	(100,000)
23	Other Fund Appropriation	\$	100,000
24	506-529 Federal Resurfacing Southwest Hilton Street: Frederick		
25	Street to Mulberry Street		
26	City Motor Vehicle Revenue Fund Appropriation	\$	(80,000)
27	County Grant Appropriation	\$	(320,000)
28	Other Fund Appropriation	\$	400,000
29	506-532 Chesapeake Avenue Phase II		
30	City Motor Vehicle Revenue Fund Appropriation	\$	(1,500,000)
31	Other Fund Appropriation	\$	1,500,000
32	506-700 Edison Highway over Amtrak Bridge Rehabilitation		
33	(BC 4208)		
34	City Motor Vehicle Revenue Fund Appropriation	\$	(1,200,000)
35	Other Fund Appropriation	\$	1,200,000
36	506-753 Bridge Inspection Program FY09/FY10		
37	Federal Highway Transportation Fund Appropriation	\$	2,400,000
38	City Motor Vehicle Revenue Fund Appropriation	\$	(600,000)
39	Other Fund Appropriation	\$	600,000

Council Bill 09-0325

1	506-755 Annual Bridge Preservation Program		
2	Federal Highway Transportation Fund Appropriation	\$	800,000
3	City Motor Vehicle Revenue Fund Appropriation	\$	(200,000)
4	Other Fund Appropriation	\$	200,000
5	506-756 Howard St Arch Bridge Bearings Replacement		
6	Federal Highway Transportation Fund Appropriation	\$	800,000
7	City Motor Vehicle Revenue Fund Appropriation	\$	(200,000)
8	Other Fund Appropriation	\$	200,000
9	506-757 Monument St Reconstruction under Amtrak Bridge		
10	City Motor Vehicle Revenue Fund Appropriation	\$	(50,000)
11	Other Fund Appropriation	\$	50,000
12	507-412 Frederick Ave Bridge Over Gwynns Falls (BC 2206)		
13	Federal Highway Transportation Fund Appropriation	\$	12,280,000
14	City Motor Vehicle Revenue Fund Appropriation	\$	2,025,000
15	Other Fund Appropriation	\$	1,045,000
16	508-255 Orleans Street Streetscape		
17	City Motor Vehicle Revenue Fund Appropriation	\$	(1,300,000)
18	Other Fund Appropriation	\$	1,300,000
19	508-256 Central Ave Reconstruction Phase I		
20	City Motor Vehicle Revenue Fund Appropriation	\$	1,230,000
21	Other Fund Appropriation	\$	2,595,000
22	508-321 Washington Boulevard (I-95 to Monroe Street)		
23	City Motor Vehicle Revenue Fund Appropriation	\$	(1,000,000)
24	Other Fund Appropriation	\$	1,000,000
25	508-363 Sinclair Lane Over CSX (SAFETEA-LU)		
26	Other Fund Appropriation	\$	2,787,000
27	508-378 Electronic Document Management System		
28	City Motor Vehicle Revenue Fund Appropriation	\$	(250,000)
29	508-454 Reisterstown Road Streetscape		
30	Federal Highway Transportation Fund Appropriation	\$	8,000,000
31	508-465 Curb Repair Job Order Contract (JOC)		
32	City Motor Vehicle Revenue Fund Appropriation	\$	(200,000)
33	Other Fund Appropriation	\$	200,000
34	508-496 Slab Repairs		
35	City Motor Vehicle Revenue Fund Appropriation	\$	(300,000)
36	Other Fund Appropriation	\$	300,000
37	508-506 Constructability Review		
38	City Motor Vehicle Revenue Fund Appropriation	\$	(500,000)

Council Bill 09-0325

1	510-044 Historic District Street Lighting		
2	Other Fund Appropriation	\$	610,000
3	512-049 Reversible Lane System Replacement		
4	Other Fund Appropriation	\$	200,000
5	512-054 Traffic Signal Maintenance Equipment Purchase		
6	City Motor Vehicle Revenue Fund Appropriation	\$	250,000
7	512-057 Geometric Improvements		
8	City Motor Vehicle Revenue Fund Appropriation	\$	500,000
9	512-061 Traffic Engineering On-Call		
10	City Motor Vehicle Revenue Fund Appropriation	\$	(300,000)
11	512-062 Traffic Detector Upgrade Program		
12	City Motor Vehicle Revenue Fund Appropriation	\$	300,000
13	514-264 Park Heights Ave. Streetscape (Garrison to Northern Pkwy)		
14	City Motor Vehicle Revenue Fund Appropriation	\$	(500,000)
15	Other Fund Appropriation	\$	500,000
16	514-596 Eastern Avenue Rehabilitation		
17	City Motor Vehicle Revenue Fund Appropriation	\$	(1,890,000)
18	Other Fund Appropriation	\$	1,890,000
19	514-705 Harford Rd. (North Ave to Erdman) – Federal Resurf. NE		
20	City Motor Vehicle Revenue Fund Appropriation	\$	800,000
21	514-726 Pavement Management System/Asset Management		
22	City Motor Vehicle Revenue Fund Appropriation	\$	(250,000)
23	514-733 Northern Parkway		
24	City Motor Vehicle Revenue Fund Appropriation	\$	(1,500,000)
25	Other Fund Appropriation	\$	1,500,000
26	514-762 Resurfacing Highways Northeast		
27	Other Fund Appropriation	\$	600,000
28	514-763 Resurfacing Highways Northwest		
29	Other Fund Appropriation	\$	600,000
30	514-764 Resurfacing Highways Southwest		
31	Other Fund Appropriation	\$	600,000
32	514-765 Resurfacing Highways Southeast		
33	Other Fund Appropriation	\$	600,000
34	514-775 Belair Road Corridor Study		
35	Other Fund Appropriation	\$	100,000

Council Bill 09-0325

1	527-106 Canton Industrial Area: Newkirk Street		
2	City Motor Vehicle Revenue Fund Appropriation	\$	(4,100,000)
3	Other Fund Appropriation	\$	4,100,000
4	527-293 East Baltimore Development, Inc. Site Infrastructure		
5	City Motor Vehicle Revenue Fund Appropriation	\$	3,000,000
6	527-301 Broening Highway – Infrastructure/Utility		
7	Other State Fund Appropriation	\$	4,000,000
8	City Motor Vehicle Fund Appropriation	\$	100,000
9	527-312 Inner Harbor - Infrastructure/ Utility (Inner Harbor)		
10	City Motor Vehicle Revenue Fund Appropriation	\$	500,000
11	527-313 Midtown Streetscape/Traffic Improvements		
12	Federal Highway Transportation Fund Appropriation	\$	475,000
13	527-315 Industrial Areas Resurfacing (Job Order Contracts) -		
14	Infrastructure (City-wide)		
15	City Motor Vehicle Revenue Fund Appropriation	\$	250,000
16	527-323 Key Highway / Inner Harbor intersection		
17	City Motor Vehicle Revenue Fund Appropriation	\$	640,000
18	527-324 Harbor East		
19	City Motor Vehicle Revenue Fund Appropriation	\$	1,100,000
20	527-493 Uplands Redevelopment Site Infrastructure		
21	Other Revenue Bond Fund Appropriation	\$	15,000,000
22	City Motor Vehicle Revenue Fund Appropriation	\$	1,500,000
23	527-627 Park Circle Intersection Improvements		
24	City Motor Vehicle Revenue Fund Appropriation	\$	(500,000)
25	Other Fund Appropriation	\$	500,000
26	527-703 Bayview Intermodal Station		
27	Other Federal Fund Appropriation	\$	750,000
28	563-002 Conduit Replacement Program		
29	Other Fund Appropriation	\$	4,513,000

Council Bill 09-0325

SECTION 5. The foregoing appropriations in summary, prior to any subsequent amendments, consist of:

<u>Fund</u>	<u>Operating</u>	<u>Capital</u>	<u>Total</u>
General	\$ 1,343,287,000	\$ 4,187,000	\$ 1,347,474,000
Motor Vehicle	190,864,000	0	190,864,000
Parking Management	17,518,000	0	17,518,000
Convention Center Bond	4,596,000	0	4,596,000
Waste Water Utility	171,070,000	5,750,000	176,820,000
Water Utilities	130,099,000	9,000,000	139,099,000
Parking Enterprise	30,462,000	0	30,462,000
Conduit Enterprise	5,162,000	4,513,000	9,675,000
Loan and Guarantee Enterprise	3,807,000	0	3,807,000
Federal	228,212,850	77,823,000	306,035,850
State	114,137,494	80,753,000	194,890,494
Special	51,893,092	286,954,000*	338,847,092
General Obligation Bonds	0	65,000,000	65,000,000
	\$ 2,291,108,436	\$ 533,980,000	\$ 2,825,088,436

*Consisting of:

County	\$110,235,000
Revenue Bonds and Notes	129,997,000
Other Fund Sources	46,722,000
	\$286,954,000

Approved by the Board of Estimates


President


Mayor


Comptroller


Director of Public Works


City Solicitor

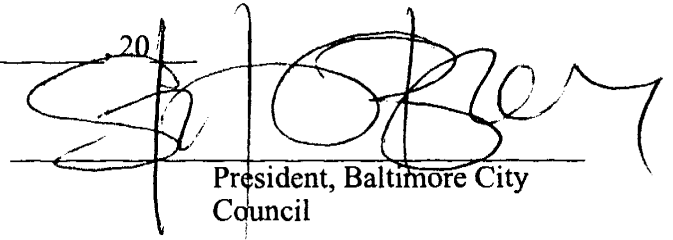
BOARD OF ESTIMATES

JUN 15 2009

Council Bill 09-0325

JUN 15 2009

Certified as duly passed this _____ day of _____, 2009

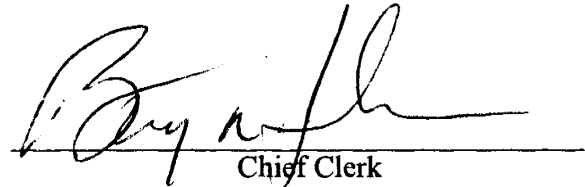


President, Baltimore City
Council

Certified as duly delivered to Her Honor, the Mayor,

this _____ day of _____, 2009

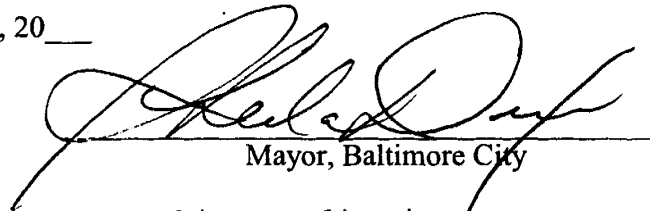
JUN 15 2009



Chief Clerk

JUN 17 2009

Approved this _____ day of _____, 2009

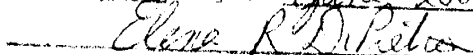


Mayor, Baltimore City

Subject to line item veto
letter dated June 17, 2009

Approved For Form and Legal Sufficiency

This 17th day of June 2009



Assistant Solicitor

A TRUE COPY

Edward J. Gallagher
Director of Finance

CITY OF BALTIMORE
ORDINANCE **09 - 1 83**
Council Bill 09-0326

Introduced by: The Council President
At the request of: The Administration (Department of Finance)
Introduced and read first time: April 27, 2009
Assigned to: Budget and Appropriations Committee and Committee of the Whole
Committee Report: Favorable
Council action: Adopted
Read second time: June 15, 2009

AN ORDINANCE CONCERNING

Annual Property Tax -- Fiscal Year 2010

FOR the purpose of providing a tax for the use of the Mayor and City Council of Baltimore for the period July 1, 2009, through June 30, 2010; providing for estimated billings pursuant to State law; and setting the semiannual payment service charge for that period.

SECTION 1. BE IT ORDAINED BY THE MAYOR AND CITY COUNCIL OF BALTIMORE, That for the period July 1, 2009, through June 30, 2010, a tax is levied and imposed for the use of the Mayor and City Council of Baltimore on all property in the City of Baltimore (except property exempt by law), as follows:

(a) except as otherwise specified in item (b) of this section, a tax of \$2.268 is levied and imposed on every \$100 of assessed or assessable value of real property; and

(b) a tax of \$5.67, is levied and imposed on every \$100 of assessed or assessable value of:

(1) personal property; and

(2) operating real property described in State Tax-Property Article § 8-109(c).


SECTION 2. AND BE IT FURTHER ORDAINED, That this tax shall be paid and collected in the manner prescribed by law including the provisions of Section 10-210 of the Tax-Property Article of the Annotated Code of the Public General Laws of Maryland.

SECTION 3. AND BE IT FURTHER ORDAINED, That for the period July 1, 2009, through June 30, 2010, the semiannual payment service charges to be imposed under State Tax-Property Article Section 10-204.3 is 0.275%.

SECTION 4. AND BE IT FURTHER ORDAINED, That this Ordinance takes effect on the date it is enacted.

Council Bill 09-0326

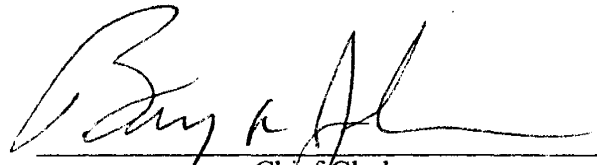
Certified as duly passed this July 15 2009



President, Baltimore City Council

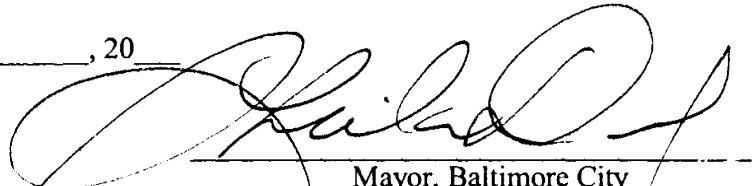
Certified as duly delivered to Her Honor, the Mayor,

this _____ day of JUN 15 2009



Chief Clerk

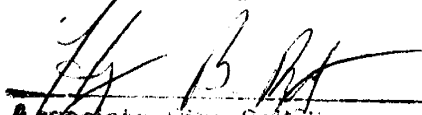
Approved this JUN 17 2009 day of _____, 20



Mayor, Baltimore City

APPROVED as to form and

Legal sufficiency:



Associate City Solicitor

6/16/09
Date

A TRUE COPY

Edward J. Gallagher
Director of Finance

CITY OF BALTIMORE
RESOLUTION **09-12**
Council Bill 09-0328

Introduced by: The Council President
At the request of: Baltimore City Board of School Commissioners
Introduced and read first time: May 4, 2009
Assigned to: Budget and Appropriations Committee and Committee of the Whole
Committee Report: Favorable
Council action: Adopted
Read second time: June 15, 2009

A RESOLUTION OF THE MAYOR AND CITY COUNCIL CONCERNING

**Operating Budget for the Baltimore City Board of School Commissioners
for the Fiscal Year Ending June 30, 2010**

FOR the purpose of approving the budget estimated to be needed for the Baltimore City Board of School Commissioners for operating programs during Fiscal 2010: providing for certification of the approved budget to the State Superintendent of Schools; and providing for a special effective date.

By authority of
Article – Education
Section(s) 5-102
Annotated Code of Maryland
(1997 Replacement Volume and Supplement)

SECTION 1. BE IT RESOLVED BY THE MAYOR AND CITY COUNCIL OF BALTIMORE, That the following amounts or so much thereof as shall be sufficient are hereby approved from the amounts estimated to be available in the designated funds during the fiscal year ending June 30, 2010.

Operating Budget

Baltimore City Public School System

General Fund Expenses:

Schools:

Education	\$	589,248,385
Total	\$	589,248,385

Board of School Commissioners:

Board of School Commissioners

Education	\$	1,463,851
Total	\$	1,463,851

Council Bill 09-0328

1	Chief Executive Officer:		
2	Chief Executive Officer - Administration		
3	Education	\$	1,912,897
4	Total	\$	1,912,897
5	Office of Communications		
6	Executive Director – Partnerships etc.	\$	2,310,978
7	Total	\$	2,310,978
8	Office of Legal Counsel		
9	Education	\$	1,976,620
10	Total	\$	1,976,620
11	Summary - Chief Executive Officer		
12	Education	\$	6,200,495
13	Total	\$	6,200,495
14	Human Resources Officer		
15	Education	\$	6,641,112
16	Total	\$	6,641,112
17	Achievement and Accountability Officer		
18	Education	\$	3,201,270
19	Total	\$	3,201,270
20	Chief of Staff:		
21	Office of the Chief of Staff*		
22	Education	\$	1,813,295
23	Total	\$	1,813,295
24	*School Police under Chief of Staff in FY09 shifted to Office of		
25	Student Support & School Safety in FY2010.		
26	Chief Academic Officer:		
27	Chief Academic Officer - Administration		
28	Education	\$	3,706,551
29	Total	\$	3,706,551
30	School Network Structure		
31	Education	\$	3,779,709
32	Total	\$	3,779,709

Council Bill 09-0328

1	Executive Director of Teaching and Learning (Academic Achievement Officer):		
2	Academic Achievement Office Administration		
3	Education	\$	523,991
4	Total		\$523,991
5	Office of Early Learning		
6	Education	\$	945,818
7	Total	\$	945,818
8	Literacy Office		
9	Education	\$	331,153
10	Total	\$	331,153
11	Mathematics Office		
12	Education	\$	512,233
13	Total	\$	512,233
14	Curriculum and Instruction – High School Assessment		
15	Education	\$	4,815,326
16	Total	\$	4,815,326
17	Curriculum and Instruction – Multicultural Summary		
18	Education	\$	925,671
19	Total	\$	925,671
20	Career and Technology Education		
21	Education	\$	516,832
22	Total	\$	516,832
23	Summary – Executive Director of Teaching and Learning		
24	Education	\$	8,571,024
25	Total	\$	8,571,024
26	Executive Director of Special Education:		
27	Special Education Officer Administration		
28	Education	\$	2,741,350
29	Total	\$	2,741,350
30	Compensatory Services		
31	Education	\$	1,449,912
32	Total	\$	1,449,912
33	Administrative Services		
34	Education	\$	71,775,954
35	Total	\$	71,775,954

Council Bill 09-0328

1	Related Services		
2	Education	\$	6,984,201
3	Total	\$	6,984,201
4	Individualized Education Plan (IEP) Team		
5	Education	\$	0
6	Total	\$	0
7	Low Incidence and Inclusion Office		
8	Education	\$	5,416,268
9	Total	\$	5,416,268
10	Office of Special Education Monitoring and Compliance		
11	Education	\$	996,358
12	Total	\$	996,358
13	Summary – Executive Director of Special Education		
14	Education	\$	89,364,043
15	Total	\$	89,364,043
16	Student Support Services and School Safety Officer:*		
17	Academic Support Services Administration		
18	Education	\$	10,286,668
19	Total	\$	10,286,668
20	Summer Learning		
21	Education	\$	3,982,640
22	Total	\$	3,982,640
23	Extended Learning		
24	Education	\$	760,271
25	Total	\$	760,271
26	School Improvement		
27	Education	\$	2,521,762
28	Total	\$	2,521,762
29	Student Support Services		
30	Education	\$	2,147,598
31	Total	\$	2,147,598
32	*School Police under Chief of Staff in FY09 shifted to Office of		
33	Student Support & School Safety in FY2010.		
34	Student Placement and Records		
35	Education	\$	0
36	Total	\$	0

Council Bill 09-0328

1	Summary – Student Support Services and School Safety Officer		
2	Education	\$	19,698,939
3	Total	\$	19,698,939
4	Summary – Chief Academic Officer		
5	Education	\$	125,120,266
6	Total	\$	125,120,266
7	Chief Operating Officer:		
8	Chief Operating Officer - Administration		
9	Education	\$	601,666
10	Total	\$	601,666
11	Student Transportation		
12	Education	\$	28,872,168
13	Total	\$	28,872,168
14	Mail Distribution		
15	Education	\$	658,993
16	Total	\$	658,993
17	Facilities Design and Construction		
18	Education	\$	1,847,122
19	Total	\$	1,847,122
20	Food Services		
21	Education	\$	7,800
22	Total	\$	7,800
23	Facilities Maintenance – Trades and Inspections		
24	Education	\$	28,430,409
25	Total	\$	28,430,409
26	Health and Safety		
27	Education	\$	1,183,977
28	Total	\$	1,183,977
29	Summary – Chief Operating Officer		
30	Education	\$	61,602,135
31	Total	\$	61,602,135
32	Chief Financial Officer:		
33	Chief Financial Officer		
34	Education	\$	1,961,911
35	Total	\$	1,961,911

Council Bill 09-0328

1	Chief Technology Officer:		
2	Chief Technology Officer		
3	Education	\$	25,797,716
4	Total	\$	25,797,716
5	Fringe Benefits:		
6	Education	\$	184,785,000
7	Total	\$	184,785,000
8	Debt Service:		
9	Education	\$	16,682,921
10	Total	\$	16,682,921
11	Contribution to Contingency Reserve and Utilities:		
12	Contingency Reserve	\$	5,000,000
13	Utilities	\$	32,701,059
14	Total	\$	37,701,059
15	Total General Fund Expenses		
16	Education	\$	1,062,219,415
17	Total	\$	1,062,219,415
18	Special Revenue Fund Expenses:		
19	Title One	\$	93,340,593
20	IDEA Part B	\$	35,008,958
21	IDEA Part B - Discretionary	\$	229,418
22	Food Services	\$	30,000,000
23	IDEA Part B – Pre-School	\$	872,373
24	Career and Technology Educations (Perkins)	\$	2,592,826
25	Title IV – Safe and Drug Free School and Communities	\$	750,744
26	McKinney Homeless Assistance	\$	100,000
27	Third Party Billing	\$	14,451,875
28	Medical Assistance – Infants and Toddlers	\$	200,000
29	Title I – Neglected and Delinquent	\$	485,749
30	Enhancing Education Through Technology	\$	773,807
31	Title II – Improving Teacher Quality	\$	10,087,145
32	Title III – Language Acquisition	\$	293,109
33	Fine Arts Initiative	\$	110,679
34	Native American Education	\$	42,664
35	Maryland Model for School Readiness	\$	148,224
36	Judy Hoyer Programs	\$	825,333
37	Title I – School Improvement	\$	5,526,187
38	State School Improvement	\$	2,971,869
39	Reading First	\$	4,102,691
40	Sexual Assault Prevention Program	\$	17,000

Council Bill 09-0328

Total Special Revenue Fund Expenses \$ 202,931,245

Total General Fund and Special Revenue Fund \$ 1,265,150,660

SECTION 2. AND BE IT FURTHER RESOLVED, The foregoing amounts in summary are funded from the following sources:

City of Baltimore	\$ 210,018,415
State of Maryland	\$ 836,964,318
Federal	\$ 194,733,017
Other Financing Sources	\$ 13,370,000
Other	<u>\$ 10,064,910</u>

Total \$1,265,150,660

SECTION 3. AND BE IT FURTHER RESOLVED, That the Capital Budget of Baltimore City Public School Systems consists of \$57,136,835 for the fiscal year ending June 30, 2010. Sources of these funds are \$23,000,000 from City of Baltimore General Obligation Bonds and \$33,136,835 from the State of Maryland, \$1,000,000 from City Schools General Fund.

The uses of these capital funds are for the following projects:

State Reverted Funds Projects	\$ 10,376,258
Dunbar High School	\$ 400,000
Carver High School	\$ 400,000
Leith Walk Elementary School	\$ 0
Violetville K-8	\$ 9,156,000
Waverly Elementary/Middle School	\$ 3,000,000
FY08 Systemic/Sciences Lab Projects	\$ 521,000
FY09 Systemic/Sciences Lab Projects	\$ 0
FY10 Systemic/Sciences Lab Projects	\$ 15,194,000
Community Schools	\$ 2,000,000
Qualified Zone Academy Bond Projects	\$ 160,000
Miscellaneous Projects	\$ 1,200,000
Summer 2009 Projects	\$ 5,029,577
Transformation/Miscellaneous School Projects	\$ 4,200,000
Relocation/Miscellaneous School Projects	\$ 5,500,000

Total Capital Projects \$ 57,136,835

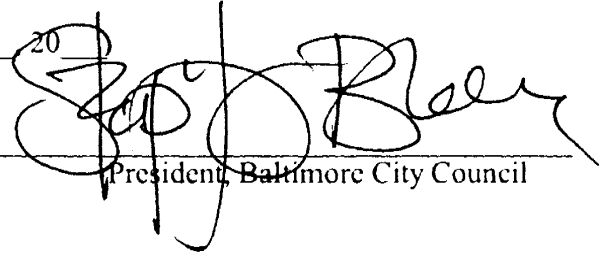
SECTION 4. AND BE IT FURTHER RESOLVED, That when enacted, this Resolution shall be certified to the State Superintendent of Schools.

SECTION 5. AND BE IT FURTHER RESOLVED, That this Resolution takes effect July 1, 2009.

Council Bill 09-0328

~~JUN 15 2009~~

Certified as duly passed this _____ day of _____, 20____



President, Baltimore City Council

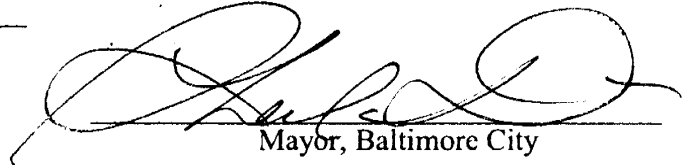
Certified as duly delivered to Her Honor, the Mayor,

this _____ day of ~~JUN 15 2009~~ 20____



Chief Clerk

Approved this **JUN 23 2009** day of _____, 20____



Mayor, Baltimore City

Approved For Form and Legal Sufficiency

This 16th Day of June, 2009

Elene R. DiRette

Assistant Solicitor

A TRUE COPY

Edward J. Gallagher
Director of Finance

This Page Intentionally Left Blank



FINANCE DIRECTOR
Edward J. Gallagher

DEPUTY FINANCE DIRECTOR
Helene Grady

BUDGET DIRECTOR
Andrew W. Kleine

DEPUTY BUDGET DIRECTOR
Thomas P. Driscoll

DIRECTOR OF REVENUE AND TAX ANALYSIS
William Voorhees

BUDGET/MANAGEMENT ANALYST IV
Anna M. Brown
Larry E. Shapiro

FISCAL RESEARCH ANALYST II
Brook Mamo

BUDGET/MANAGEMENT ANALYST III
Linda B. Allen
Pedro Aponte
Virginia H. Eckard
Diana Taylor
Christine Zhu

OFFICE SUPPORT STAFF
Addie Vega, Secretary III
Joseph Gillespie, Office Assistant

SPECIAL THANKS TO:
Nelsie Smith, Principal Program Assessment Analyst
Bob Cennane, Principal Program Assessment Analyst
Kristin Dawson, Senior Program Assessment Analyst

The City of Baltimore budget publications are available at the Enoch Pratt Free Library and online at www.baltimorecity.gov/budget

For additional information, contact the Department of Finance, Bureau of the Budget and Management Research, 469 City Hall, 100 N. Holliday Street, Baltimore, MD 21202; P: 410.396.3652.



Department of Finance
Bureau of the Budget and Management Research
469 City Hall, 100 N. Holliday Street
Baltimore, Maryland 21202